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World Business Newspaper http://www.FT.com

TUESDAY JANUARY 26 1999

FINANCIAIMINES



Nuclear games in Germany Test of Schröder's drive to reform by consensus



Corporate ethics The hot issue in international trade Management, Page 12



LOW PRICES AND OVERSUPPLY FORCE AUTHORITIES TO POSTPONE EXPANSION OF PRODUCTION

France The splintering of the right Robert Graham, Page 14

Steel in Slovakia Former US banker brings order to VSZ Page 20

WORLD NEWS

King Hussein names eldest son as heir in place of brother

King Hussein of Jordan has appointed his eldest son Abdullah as heir, replacing Prince Hassan, the king's brother, who was appointed crown prince 34 years ago. Page 16

Olympic officials refuse to quit The fallout from the Olympic Games corruption scandal continued as some of the six international Olympic Committee members facing expulsion indicated they would fight to stay on. International news, Page 5

Schröder delays nuclear bill Gerhard Schröder, German chancellor, rode roughshod over his Green coalition partners by postponing introduction of a bill on phasing out nuclear power. European news, Page 2

IIS frustrated in banana disoute Two tiny Caribbean banana producers frustrated US plans to ask the World Trade Organisation to authorise sanctions against the EU over its banana regime, by blocking the meeting's agenda. Trade news, Page 4; Trade goes bananas, Page 15

Janan's trade surplus surges Japan's politically contentious trade surplus unexpectedly surged in December, bringing the full-year figure to a record Y13,990bn (\$122bn). Page 16

Moscow's mayor attacks US policy Yuri Luzhkov, Moscow's mayor, criticised US foreign policy in a meeting with Madeleine Albright. US secretary of state. European news, Page 3 -

Both Kosovo sides under pressure Western powers applied pressure to the Albanian as well as the Serb sides in the Kosovo conflict to try to move them towards a peace negotiation. European news, Page 2

Adams boycotts talks on beatings Gerry Adams, president of Sinn Féin, boycotted a meeting called by the UK government to discuss the "punishment beatings" meted out by the Irish Republican Army. UK news. Page 8

EU moves towards finances reform EU foreign ministers took a step towards reform of finances by agreeing to create a reserve to help fund special merit projects in Europe's poorer regions. European news, Page 2

WHO demands increased funding The World Health Organisation said it will be unable to do its job properly unless its funding is increased. International news, Page 5

Calls for laster Jakarta reforms The World Bank called for speedier economic reforms before new loans could be disbursed to Indonesia. Asia-Pacific news, Page 6

Slovakia set for austerity package The Slovak government is expected to approve tomorrow an economic austerity package. European news, Page 3

Nigeria anxious to meet donors Nigeria's military government is anxious to meet international donors to seek funding for the country's \$1.5bn financing gap. International news, Page 5; Editorial comment, Page 15

BUSINESS NEWS

UBS, Europe's biggest bank, warned that it would probably eam SFr1bn (\$700m) less in 2002 than it had expected at the time of last year's merger with Swiss Bank Corporation because it was cutting back risk-taking. Companies and Markets, Page

Reed launched an attack on the way credit cards are marketed by Visa and MasterCard, signalling that he would attempt eventually to remove their brand names from the cards his bank issues. Companies and Markets, Page 17; Citigroup results, Page 18

Daiwa Securities and Sumitomo Bank have joined the wave of mergers and alliances in the sector with a strategic alliance with T Rowe Price, the US financial company, to create an assetmanagement joint venture in Japan. Asia-Pacific companies Page 23

Deutsche Bank is racing to complete its \$10.1bn takeover of Bankers Trust in time to avoid being caught in a US regulatory freeze related to the millennium bug. Companies and Markets, Page 17

The proposed \$35bn merger of Astra and Zeneca, the Swedish and UK pharmaceutical groups, was opposed by Sweden's small shareholders' association whose members hold 11 per cent of Astra's shares. European companies, Page 22

Shares in Pathé, the French TV and cinema group, fell 10 per cent after Canal Plus, the pay-TV company, and its largest shareholder, conglomerate Vivendi, announced they had become Pathé's second shareholder. European companies, Page 22.

Degussa shares slid almost 7 per cent after the German chemicals first-quarter sales and profits due to slowing growth in North America and Europe and the crises in Asia, Russia and Brazil. European companies, Page 22

among six companies invited to take part in the first design phase for a £1.5bn (\$2.5bn) contract to supply two aircraft carriers to the UK. Britain, Page 8

A decline in trading on Brazilian the Real earlier this month. The Americas, Page 7

P&O North Sea Ferries has placed a \$297m order with Fincantleri of Italy for the world's largest two ferries for its Hull-Rotterdam route. Trade, Page 4

in Japan by acquiring or linking with a local partner, believed to be Yokoyama Rubber. International companies, Page 20

World Equity Markets

UBS warns that cutback on risk will hit profits

17; Lex, Page 16

Citigroup co-chief executive John

Boeing and Lockheed Martin are

money and currency markets is adding to economic uncertainty in the wake of the devaluation of

Michelia is considering expanding

The latest trends and data from more than 50 national markets at a glance

WORLD MARKETS

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By James Kynge in Bering China has postponed plans to expand production of basic petrochemicals, marking the latest blow to foreign investment in the

faltering Chinese economy.

The decision is likely to delay projects worth billions of dollars. It follows other moves by the Chinese authorities, which threaten to restrict inward investment in mobile telecon nications, retailing and insurance.

Worries about the economy prompted a fresh round of jitters about possible devaluation of the Chinese currency yesterday. But Zhu Rongji, the Chinese

premier, said the government would "continue to adhere to its policy of not devaluing the renminbi", according to state televi-Chinese officials and

corporations said chronic oversupply in Asia's petrochemical markets, low product prices and financial problems at some stateowned Chinese companies had reduced the attraction of many planned petrochemical projects.

"We have had to alter our industrial policy [in petrochemicals]. The international prices are so low that it would be difficult to make money," said a Chinese chemical industry official.

Among the projects affected is BP Amoco's planned \$2.5bn joint venture petrochemical complex at Jinshan near Shanghai.

Also affected is BASF of Germany's planned \$3.6bn joint venture to build a large-scale ethylene cracker in Nanting, in the south east of China. Bryan Sanderson, group man-

iging director of BP Amoco, said in an interview that the start of

executives from international production at an acrylonitrile (a approval in February last year cotton substitute) facility ~ planned as the first unit of the Jinshan complex - might be delayed by two years to about 2003 because of unfavourable market conditions.

The rest of the Jinshan project, which is awaiting approval from the state council (cabinet), may also be put back.

BASF had been hoping for gov-ernment approval for its 600,000 tonne ethylene cracker in Nanjing by the end of last year.

The company said that negotiations on the deal were still continuing and no end was in sight. But an official added: "I would not say formally that there is a

Royal Dutch/Shell's \$4.5bn petrochemical joint venture in the southern province of Guangdong, may also run into some delay.

The plant received government

China delays chemicals plan and was due for completion by 2003, industry executives said.

But negotiations over a joint venture contract and financing are dragging and the 2003 target date now appears ambitious, analysts said. Jeremy Frearson, Shell's China

representative, said it would probably take at least another year before financing arrangements could be made. A refinery which was supposed to be built at the plant will now "follow on subsequently depending on economics being favourable at sometime in the future", he added. Mr Frearson said Shell was committed to the project for the

long term and was enthusiastic it could make speedy progress. Analysts said the chief cause of the delays were local partners and not the attitude of foreign

losses of 11,000

Ericsson

shake-up

sees job

By Tim Burt in Stockholm

Ericsson, the Swedish telecommunications group, yesterday announced a wide-ranging restructuring involving the loss of 11,000 jobs - or 10.5 per cent of its workforce - in a bid to keep pace with rapid change in the industry.

The company, one of the world's largest manufacturers of mobile phones and network systems, said the cuts would generate savings of SKr3bn (\$388m) a year once they had been completed in 2001.

"I have to ensure that this company is in the lead." said Sven-Christer Nilsson, chief executive. Most analysts welcomed the move, saying Ericsson was reacting to changing market conditions more rapidly than European rivals such as Siemens of Germany or Alcatel of France.

The job losses follow a surprise profit warning from Ericsson last month, in which Sweden's single largest exporter predicted fourthquarter profits would fall 15-20 per cent short of expectations. This week the company is

expected to announce full-year pre-tax profits of about SKr18hn compared with SKr17.2bn in 1997. Ericsson's most-traded B shares, which have fallen 15 per cent in the past three months, slipped SKr0.50 yesterday to

Mr Nilsson blamed the job losses on new technology that made the installation and supply of telephone switching systems less labour intensive.

8,500 will be in the group's network operators division - handling the supply and installation of telephone systems - over the next two years.

the company described the restructuring as a global exercise, 30 per cent of the redundancies will affect three

Costs associated with the move will be taken against profits as they arise, rather than as provisions against last year's figures. The move follows a lengthy overhaul of Ericsson's switching systems and public network businesses, where 10,000 jobs have been lost over the past two years.

By Roula Khalaf in London and was being undertaken and he Stephen Fidler in Washington could not confirm or deny the Iraq yesterday accused the US and Britain of hitting civilian areas in the southern city of Basra, as clashes over the northern and southern no-fly zones on an anti-aircraft battery while intensified. The Iraqi News Agency by high-speed anti-radiation misreported two missile attacks yes-

Iraq says US

air strikes hit

civilian areas

terday morning, one on the al-Jumhuriya neighbourhood in Basra, the other on other residential quarters, the Basra airport been involved.

said "tens of people were injured and several were killed, among them children and women". A US defence denartment

air force F-15s and four navy F/A-18 Hornets - had struck an Iraqi surface-to-air-missile site north of Basra and a command and control centre.

He said US jets had been tracked by the equipment, and that Iraqi MiG 21s and MiG 23s had entered the southern "no-fly" zone. He said damage assessment any United Nations security Arab countries. Iraq's parliament Editorial Comment, Page 15

Iraqi reports of civilian casual-There were clashes in the

northern no-fly zone as well. Two F-15s dropped laser-guided bombs two missile sites were attacked siles after an Iraqi surface-to-air missile was fired at a US plane. In London, the ministry of defence said UK aircraft had not

Television pictures from Basra Humam Abdul-Khaleq Abdul- showed that houses in a poor tated. News reports from the city Basra residents survey the destruction yesterday. US missiles struck two said a procession carrying coffins of the dead had taken place. Iraq has been challenging the

> December's four-day US and British air strikes. The incidents yesterday were the most intense since last month's attacks. They marked

the third consecutive day of action against Iraqi sites. Baghdad says the zones are illegal and are not stipulated by the US and impoverish other

Arabia were assisting the US and Britain in their aggression by nising Kuwait. allowing them to use bases to patrol the southern no-fly zone. Last Saturday, Iraqi President Saddam Hussein accused Saudi

the global oil market to enrich

AP/CNINTV residential areas, said Iraq. The US was assessing the damage. council resolution. Iraqi officials is set to hold an extraordinary spokesman said US aircraft - two no-fly zones since the end of last charged that Kuwait and Saudi session today to discuss whether Baghdad should continue recog-

> The meeting follows the Arab League foreign ministers' call on Iraq on Sunday to stop provocative action against its neighbours Arabia and Kuwait of flooding and comply with UN security council disarmament resolutions.

Of the proposed job losses, Although plants in Sweden.

Pain now, gain later, Page 22

Deal sought for quick end to Clinton trial

US senators were trying vesterday to find a compromise that would bring President Bill ate to complete debate on the Clinton's impeachment trial to a motion to dismiss by last night, rapid conclusion.

Tensions were running high early in the day as Republicans and Democrats agreed to a brief delay in the trial over the Monica Lewinsky affair as they manoeu-

critical votes. The votes will decide whether to dismiss the case against Mr Clinton or extend the trial, as prosecutors want, by hearing testimony from key witnesses, including Ms Lewinsky, the former White House intern.

Momentum continued to grow ing on a powerful White House defence last week, Democrats initially proposed that both motions be put aside, with the Senate moving quickly to closing argu- and lawyers for Ms Lewinsky ments followed by a final vote on clashed over whether having her the two articles of impeachment. Although the plan was shot

happens, the trial could be completed by the end of this week. Trent Lott, Senate majority leader, said he expected the Sen-

and then open a separate discussion on whether to call witnesses beginning today before voting on either proposal He admitted there were still disagreements on procedures, but vred for advantage ahead of two said he was confident they would be worked out amicably while

opportunity to make their case for witnesses. "The bigger picture is we're still going forward with what's required under the constitution," he said. The White House declined to comment on proceedings, but Joe against calling witnesses. Build- Lockhart, the president's press secretary, repeated warnings that

agreeing to call witnesses could

giving Republican prosecutors an

extend the trial indefinitely. Republican House managers testify would add anything new. After holding an informal interdown by Republicans, several view with her, prosecutors said party moderates indicated that she could prove to be a useful while they would vote against witness, but Plato Cacheris, one the motion to dismiss, they of her attorneys, insisted she had would also consider rejecting said nothing that was not already demands by prosecution manag- in testimony she gave last year to ers from the House of Represen- Kenneth Starr, the independent tatives to call witnesses. If that counsel.

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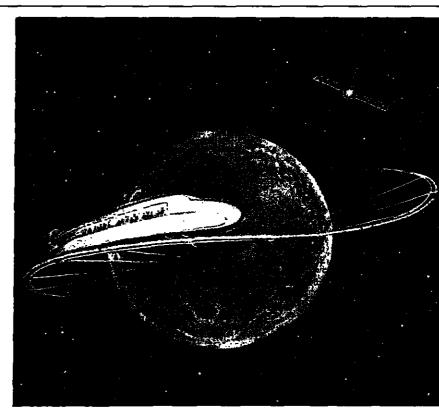
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Schröder delays nuclear bill ahead of talks

introduction of the bill to

parliament by three weeks

had created "a better atmo-

sphere" for today's round of

Industry leaders, who yes-

terday met for a preparatory

meeting with Mr Schröder,

had threatened to boycott

today's talks, arguing that

"consensus talks".

Gerhard Schröder, German chancellor, yesterday rode roughshod over his Green coalition partners when he postponed introduction of a bill on phasing out nuclear power in a significant concession to the country's energy industry.

The concession, made on the eve of talks today

Pressure

rises on

Kosovo

By Our International Staff

The western powers

yesterday applied pressure

to the Albanian as well as

the Serb side in the Kosovo

conflict to try to move them

towards a peace negotiation. starting perhaps as early as

Ahead of a probable meet-

ing of Contact Group foreign

ministers that might seek to

launch an early peace con-

ference, the international

community's chief political

mediator, Chris Hill, was

yesterday in Kosovo's pro-

vincial centre. Pristina, to

press ethnic Albanian lead-

ers into negotiation with

Slobodan Milosevic, the

Mr Hill, who has been

shuttling between Serbs and

Albanian leaders with little

apparent result for several

months, said: "We cannot

allow this process to go on

and on." Injecting a new

note of urgency just after

the bodies of five Kosovar

Albanians killed on Sunday

were discovered. Mr Hill

said: "I think we are beading

to a situation where we have

to come up with some very

good ideas, and to see some

In Brussels, European

Union foreign ministers

backed the new attempt by

the six-nation Contact Group

for a big peace push. They

called for pressure to be

maintained on Mr Milosevic,

but also condemned "provo-

cations" by the armed Kos-

rapid implementation."

Yugoslav president.

sides

next week.

der's Social Democrat-led the bill, drawn up by Jürgen "red-green" coalition Trittin, the Green environ-At stake: coalition, a crucial policy, the

consensus route

between government and industry aimed at reaching a

compromise over nuclear

energy policy, drew angry

"We are annoyed," Kerstin

reactions from members of

Müller, one of the party's

two parliamentary leaders,

said bluntly. The environ-

mentalist Greens are the

junior member of Mr Schrö-

the Green party.

Vital elements of Schröder's government will be tested in talks on nuclear power in Germany, writes Frederick Stüdemann

toughest test since he morning he and his ministers will sit down with the bosses of Germany's big energy companies in an attempt to reach a compromise over government plans to phase out nuclear power. Already the path to today's meeting was littered with splits within Mr Schröder's "red-green" coalition of Social Democrats and Greens, sabre-rattling and threats from industry and not-so-polite warnings from allies abroad. Yesterday the government was forced to

between Mr Schröder and the industry. If today's talks fail the result will not just be the collapse of one of the government's main policy initiatives. Relations between the SPD and Greens would be stretched - perhaps even to breaking point.

back-track on a key part of

at a preparatory meeting

Failure in the nuclear talks would also undermine Mr Schröder's conviction that domestic reform can be advanced by consensus. As Bodo Hombach, a chancellery minister and Mr Schröder's "fixer", pointed out yesterday, there would be serious implications for the government's main project: the tri-partite "alliance for jobs" aimed at improving conditions for business and reforming Germany's creaking social security and pen-

This perhaps explains Mr Schröder's willingness to the environment. postpone the introduction of Trittin, the Green environ-

is Gerhard Schröder's drawal from nuclear power. Mr Trittin's insistence that became Germany's chan- the reprocessing of nuclear cellor last October. This waste by companies in France and Britain be stopped from the start of next year outraged industry, which threatened not to show up for today's meeting. Despite that concession there is still much to argue about. The industry says an end to reprocessing will expose it to billions in penalties for breaking contracts with Cogema of France and British Nuclear Fuels. This view is shared by the two reprocessing companies and their governments who have poured scorn on Mr Trittin's claim that cabinet decisions its plans after a show-down constitute an "act of God"

> The industry says it does not have enough space to fulfil government demands that spent fuel rods be stored on an interim basis close to reactors. Industry has also warned that a hasty end to reprocessing would lead to hundreds of trains of radioactive nuclear matter trundling their way back from France and Britain. In the past such cargoes have been greeted by violent demonstrations.

and thus should not incur

any penalties.

Throughout the debate Mr Schröder has insisted that phasing out nuclear power must not lead to the government picking up the bill or damage relations with France and Britain. He is also under pressure from within the SPD where jobprotection and historic close links to the energy sector rank higher than cor

How he intends to square a bill drawn up by Jürgen the circle remains unclear. One possible deal circulating ment minister, laying down in Bonn involves German the conditions for with- nuclear companies cancel-

But officials yesterday said ment minister, acted as a the decision to postpone straitjacket and made negotiation pointless.

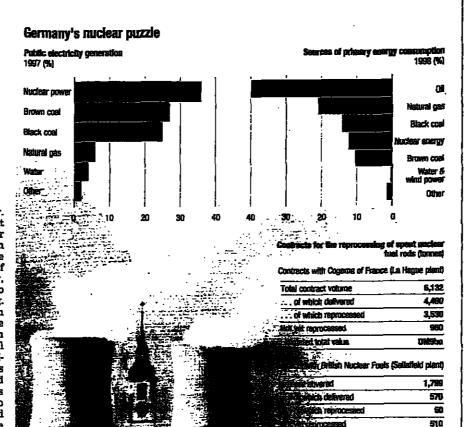
The industry has been particularly angered by Mr Trittin's insistence that it stop reprocessing spent nuclear fuel rods from the start of next year. Nuclear reactor operators say such a move would expose them to hefty British reprocessing companies, and force closure of reacted strongly, insisting David Wighton in London

not have the resources to legally binding.

store the unprocessed rods. the weekend that the German government would not postponement. "If, like Mr accept any compensation claims for the reprocessing contracts. In a television interview, he said Germany had made a "sovereign" decipenalties from French and sion that voided the contracts. Britain yesterday

Mr Trittin's spokesman Mr Schröder insisted at yesterday sought to play down the implications of the Trittin, you have spent years opposing nuclear power and taking part in demonstrations, then a delay of a few days or weeks is not the real

Additional reporting from



ling their reprocessing con- could claim that, strictly tracts with Cogema and BNFL and paying the penalties for doing so or partly offsetting them by offering Cogema and BNFL new contracts to prepare the nuclear matter for final storage. In return the government

industry on matters such as a longer time-scale for shutting down individual reactors and the favourable tax treatment of an estimated DM20bn (€10.2bn, \$11.9bn) of reserves built up by operators to meet decommissioning costs.

The reserves are a critical issue for the industry. "If more than a third of its elecreprocessing is stopped the reserves, which for all these years have been a wonderful a "mix" in which the savings tax-saving model and invest- on consumption, more effiment fund, will start to be cient generating technology disbursed and exposed to and the increased use of energy companies] are really sources combine to make up afraid of," says a govern- the shortfall. ment official.

Such a deal could benefit

speaking, the taxpayer was not footing the bill for contract cancellation. An extension of the operational lifespans of reactors would allow the industry to continue making money from facilities which are running could make concessions to at their optimal profitability since their start-up costs have already been amor-

tised. Job losses would also

he staggered

Today's talks are also intended as the start of a related discussion about future German energy policy. Without nuclear power Germany will have to get tricity from elsewhere. Mr Trittin talks optimistically of

industry analysts, believe both sides. The government the opportunities offered by four years."

the liberalisation of European energy markets will be exploited - with possible ironic side-effects such as the import of electricity from nuclear reactors in France or the Czech republic.

DM3.9bn

Phasing out nuclear power would also re-open old questions about the strategic dimension of energy policy. The shift towards nuclear under the Social Democrats in the 1970s followed the first oil shock which clearly exposed Germany's paucity of natural reserves.

The nuclear industry warns that such days could return and that if the government is serious about reducing emissions from the burning of fossil fuels it may have to re-visit the option of "clean" atomic power. A drawn-out exit from nuclear er also, of course, rai tax. That is what they [the energy from renewable the prospect that policy could be reversed at a later date. As one nuclear lobbyist Others, including many put it. "The operational life span of a government is only

NEWS DIGEST

EUROPEAN SINGLE CURRENCY

Poll shows Swedes are swinging towards euro

An opinion poll suggested yesterday for the first time that a majority of Swedes favour joining the European single currency, underlining signs of growing euro-enthusiasm in Scandinavia's largest economy The Gallup poll, published in the newspaper Dagens

Industri, showed 51 per cent in favour of the single cur-rency, with 31 per cent against and 19 per cent undecided. A similar poll last week indicated that 45 per cent of the population wanted Sweden to join the euro-zone. The ruling Social Democrats are expected to set the

timetable for a referendum on joining the currency union at a special party congress next year. Senior politicians hope that Sweden will hold such a referendum before it assumes the EU presidency in 2001.

Last week, Urban Bäckström, governor of the Swedish central bank, predicted that Sweden could join the euro zone in January 2002 following a favourable referendum vote next year. Tim Burt, Stockholm

RUSSIAN INDUSTRY

Gazprom may fire 35,000

Russia's largest company, the natural-gas monopoly Gazprom, has started massive lay-offs that could total more than 35,000 people. Gennady Yezhov, spokesman for the Gazprom chairman, Rem Vyakhirev, said yesterday the reductions would probably amount to 10 per cent of the company's workforce of 350,000.

Mr Yezhov said in a newspaper interview at the week-end that some subsidiaries might be merged to cut administrative expenses. Senior Gazprom executives have said the company made a substantial loss in 1998 because of the sharp fall in European gas prices and Russia's financial

James Henderson, oil and gas analyst at the Moscow-based investment bank MFK Renaissance, said the announcement did not come as a surprise. "They have a huge number of excess personnel," he said. AP, Moscow

PRICE PROTESTS

Polish farmers block roads

Polish farmers vesterday blocked around 90 roads and three frontier crossings in protests aimed at forcing the government to implement higher tariffs on food and cheaper credits. Police used water cannon in several places but the protests passed off without serious inci-dent. Andrzej Lepper, a radical farmers' leader, said the protests could lead to an insurrection.

Farm prices have been falling for a year after the collapse of food exports to the former Soviet Union and lower domestic demand for food products. Last month the price of pigs was 35 per cent down on December 1997 while wheat was 14 per cent and rye 20 per cent down.

The collapse in farm prices has, however, eased pressure on the retail price index which last month was up 8.6 per cent on December 1977. Then, prices of retail goods and services were running at 13.2 per cent higher than the previous year. Christopher Bobinski, Warsaw

COUNCIL OF EUROPE

Briton to be president

A British Liberal Democrat politician, Lord Russell-Johnston, was yesterday elected president of the 40-nation Council of Europe's parliamentary assembly, in a success that might be matched later this year by a British bid for the council's top executive job of secretar Lord Russell-Johnston easily defeated his only rival, Fla-

vio Rodeghiero of Italy's Northern League, for the threeyear presidency of the assembly, made up of MPs seconded from parliaments of the 40 members, Terry Davis, a British Labour MP, is a longer shot to

succeed the Swedish Socialist Daniel Tarschys, who steps down this summer as secretary-general. But he may be able to exploit a split in conservative Christian Democrat ranks who are fielding the former Polish prime minister Hanna Suchocka and the Austrian MP Walter Schwimmer. Success by Mr Davis could prefigure further Liberal-La-

bour collaboration in Britain's representation in Brussels. Paddy Ashdown's announcement last week that he is retiring as Liberal Democrat leader roused speculation that he may become one of Britain's two EU commissioners with the former Labour leader, Neil Kinnock. David Buchan, London

EU INFORMATION

Single market on the web

A new website has been launched by the European Com-mission for companies seeking practical information on the single market. The free One-Stop Internet Shop for Business contains data, information and access to public procurement tender notices.

The Commission hopes the site - http://europa.eu.int/business - will enable small and medium-sized enterprises to make full use of the single market, as well as providing it with valuable feedback on areas where the internal market is not functioning. The Internet Shop also covers technical standards, funding opportunities, intellectual property and press releases. Emma Tucker, Brussels

ovo Liberation Army sepa-Robin Cook, UK foreign secretary, said a peace deal would give the ethnic Albasion systems.

nians autonomy and foreign aid, and offer the Serbs a way of disengaging from a military contest they could not win and that was damaging and isolating them. The Contact Group's four EU members - Britain, France, Germany and Italy favour an early ministerial meeting, perhaps this Fri-FOREIGN MINISTERS' MEETING PERFORMANCE RESERVE AGREED FOR SPECIAL MERIT PROJECTS IN POOR REGIONS day, in Paris or London. Foreign ministers of the two other Contact Group members - the US and Russia -

yesterday discussed Kosovo in Moscow. Russia, which has vehemently opposed Nato threats to bomb Yugoslavia to the negotiating table, appears keen to pursue the political solution. The US has taken a tougher line than its European allies inside Nato by arguing for military pressure on Belgrade to be increased. It wants any Contact Group call for a peace conference to be accompanied by a warning of Nato action, if not an

Western officials admit their leverage over the KLA is limited. But Italy and some other Nato allies are pushing for Nato to send detachments to Albanian airfields and ports to cut off arms supplies to the KLA.

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C The Financial Times Limited 1999 Editor: Ruckerd Lumbert, c/o The Financial Times Lumited, Number One Southwark Bridge, London SE1 9HL

takes step to reform of finances The deal, which would had first proposed a 10 per strict financial limits on EU allocate 4 per cent of the cent fund, is that extra sup- farm ministers when setting foreign minister, declared: We should not allow the

European Union foreign ministers yesterday took a step to reform of the EU's finances and spending when they agreed to create a "performance reserve" to help finance projects of special merit in Europe's poorer regions. The political agreement is

contingent on a full accord on the bigger Agenda 2000 package of reforms of the EU's budget, farm policy, and structural funds for poorer areas at the EU's end of March summit. That meeting was switched yesterday from Brussels to Berlin.

EU's structural funds to the performance reserve, was hailed by Monika Wulf-Mathies, commissioner responsible for regional policy, as "an important step" that would "make sure the European Union's taxpayers'

monev is well spent". Programmes worthy of the of March 2004 at the latest. The idea, which was the

tion after the commission

be chosen by the EU states

subject of months of negotia-

Programmes will

special support will be chosen by criteria defined by the EU's member states in partnership with the European Commission by the end

port for programmes of special quality will raise the overall standard of EU struc- foreign minister, reported

criteria defined by

tural fund projects. The German presidency of

agricultural spending. Joschka Fischer, German

agreement that he and his colleagues in the general affairs council should supply guidelines to ministers negotiating future farm support. But there was less than full support for a German idea of "top down" system of financial control with strict

limits on farm spending. Yesterday's meeting backed the idea of capping farm budgets at levels more in keeping with actual a bigger role in financing. the EU had less success in its bid for foreign and spending. But Spain, Greece finance ministers to impose and Ireland opposed the

discussion about Europe's future to be based on ceilings and margins". Pierre Moscovici, the

French minister for Europe, made clear France would accept cuts in the EU's direct aid to farmers and was for a stabilisation of EU farm spending and overall spending up to 2006. But the French and Irish ministers warned against the concept of "co-financing" by which national budgets would play

Bankers signal they are ready to listen to the politicians

By Tony Barber in Frankfurt

Good central bankers cherish their independence. But they are also aware they do not operate in a political vacuum. In democratic societies, the political context is all-pervasive. The European Central Bank offers an striking example.

Conceived at a time when centre-right governments ruled the roost in the European Union, the ECB found the situation quite different when it assumed responsibility for euro-zone monetary policy on January 1.

Centre-left politicians now controlled all 11 euro-zone countries except Ireland and Spain. Some of these politi-



ECB watch

Strauss-Kahn, his French colleague, took delight in offering the ECB advice on

interest rate policy. "If there is no correction in interest rates, it will be difficult to reach the growth rates needed to reduce unemployment," Mr Lafontaine told a congress of his ruling Social Democratic

Party last November. Such remarks did not herald a showdown between life... interventionist politicians of Thus. the ECB's task is cians were not afraid to the left and central bankers not just to slay inflation for

independence. The politicians were not out to destroy Members of the ECB's polior demoralise the ECB. That would hardly have been in their own interest.

The purpose of Mr Lafontaine and others was rather ister, and Dominique to remind the ECB it had an obligation, under the EU's Maastricht treaty, to support the EU's "general economic policies".

These aim to achieve "sustainable, non-inflationary convergence of economic performance, a high level of employment and social protection, the raising of living standards and quality of

cy-making Governing Council already knew this. But until Mr Lafontaine and Mr Strauss-Kahn weighed in, the bankers had not men-

tioned it much in public. The ECB's first monthly report, published last week takes care to signal that the bank is listening to the politicians. It talks explicitly of "the broad need for mutual growth respecting the envi- co-operation and dialogue ronment, a high degree of among policy-makers in an inter-dependent environment"

the current high level of structural in origin". unemployment in the euro area".

But it says the best contri-

	Nov 1998	Oct 98	· Sep 98	Aug 98	Jul 98	Jun 98	97	96
instation (accusa % charge)	0.9	1.0	1.0	1.2	1.4	14		
Unemployment (%)	10.8	10.8	10.9	11.0	11.0		1.61	
Trade (Ecu bré						11.1	11.6	11.6
Exports	. u/a	n/a	85.5	E8 4				·· -
Imports	π/a	u/s ·		56.1	724	70.0	760.8	567.7
Trade balance	n/a	n/a	60.4	49.6	58.9	a.13	671.A	594.2
		IVa	5.2	6.5	13,5	8.4	89.4	73.5
Current account (Ecu bri)	Q 3 1998		298	Q1 9	8	04 97		
Current account belance	21.5	25.0		12.4	_	28.6		03 97
As % of 60P	1.5		1.7			-		28.0
industrial production (%)	Aug-Oct/					20		1.9
(3 mo over previous 3 mo)	May-Jul		-Sep/	Jun-Au		May-July	1997	1996
to we are brosper of mot	0.6		r-Jur	Mar-M	Ŋ	Feb-Apr	. 441	1330
			9.7	8.0		0.9	4.111	
GDP growth (%)	Q3 1998		02 98					110,0
Over same quarter last year	27		2.8	01		04 97	97	96
Motor cutols				3.6	i	3.2	2.5	1.6
Money supply	Nov 1998	Oct 9	8	Sep 98	Aug 98	 -		4.40
M3 Annual growth rate (%)	4.5	5.0		4.5	-	地		7pm 38
hatasates = decoderyon	1 minute			rly Index naybers t	4.5	5.0	•	5.3

make is to focus on keeping France and Germany would medium-term price stability, not welcome an overvalued The report stresses that and contends that unemploy- euro. In a speech in Frankthe ECB is "concerned about ment is "overwhelmingly furt last night, Wim Duisen-

The ECB has also taken

berg, ECB president, said: "The [ECB's] monetary polcareful note of a joint state- icy is not one of benign ment by Mr Lafontaine and neglect with respect to the cians were not atrain to the left and central names of the country policy can Mr. Strauss-Kahn, that exchange rate [of the euro].

"If a strong and abrupt appreciation of the euro were to occur, this would lead, all other things being equal, to downward pressures on price developments. Then, there would be a stronger reason for lowering the ECB's interest rates."

minium F

احكذا من الاحل

Yuri Luzhkov, Moscow's mayor and rising star of

Russian politics, yesterday criticised US foreign policy

in a "frank but cordial"

meeting with Madeleine

Albright, the visiting US sec-

Mr Luzhkov also launched

a stinging attack on the Rus-

sian presidential administra-

tion, questioning whether

The ambitious Moscow

mayor, seen as one of the

most likely successors to the

ailing Mr Yeltsin, attacked

US policy towards Kosovo and Iraq and expressed con-

cern Washington might side-

step the 1972 Anti-Ballistic

Missile treaty in its attempts

to defend itself from rogue

"Mayor Luzhkov raised

issues of American policy,

which I hope I was able to

clarify in order to resolve

some misunderstandings

which exist," Mrs Albright

said after the meeting. "It

was quite cordial but I think

there was very little ground

given on either side." a US

State Department official

Some observers expressed

surprise that Mrs Albright

East Europe Correspondent

and trade deficits, rap-

domestic product this year fares.

deht slower economic

age of bad loans.

in recent months.

idly rising foreign and local to reduce imports.

nuclear powers.

fit enough to hold office.

retary of state.

Albright hears

Luzhkov's views

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should take time to discuss such foreign policy issues with Moscow's mayor. But or hear it, this problem does the US administration has been keen to build bridges to exist and will be the subject of discussions and decisions other political forces in Moscow as Mr Yeltsin's talks with Igor Ivanov, her Slovakia braced for

The Slovak government is current account of the balexpected to approve tomor- ance of payments equivalent row a long awaited economic to more than 10 per cent of

austerity package in gross domestic product in

response to the country's each of the past three years.

system with a large percent- cent this year from between

The country has lost its the past four years, while

investment grade credit rat- inflation is forecast to jump

ing from all three leading to 10 per cent from the

international rating agencies recent level of below 6 per

Ivan Miklos, deputy prime already raised many utility minister for the economy, prices, increasing the cost of said in an interview that the electricity for households by

government was seeking to around a third, with further

cut its fiscal deficit to rises in gas and fuel taxes

around 2 per cent of gross and in public transport restructure.

from more than 2.6 per cent Brigita Schmögnerova, Slovak steel, Page 20



scheduled to meet Alexander Lebed, the demagogic governor of Krasnoyarsk, and Grigory Yavlinsky, the leader of Yabloko, Russia's biggest liberal party. Both are likely to contest next year's presidential elections. Mr Luzhkov continues to deny he will run for the presidency but is being

drawn into an increasingly ill-tempered war of words with the Kremlin, which has accused Moscow's mayor of indulging in political "intrigue". He said Mr Yeltsin must consider whether he was still capable of shouldering the burdens of office. "Whether the presidential administration wants to see

all the same," he said. Mrs Albright also held

Slovakia has run up

unsustainable deficits in the

mounting financial difficul- Mr Miklos said that the gov- are to be frozen in the state

The four-party coalition the current account deficit expenditure is also to be cut government led by Mikulas to between 5 and 6 per cent sharply, in areas such as

Dzurinda faces mounting fis- of GDP through measures to road construction favoured

Economic growth is expec-

5 and 6 per cent in each of

cent. The government has

growth and a weak banking ted to slow to around 3 per autumn's general election.

ernment was aiming to cut sector for 12 months. Capital

austerity package

ing the US administration's desire to remain "engaged" with Russia in spite of recent foreign policy differ-Last night, Mrs Albright

dined with her old sparring partner. Yevgeny Primakov, who was promoted from foretgn minister to prime minister last September. In a speech to social lead-

ers, Mrs Albright promised the IIS administration would provide an additional \$10m this year to bolster the independent media in Russia and help strengthen civil society. The Russian government

announced yesterday that Yuri Kobaladze, a former KGB general and head of press relations at the SVR, Russia's espionage service, had been appointed first deputy general director of Itar-

prices could be raised again

during 1999 and 2000 in an

Government expenditure

is to be reduced and wages

by the former government led by Vladimir Meciar.

which was ousted in last

restructure the economy

including steps to make

bankruptcy procedures more

effective and to prepare the

privatisation of part of the

state-owned banking sector.

Ladislav Vaskovic, chief executive of Vseobecna

Uverova Banka, said the

indebted state companies.

IMF postpones visit to Romania as reform doubts grow

Foreign investors are nervous after recent decision to make a deal with thousands of striking miners. Joe Cook reports

he International Monetary Fund has postponed a visit to Romania, originally scheduled for this week, until mid-February to give the government more time to prepare this year's budget and to draw up plans for a \$500m recapitalisation of Bancorex, the troubled state bank. The IMF says these two conditions must be met before talks on a

stand-by accord to begin. The delay will cast fresh doubt on Romania's commitment to pursue market-oriented economic reforms, which has come under the close scrutiny of foreign investors and the international financial markets after last Friday's decision to make a deal with thousands

of striking miners. By offering to review strikers' demands for a 30 per cent pay rise and for two loss-making pits to be kept open, Radu Vasile, the prime minister, averted a potential bloodbath between an estimated 10,000 miners and the troops, tanks and riot police deployed to prevent the miners from continuing their five-day march towards Buc-

But the indecision and compromise displayed by the government has cast doubt on Bucharest's reform and privatisation efforts, which until last week had been

Romania is walking an economic tightrope. It is at risk of default on its external debt, against which it must pay \$2.8bn this year, \$2bn of it by June. Official foreign reserves, excluding gold, stand at \$11.8bn.

"It is conceivable that Romania could avoid the recent report by ING Bar-ings, the Dutch investment bank, "but confidence in this outcome is unwarranted in the absence of the international Monetary Fund's financial support.

Until Friday's apparent capitulation to the miners, the risk of default had focused the minds of Mr Vasile's often fractions threeway coalition. Several big privatisation deals have recently been concluded. including the sale for \$675m of a 35 per cent stake in RomTelecom, the national telephone monopoly, to Greece's OTE and the sale for \$135m of a 51 per cent stake in the Romanian Development Bank to Société Générale of France.

Yesterday the government sold a 65 per cent stake in the Petromidia oil refinery to Turkey's Akmaya for \$726m. Next month is expected to see the sale of a 45 per cent stake in Banc Post, the post office bank, to GE Capital of the US and Portugal's



A Romanian coal miner confronting riot police last week in the village of Costesti

French carmaker, over the acquisition of a majority stake in the Dacia car company. Plans are also afoot to privatise Bancorex and two

other big state banks. Running parallel with the privatisation push, there are plans for a radical restructuring of much of Romanian industry. The government wants to close 140 lossmaking coal and other mines, sell off or liquidate 49 loss-making state enterprises and get to grips with the

these plans are carried out, 70,000 jobs would disappear. Another 70,000 jobs would go as part of a fiveyear plan to restructure the steel sector.

These drastic measures staunch losses in the stateowned sector by 30 per cent by March - a condition of who arrived in Bucharest in

imento. Negotiations have the middle of last week's tur- a country where the national opened with Renault, the moil, are also conditioning a average monthly salary is possible \$500m credit on industrial restructuring and bank recapitalisation plans. "1999 is a turning point for

this country, that's for sure," said Al Tolstoy, president and chief executive of Mobi-Fon. Romania's leading mobile telephone operator. which raised its investment in the country last week to \$655m by \$155m via a mix of debt and equity. Mr Tolstoy recounted how

Bucharest's small but growing community of foreign investors and bankers had exchanged frantic phone calls after President Emil Constantinescu said on TV last Friday preparations for imposition of martial law had been put in place.

"We were all very relieved are part of a drive to resolve and flexibility to tackle the situation." he said. But as last week's violent unrest has shown, the any new IMF agreement. government will find it diffi-World Bank negotiators, cult to carry out its massive restructuring programmes in last three years.

about \$100 and where the is as high as 30 per cent, or three times the national unemployment rate.

Workers in other have already started to agitate for concessions. Last week 8,000 workers at the state-owned Roman truck factory walked out in protest at the planned restructuring of their company. Some 15,000 workers at

Romania's Black Sea ports are threatening to strike and the national trade union federation called for a general strike to start on February

Indeed, Romania's frantic efforts to avoid default may the government had the and the modernising proponents of reform. The trick will be maintaining social peace while getting to grips with the problems of an economy that has shrunk by some 15 per cent over the

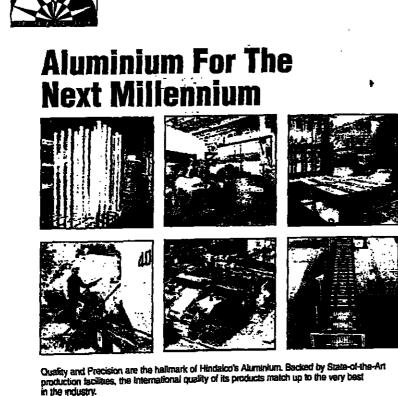


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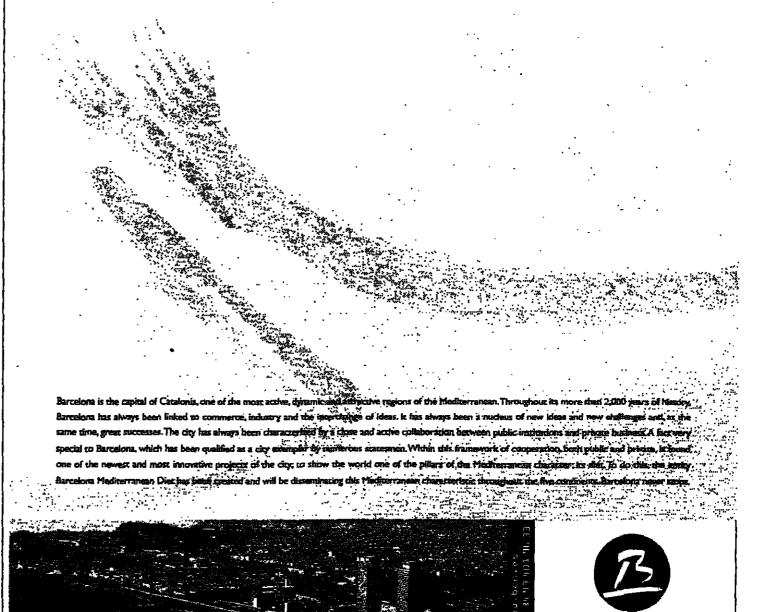


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Island growers spike US sanctions move

Two tiny Caribbean banana producers yesterday frustrated US plans to request the World Trade Organisaover its banana regime, by agenda and thereby prevent-

ing the request being made. another day of intensive trade rules. talks between US and EU iero, WTO director-general, failed to come up with a formula to defuse the bitter dispute. Washington has not uled for this morning.

Transport Correspondent

dam sailings.

P&O North Sea Ferries has

placed a £180m (\$297m) order

for two ferries - the world's

largest - for its Hull-Rotter-

The two "cruiseferries", to

be supplied by Fincantieri of

Italy, will carry up to 1,360

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iatory duties by March 3.

St Lucia and Dominica, with the support of Côte Latin American fruit. It tion to authorise sanctions d'Ivoire, said the US was not against the European Union entitled to ask for sanctions without a WTO ruling that its right to retaliate. blocking the meeting's the EU's amended banana import arrangements, which came into force on January

night and another meeting of the WTO's disputes settlement body has been sched-

reduce the journey time

engaged in a fierce battle for

customers following a shake-

out on the key Dover-Calais

route after the opening of

the Channel tunnel in 1994.

Passengers are demanding

The ferry companies are

from 14 to 11% hours.

delay its planned timetable favours African, Caribbean for imposing \$520m in retal- and Pacific bananas, continues to discriminate unfairly against US distributors of argues that under the rules WTO members cannot refuse

The WTO dispute panel that originally ruled against the EU regime is now exam-The move came after 1. failed to comply with fair ining the new arrangements at the request of Ecuador Mr Ruggiero was meeting and the EU itself, but is not officials and Renato Rugg- again with both sides last expected to report before early April. US officials in Geneva reacted angrily to yesterday's blocking move, which they said was damag-

twice as large as existing

ones and larger than the

50,000 ton Baltic ferry - cur-

rently the world's largest

They will be larger than many of the older cruise lin-

ers and compare with the

100,000 ton generation of

P&O orders the world's biggest ferries

speed of 22 knots and will new ferries will be nearly decide which flag the ships and a cyber café. There will

will sail under.

chairman

decision to block the agenda, underlying arguments.

Japan, South Korea: India, Indonesia and six central suspended US sanctions • Commission officials said European nations last week until March 3, the final date backed the EU in arguing for the arbitration report. by many other WTO memimport regime.

Mr Ruggiero yesterday proposed that the two sides buy themselves some time to carry out the arbitration by

"There has been a revolu-

tion in ferry quality and

design over the past 10

years," said Graeme Dunlop,

The new ships, to be deliv-

ered in April and December

of P&O

At 60,600 gross tons, the crew of 136. P&O has yet to ties, a range of restaurants go to Felixstowe-Rotterdam.

compromise that would amended regime, which system, EU officials said allowing the US sanctions allowed Washington to apply they did not support the request to go ahead at the sanctions immediately if the same time as the EU invoked amended EU regime was though they agreed with the tits right to arbitration on the found to breach WTO rules, proposed amount of retalia- but it was not acceptable to tion. This would have the US.

> that the US cannot request > However, the EU was sanctions without a WTO reluctant to accept this soluruling on compliance, and tion given US insistence that this view is clearly shared there could be no slippage in (€120m) and Italy (€113m). the March 3 deadline. Brusbers which do not necessar- sels had earlier reacted UK cashmere industry ily endorse the EU's banana favourably to an earlier proposal by Mr Ruggiero that the original dispute panel discuss both compliance and

> > be live entertainment, a

casino and two cinemas con-

The two new ships will

replace the four ferries cur-

rently on this route. The two

passenger/freight ferries will

be transferred to the Zee-

vertible into conference company after a worldwide

tender.

the US sanctions would hit By Michael Skaplnker exports worth €520m (\$600m) a year, adds Kevin Brown, Industry Editor. The biggest impact would be on the UK Big losers would include the (€26m), Belgian biscuit makers (€30m), and French handbag mänufacturers

been prepared to agree a The US maintains that the ing to the dispute settlement work out a compromise by April 12. This would have Comment & Analysis, Page 15

P&O has ordered many of

its cruise liners from Fincan-

P&O North Sea Ferries

operates 17 ships carrying

passengers and freight. In

1998 it carried just over 1m

Take-off for five-airline alliance

Aerospace Correspon

American Airlines and British Airways yesterday announced the launch of their Oneworld alliance, even though they have yet to receive approval from regulators on either side of the Atlantic.

Oneworld, which also includes Canadian Airlines, Cathay Pacific of Hong Kong and Qantas of Australia, will link their frequent flyer programmes. The carriers will also allow passengers access to each other's airport lounges.

However, the alliance members will not be able to code-share - sell seats on each other's flights - or co-operate on pricing. This is because they have not received antitrust immunity from the US authorities or approval from the UK gov-

BA and American, which first launched their alliance in 1996, decided to delay full implementation of their partnership last year because the price demanded by regulators was too high. The European Commission had recgovernment that the alliance and landing slots at London's Heathrow and Gatwick can do in the meantime?

BA and American said alliance instead. The airlines will co-operate under the which do not require regula-

could in the future co-operregulatory approval. These Oneworld.



could include joint purchase of information management and airport handling facilities and better co-ordination of aircraft.

Oneworld has lost ground to the Star Alliance, which is led by United Airlines of the US and Lufthansa of Germany. United and Lufthansa already have antitrust immunity from the US authorities, allowing them to co-operate on setting

Mr Ayling defended his handling of the planned alliommended to the UK ance with American. "Have we failed to persuade the should only be allowed to regulators that the benefits proceed if the two airlines of the alliance are pro-com-gave up 267 weekly take-off petitive? Yes. Have we given up? No. Are there things we You bet," Mr Ayling said.

Finnair will join Oneworld they would phase in their later this year. Future members could include thema of Spain and Japan Airlines. Oneworld label by offering BA and American are distheir passengers benefits cussing taking a minority equity stake in Iberia. Both BA and American have con-Robert Ayling, BA's chief cluded code-sharing deals executive, said the partners with JAL, although the Japanese carrier has said it has ate in other areas without not decided whether to join

NEWS DIGEST

BOOST FOR INVESTMENT

US and Venezuela sign double taxation treaty

After years of negotiation, Venezuela and the US yesterday signed a treaty to avoid double taxation and prevent tax evasion, paving the way for increased mutual investment.

Under the agreement, US or Venezuelan companies operating in the other country would no longer be required panies this will dramatically improve investment conditions in Venezuela. "It will increase their competitiveness vis-avis some European countries, which already enjoy similar tax benefits," said Ronald Monahan, a Caracas-based tax consultant. "It will definitely boost investment." This year multinational oil companies are expected to invest \$7.2bn in Venezuela.

Tax experts in Caracas say the treaty could reduce tax revenues for the Venezuelan government, possibly complicating its approval by the Venezuelan legislature. As the seventh largest foreign investor in the US, Venezuela also stands to gain considerably. The state oil company PDVSA, which owns Citgo, the largest petrol distributor in the US, will now be able to repatriate its profits at an estimated 5 per cent withholding tax instead of the previous 30 per cent.

Venezuela is the first South American country to sign such an accord. Both countries have also been negotiating an investment treaty for years. Raymond Colitt, Caracas

DATA PRIVACY NEGOTIATIONS

US and EU seek agreement

David Aaron, US commerce undersecretary, will this week visit several European countries in an effort to resolve the dispute between the US and the European Union over the protection of data privacy. Negotiations are deadlocked on two main issues: public access to data and enforcement of privacy guidelines.

The US wants to ensure data protection mainly through self-regulation by industry, and is wary of imposing too great a regulatory burden on companies by forcing them to comply with strict rules giving people access to personal data. The EU favours giving citizens broad rights to know what information has been gathered about them.

The EU's data protection directive went into effect on January 1, with four member countries - Greece, Italy, Britain and Belgium - having passed laws to implement it so far. The EU has promised not to disrupt the flow of data across the Atlantic while the differences with the US are being ironed out. Mr Aaron said privacy is "a major economic issue".

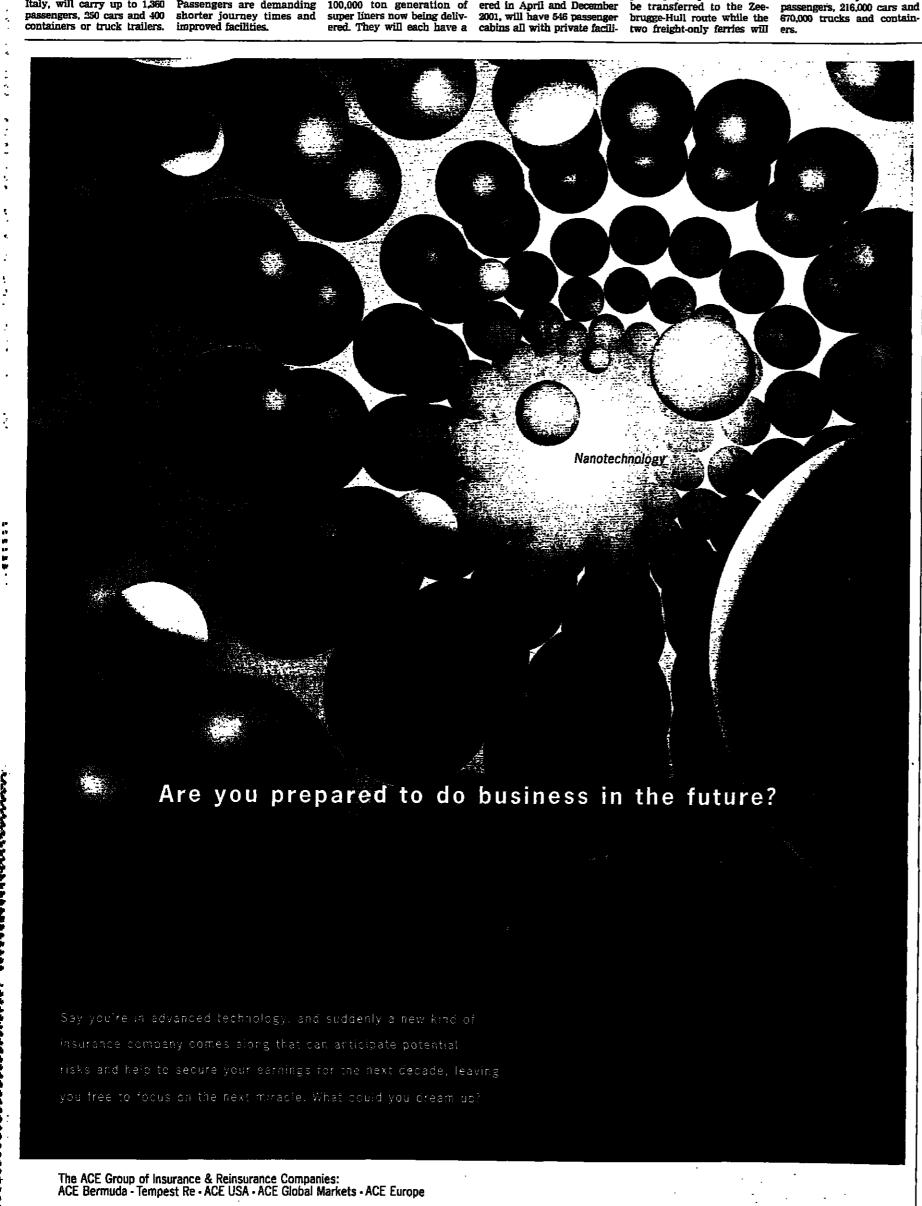
He said he would be promoting flexibility because new privacy issues are arising each day, because of the growth of the internet. Deborah McGregor, Washington

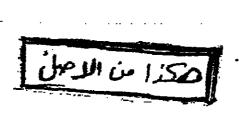
REBUILDING BEIRUT

US group wins \$53m contract

Solidere, Lebanon's biggest company, yesterday awarded its first large contract to a US company when it named Radian International as the winner of a \$53m environmental contract in the commercial district of Beirut. Solidere. which has a market capitalisation of nearly \$1.8bn, is charged with rebuilding the 1.8 sq km area, one of the largest construction projects in the world. Radian has four and a half years to treat 5m cubic metres of rubbish forming the city's Noramandy dump which covers huge areas of the Mediterranean waterfront and extends into the soa.

Arab and European companies have dominated the reconstruction of Belrut following the 1975-1990 civil war and US businesses were further penalised by a 10-year travel ban to the country, litted by Washington in 1997. James Schofield, Beirut





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The fallout from the Olympic games corruption scandal continued yesterday as some of the six International Olympic committee members facing expulsion indicated they would resist attempts to remove them from their posts.

Their action was a blow to the IOC's hopes that this weekend's report into allegations of bribe-taking by IOC

members voting on the 2002 the 2002 winter Olympics us," Sandy Hollway, chief tee on Friday showed its Sergio Santander Fantini of Chile said he would not resign because he believed he had not broken the Olym-

pic charter, while Agustin Arroyo of Ecuador said he intended to wait for the judgment of the IOC assembly in March. The committee had hoped

the six members found by investigators to have received inducements to vote for Salt Lake city for City-type inquiry and the IOC has full confidence in

Winter Olympics would would resign immediately. It executive of Sydney's organ- president, John Coates. draw a line under the affair. now appears likely that several of them will stand firm. Unless they resign, a vote of all the IOC's 115 members will be required to remove about the impact of further them from office.

> the 2000 summer games told sponsors the city retained the "full endorsement" of the Olympic committee. "We are not being singled out for another Salt Lake

In Sydney, organisers of

ising committee, said in a letter to sponsors. Sydney officials privately

acknowledged concerns unfavourable publicity on efforts to make up sponsorship targets. Sydney has a marketing revenue target of A\$870m (\$558m) for <he games, but has raised only about A\$650m from spon-

Documents issued by the Australian Olympic commit-

agreed to give sports funding of US\$1.2m to 11 African countries before the 1993 vote on Sydney's bid. Mr Coates said he had offered \$70,000 to two African members for sporting pro-

the night before Sydney defeated Belling. Manchester, which lost out to Sydney confirmed yesterday that it would seek compensation for the £5.6m cost

of staging its bid.



Chile: refused to resign

shown to be linked to low

levels of stress hormone."

While state of mind can

effect diseases elsewhere in

the body, the reverse is also

true: chronic disease has a

profound effect on the brain.

Scripps Research Institute.

said Dr Sternberg.

Algeria critics to contest election

By Roula Khalaf in London

No less than 24 politicians are planning to contest Algeria's presidential election in April.

Algerian newspapers said 24 potential candidates have collected official documents allowing them to begin gathering the 75,000 signatures needed to run.

Among them are prominent critics of the regime running as independent candidates. They include Mouloud Hamrouche, the former prime minister and architect of Algeria's first economic reforms and Ahmed Taleb Ibrahimi, a former foreign minister who has consistently called for dialogue with the Islamic Salvation Front (FIS), the party stripped of an electoral victory in 1992.

said Iain Campbell of the President Liamine Zeroual called for early presidential His experiments show that elections last September after what is widely believed over-active for long periods. to have been disagreements then inflammatory cytokine with top army commanders. He has pledged that the race molecules begin to damage will be open and fair.

the brain. This may be a contributory icause of Alzheim-Political parties and perer's disease - and anti-insonalities are stepping up flammatory drugs are being complaints that the army has already picked its candidate. The regime has been trying to create a consensus around the candidacy of Abdelaziz Bouteflika, a former foreign minister officially nominated by the National Liberation Front, the former ruling party.

Mr Bouteflika has also won the backing of a large section of the National Democratic Rally (RND), the main pro-government party. and has the support of the leadership of Al Nahda, a small moderate Islamist

But many candidates believe Mr Bouteflika does not have the support of all the regime – and not Mr Zeroual's in particular. His candidacy has already deeply divided the RND, whose leader has publicly complained of pressures from

| Nigeria anxious to meet donors

By Michael Hoknen and Tony Hewkins in Abuja

military Nigeria's government is expecting an early meeting of international donors to seek funding for the country's \$1.5bn financing gap for 1999, Ismaila Usman, the finance minister, said yesterday.

Although many donors will regard this timetable as optimistic, they are nevertheless auxious that the incoming civilian administration, due to take office at the end of May, should start on a sound financial

In an interview with the Financial Times, the minister confirmed expectations that the International Monetary Fund Board would shortly approve a staff-monitored policy programme with

This would pave the way the minister said, not only to rescheduling negotiations with the Paris Club as early as April, it would also make Nigeria eligible for an IMF Enhanced Structural Adjustment loan that could be worth as much as

The Paris Club of official creditors is owed about two thirds of Nigeria's estimated \$29bn external debt.

Preliminary talks are already under way with the leading members, and the minister said a Nigerian team would be holding discussions in London with Treasury officials next month.

in the clearest account of the Nigerian military government's economic strategy to date. Mr Usman confirmed that the measures to close the financing gap, partly the result of low oil prices, should be in place before the civilian government takes over on May 29. The last phase in the tran-

sition, the presidential election, takes place on February 27.

Editorial comment, Page 15

Brundtland asks for more WHO funding

Gro Harlem Brundtland, director-general of the World Health Organisation, has told the US and other industrialised countries the WHO will be unable to do its job properly unless they increase funding.

In a foreword to the WHO's proposed \$1.8bn budget for 2000 and 2001. Dr Brundtland says the agency's resources have shrunk by more than 20 per cent in real terms over the past decade under a policy of "zero nominal growth" that makes no allowance for rising costs.

The draft budget will be discussed by the WHO's board, which began its twoweek January meeting yesterday, before going for approval to the WHO's annual assembly in May. The outcome will be closely watched by other UN agencies, whose budgets come up for approval in coming

In the six months since Dr Brundtland took office, she has put the WHO through a radical and sometimes painful restructuring, designed

to increase its efficiency. This has involved eliminating the top management layer and creating a "cabitors, each responsible for a "cluster" of programmes which have been reduced

from 50 to 35. strongly backed by western governments. But important donor nations, notably the US, Germany and Japan, fear that if they reward Dr Brundtland with more money, a precedent will be set for the less deserving.

policy, which also applies to other UN agencies in Geneva, has been maintained at the insistence of the US, the largest single contributor. Washington has so far shown no sign of relaxing its tough stance. Dr Brundtland's first bud-

get nevertheless tests the waters by going for zero real, rather than nominal, growth of the regular budget at \$842m for 2000-01. Moreover, she has also set a target of 19 per cent growth in voluntary contributions, put at \$958m for the two years, which she says is "what is needed to get the work done" Meanwhile, a study before

The reforms have been

The zero nominal growth

the board yesterday predicts "dramatic transformations in health patterns" within the next 20 years, when the main health problems worldwide are likely to be heart disease, depression and road net" of nine executive direcAMERICAN ASSOCIATION FOR ADVANCEMENT OF SCIENCE

Health linked to state of mind

that characterises El Niño always experienced more

By Clive Cookson in Anaheim, California

Scientists once regarded the nervous and immune systems as entirely separate and scorned the popular idea that the state of your mind influenced the health of your body. Recent research shows, however, that the popular view was right after all. The American Association

for the Advancement of Science heard new evidence that the brain and immune system work extremely closely together. The relationship between the two determines susceptibility to different types of disease.

A wide range of scientists.

from meteorologists to pub-

lic health experts, met under

the auspices of the American

Association for the Advance-

ment of Science to learn les-

sons from the strongest El

Ants Leetmaa, director of

the US National Weather

Service's climate prediction

centre, said no one had fore-

cast the last big El Niño in

1982/83. Fifteen years later,

new meteorological tech-

niques made it to possible

first to predict the heating of

Niño on record.

have evolved to communicate between the brain and the rest of the body, including the immune system. Stress is the most important mental influence on health, said Esther Sternberg of the US National

Institute of Mental Health.

mones and messenger mole-

cules called cytokines which

Periods of stress weaken the immune response and increase vulnerability to infection, as several studies have shown. People vary greatly in their innate response to stressful situations. To model two extremes, Dr

Sternberg and colleagues

created two strains of labora-

and then to give three to six

quent changes to regional

climate in the most vulnera-

This advance notice

enabled people and institu-

tions to take some preven-

tive action - for example

increasing the planting of

drought-resistant crops in

places were less rain was

forecast and strengthening

flood defences where more

German Poveda of the

Universidad Nacional de Col-

was expected.

ble parts of the world.

months warning of conse-

fered, as expected, from more infectious illness tem was suppressed. But it turned out that there is a corresponding downside to if the immune system is being a low-stress rat your

ornia rats" that have very

low stress levels and "type A

New York rats" that produce

large amounts of stress hor-

The high-stress rats suf-

mone in the brain.

able to auto-immune diseases such as arthritis. High-stress rats are resistant to auto-immune disease. "In humans too, more and more auto-immune diseases,

Niño, because the hot dry

weather led to the formation

of stagnant pools and ponds

mosquitoes. The Colombian

health ministry acted on the

warnings in 1997 by mount-

ing a special anti-malaria

programme, which reduced

the extra toll of the disease.

the health of the developing

El Niño. A report on the

event's

On the whole, however,

highly active immune sys-

tem makes you more vulner-

developed to treat Alzheimincluding rheumatoid arthri-Learning the lessons of El Niño

> the tropical South Pacific ombia said his country ing by Harvard Medical School's Centre for Health cases of malaria during El and the Global Environment, catalogues clusters of infectious disease triggered by unusual weather conditions ideal breeding grounds for in many parts of the world. There was also widespead

> > respiratory illness caused by smoke inhalation during the prolonged forest fires in dessicated Indonesia. In the spring of 1998 the

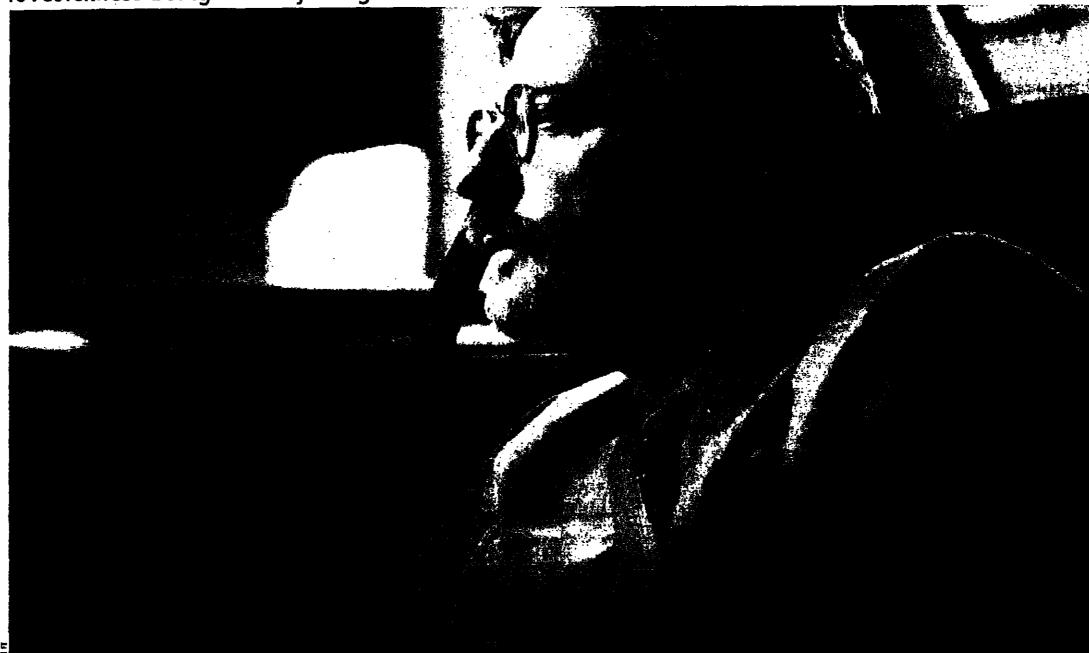
circulation in the tropical Pacific abruptly reversed world suffered as a result of itself - turning El Niño into La Nina, which has brought consequences, its own set of severe weather released at the AAAS meet- problems.

The Future in Life Sciences Hoechst

Yes, it's only a vision. But what if it came true? Heart and circulatory diseases are still the major cause of hearts into research and development to find new ways of improving the lives of cardiac patients. So that

some day the only cure necessary for an aching heart will be a smile on the face of a loved one.

Imagine lovesickness being the only thing that can cause a heartache.



Hoochst Marion Roussel is the pharmaceutical company of Hoechst, an international group of companies spearheading innovation in Life Sciences.

Hoechst AG, D-65926 Frankfurt, www.hoechst.com

Faster Jakarta reforms sought

and Ted Bardacke in Bangkok

The World Bank yesterday called for speedier economic could be disbursed to Indonesia, fuelling concern that starting April 1. Jakarta may fail to finance current and coming fiscal

years unless it prints money. ing a severe economic crisis \$13.9bn pledged. and assess its likely needs, government officials asked blame on Indonesia's slow

This was in addition to some \$4bn pledged to ongoing projects, to help plug an expected budget deficit of \$9bn for the fiscal year

However, it looks increaslarge budget deficits in the ingly difficult to obtain pledges or hard cash. The World Bank estimated that At a meeting with foreign loan disbursements by lenddonors, meant to review ers for the current year were Indonesia's progress in fight- some \$4bn short of the

for \$5bu in new foreign pace of reforms, delays in loans. up viable projects.

"It is very important that Indonesia catches up as fast as possible," said Jean-Michel Severino, vice-president of the World Bank.

Some analysts estimate that the shortfall in dis- faster disbursement of bursements is far greater than the bank's estimate. But this may not translate into a similar budget shortfall, as government social spending last year lagged as well and the rupiah

A shortfall in offshore with the Asian Development funding could be much more Bank and Japan falling far Bank and Japan falling far serious in the coming year, short as well. as spending is picking up

The World Bank may also be wary of lending as it has \$11.1bn outstanding in Indonesia, close to its country limit of \$13bn.

Ginandjar Kartasasmita, co-ordinating minister for economy, finance and trade, last week underlined indonesia's high hopes of Japan, the largest bilateral donor. by visiting Tokyo to lobby for funds, including part of a \$30bn initiative.

Chinese in legal clash on internet

By James Kynge in Beljing

A legal storm over internet telephony has set China's powerful telecoms ministry at odds with a judiciary striving for a more independent and incorruptable

Officials at the ministry of information industry (MII), the mother organisation of China Telecom, have launched a counter-attack after a court ruled that two businessmen offering cutprice international calls over the internet from their shop were not breaking the law.

The court ruling represented an unambiguous threat to China Telecom, which operates a virtual fixed-line monopoly and derives much of its profit from international calls priced several times higher than those in the US or European countries.

"If this is allowed to con tinue unchecked, the conse quences are unimaginable,' a spokesman for the MII said, referring to a possible burgeoning of privately run internet telephony services all over China.

"This court ruling is utterly wrong. The judge simply does not understand the technology involved."

Xu Yongdong, a judge at the Fuzhou Intermediate People's Court, ruled this month after listening to expert opinion that internet telephony represented a different technology from traditional fixed-line telephone services. Therefore, he said, it did not violate China Tele coms' fixed-line monopoly, which is protected under

China's government shows no intention of allowing new competition for China Telecom in the fixed-line market. according to plans for a reor ganisation of the domestic telecoms industry expected

to be published soon. But the court decision eems to do precisely that. "This is a real test for [President] Jiang Zemin's insistence on building a rule of law. Is it real or is it just rhetoric?" said one foreign lawver in Beijing.

PAPUA NEW GUINEA

NEWS DIGEST

Loan talks to resume as job dispute ends

Papua New Guinea is set to resume talks with the World Bank about a \$120m loan after resolving a dispute over PNG's move last year to hire a former World Bank official. The talks broke down over the appointment of Pirouz Hamidian-Rad, who formerly worked in the bank's PNG unit, as chief economic adviser to Bill Skate, PNG prime

The Bank said the appointment breached rules forbidding former staff from working for governments straight after dealing with them as World Bank employees. Mr Skate said yesterday that James Wolfensohn, the Bank's president, had written expressing willingness to "put the Issue aside". But it was unclear whether Mr Hamidian-Rad would retain his position with the PNG government. Mr Skate said that Julian Schweltzer, the Bank's director of strategy and operations for East Asia and the Pacific, would lead a mission to PNG later this month for "sub-

These would address a range of issues, including PNG's stantive talks". request for a \$120m loan to help meet a budget shortfall. Mr Skate declared that the Bank's move reflected "confidence" among international financial institutions in his govemment. Gwen Robinson, Sydney

MALAYSIAN TRIAL

Anwar files defamation suit

Anwar Ibrahim, Malaysia's jailed former deputy prime minister, yesterday filed a defamation suit against Mahathir Mohamad, the prime minister, seeking M\$100m (US\$26.3m) damages. The suit alleges that Dr Mahathir defamed Mr Aparas at a page conference on September defamed Mr Anwar at a news conference on September 22, at which the prime minister spoke of Mr Anwar's alleged sexual misdeeds. Karpal Singh, Mr Anwar's lawyer, said Mr Anwar also

intended to sue two US news organisations and a Malaysian daily newspaper for publishing the "slanderous" words. Dr Mahathir sacked Mr Anwar on September 2. On September 20, Mr Anwar was arrested. Mr Anwar is now on trial on charges of sodomy and related abuse of power. He denies all the accusations as part of a "plot" to

fidence in

destroy him for gaining enough popularity to challenge Dr Mahathir's rule. Mr Karpal said the suit was designed to give Mr Anwar a chance to "clear his name" after the High Court ruled earlier this month that the prosecution evidence about Mr Anwar's alleged sexual misconduct was irrelevant to the abuse of power charges on which he was initially being tried. Sheita McNulty, Kuala Lumpur

SHANGHAI INVESTMENT

Mayor defends Sitico

Shanghai International Trust and Investment Corporation (Sitico) is in good financial health and has modest foreign debt, the city's mayor said yesterday, in an effort to reas-sure international creditors concerned about the health of China's trust and investment sector.

Xu Kuangdi said Sitico's foreign borrowings amounted to \$170m, only 15 per cent of its total capital. Most of its foreign debt was long term, with only \$30m in short-term foreign borrowing. On Shanghai's economy, Mr Xu said the city was aiming to achieve growth of 9 per cent in 1999, just below the 10.1 per cent increase in gross domestic product in 1998. James Harding, Shanghai

JOB CUTS HIT SPENDING

HK retail sales fall

Hong Kong's retail sales fell 20 per cent in November, the government announced yesterday, as the declining property market, job cuts and an uncertain economic outlook prompted consumers into drastic spending cuts. Motor vehicle sales dropped 32 per cent, sales of clothing and

Dong Tao, an economist with CS First Boston, said sales were unlikely to pick up soon. From January-Novem ber 1998, retail sales fell 17 per cent. Retailers have cut prices to boost sales, with consumer prices declining for the third month in succession. Rahul Jacob, Hong Kong

Spratly nerves force Manila army rethink

Tony Tassell on attempts to modernise the Philippines' modest armed forces

Orlando Mercado was detained and interrogated by the army for his role in what was regarded as a subversive communist youth organisation opposing martial law. Today, from his office just a few minutes walk from where he was held. Mr Mercado as Philippines' defence secretary, has been given responsibility for bolstering that same military.

When the administration F5 fighters. of President Joseph Estrada came to power in July, Mr Mercado inherited a modernisation plan that had been long mooted but stalled by the Asian economic crisis

and change of government. With tensions mounting between China and the Philippines over the Spratly islands, the Estrada government appears set to take out its cheque book and revive the plan to spend up to 50bn pesos (\$1.3bn) on equipment over the next five

credible and more modern reduction in personnel by up defence force," says Mr Mer-

try in 1992, the Philippines had relied almost entirely on

Paul Abrahams in Tokyo

Contact:

announced it had received

approval from the Japanese

ministry of health and wel-

uring the Marcos years focus on tackling its prime in the Philippines internal threat of long-running insurgencies in the southern province of Min-

While it maintained a large corpus of 110,000 personnel, the armed forces were deprived of new equipment. When the US left, the considerable weaknesses of the Philippines' defence capability were exposed - its attack airforce, for example. comprised only eight ageing

Even Mr Estrada has admitted the Philippines is "among the weakest when it comes to military might" and its equipment is "obso-

Mr Mercado says that at its first meeting under Mr Estrada this month the National Security Council gave the go-ahead officially to restart the modernisation and the government plans issue tenders for aircraft and patrol vessels soon.

The modernisation will be "The aim is to develop a wide-ranging with a phased to 30 per cent, a new push on training and redevelopment Until the closing down of of bases. Reflecting the US army bases in the coun- agenda of the Estrada government, the armed forces is also expected to see a shift the American presence to in priorities towards areas preferring its own forces to coastal surveillance and the Bonifaclo. Further funds will ing forces agreement (VFA)



and the ruplah is weakening.

said the International Mone-

tary Fund was pressing the

World Bank and others for

pledged funds. Some \$8.5bn

of the \$11.2bn in IMF funds

has been disbursed, but only

\$1bn of this went to the bud-

The World Bank disbursed

less than a third of the

\$3.7bn pledged last year.

Officials close to the talks

protection of resources such as fishing rights.

By international standards, the shopping list for equipment will be modest. The original plan called for tenders for an initial seven offshore patrol vessels and 12 multi-role fighter aircraft with an option to take up a further 12.

The outspoken Mr Mercado, who has a hawkish reputation on defence and diplomatic issues, says the numbers of vessels and aircraft аге written in granite" and will still depend on available

resources. Although the Philippine Congress has approved the expenditure over five years. the resources available for modernisation are about 8bn deal with external threats, such as disaster relief, army land in Manila at Fort Philippine Senate for a visit- says a defence industry offi-

dose pill is not available.

political and public pressure

come from the budgetary allocations and additional sale some extensive army property holdings in metropolitan areas. A sign of funding

restraints was the decision last year by a committee overseeing the modernisation to reduce the size of the vessels sought and to scrap plans for helicopter landing pads on them. Mr Mercado says the government will be seeking deals where there would be no cash outlay "not over the next two to three

Some defence industry analysts wonder whether the tender process may be partly aimed at gaining further leverage in negotiating surplus equipment from the US. The Estrada government is pesos raised from the sale of seeking ratification from the

six months after Pfizer sub- submitted to the licensing sions between President Bill approve the drug or it would

Japan faced significant was licensed so quickly."

Viagra wins speedy approval from health ministry in Japan Viagra was approved just a half years after data were have benefited from discus-

Mr Mercado, who was a

strident campaigner against

the US bases, says the VFA

and any future arms deal are

not linked. He admits, how-

ever, that if the VFA goes

through, the Philippines

could expect some future

Even if the government

does proceed quickly on ten-

ders it is likely to be at least

another 18 months to two

years before contracts are

signed after the evaluation

about five to seven years for

a defence contract to go from

conception to the signing of

means that there will be a

change of administration in

that period and usually a

few hiccups along the way,"

the contract. This usually

"Research shows it takes

assistance from the US.

Pfizer, the US drugs ministry, against a normal only country in the devel- Minister Ryutaro Hashimoto market." "The ministry of health and the managed care organisa-

welfare was forced to tions are believed to cover it. Vlagra has been available in mitted the application to the authorities. Japan is the Clinton and former Prime be sold in the underground the US since March and in Europe since September. be reimbursed by the ing total sales to \$788m, said Mitsuo Ohmi, analyst at national health service. In according to Leslie R. Patterfare to launch its anti-impo- ceptive pill which has still to approve Viagra quickly. Dresdner Kleinwort Benson. the US, about 50 per cent of son, president of Pfizer Phar-

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stands in marked contrast to

that of the low-dose contra-

tence drug. Viagra, in Japan. not been approved eight and The drug is understood to

company. yesterday wait for approval of three oped world where the low- last year.

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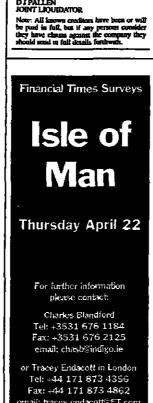
(Formerly, Chemicals & Allied Products Export Promotion Council) World Trade Centre, 14/18, Ezra Street, Calcutta-700 001, India. : 221-5652, 235-7079, 235-8217/19 • Cable : CAPEXIL, • Fax : 91-33-221 5657 e-mail: capexil/@cal.vsnl.net.in / cap.epc@gems.vsnl.net.in

LEGAL NOTICES natwest enterprise trust p IN MEMBERS VOLUNTARY LIQUIDATION

"It is no secret why Viagra

NOTICE IS HEREBY GIVEN the

Dated, 15 January 1999 D I PALLEN JOINT LIQUIDATOR



FINANCIAL TIMES

	UNITED	STATE	S			Japan					GERMAN	iy			
	Consumer	Producer poises	Earlings	Unit Jeboer costs		Consumer priors	Producer prices	Estables	Unit Inhogr costs	Real exchange rate	Consener	Producer ptices	Etrologo	Unit labour costs	R: exch
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989	115.2	108.5	109.9	101,9	74.9	105.1	94,2	114.0	96.8	123.5	104.2	99.3	112.9	108.0	10
990	121.5	113.9	113.5	104.9	73.2	108.3	95.7	120.1	99.7	108.2	107.0	101.0	117.9	110.3	10
991 992	126.6 130.4	116.3 117.7	117.3 120.1	108.4 108.4	74.1 74.0	111.9	96.8	124.2	103.9	113,2	110.9	103.4	125.3	109.6	10
993	134,3	119.2	123.1	108.6	76.4	114.0 115.4	95.9 94.3	125.6 125.8	112.8 118.8	114,5	116.5	104.9	139.1	115.3	1
994	137.8	119.9	126.5	107.9	74.1	116.2	92.6	128.4	118.5	131.9 137.3	121.7	105.1	148.2	119.4	1
995	141.7	122.2	129.7	105.7	68.7	115.9	92.0	132.5	115.8	138.3	125.1 127.4	105.7 107.5	152.4 159.0	1121	10
996	145.8	125.4	133.9	104.8	73.4	115.8	90.4	135.8	113.2	117,7	129.3	107.5	162.7	110.8 109.7	1
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larch	1.4	-1.5	3.1	0.6	82.4	2.2	0.1	0.3	4.7	106.1	1.1 1.1	0.7	1.3	-6.2	10
prii	1,4	-0.9	2.9	0.2	82.7	0.7	-2.0	-0.2	6.1	103.7	1.4	0.6 0.3	1.2 1.7	-6.3	10
lay	1,7	-0.8	3.0	0.2	83.1	0.8	-1.9	-0.1	11.0	101,0	1.3	0.1	1.7	-4.2	10
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uly ugust	1.6	-0.8	2.1	0.4	88.2	-0.1	-1.9 -1.9	-2.4 -2.7	8.1	97.6	0,9	-0.4	1.6		10
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990	116.5	107.7	121.5	108.6	102.9	131.7	116.2	125,6 134,7	113.6 122.5	105.1	121.8	113.9	137.2	114.0	70
1971	120.2	106.4	127.1	113.4	100.7	140.3	120.0	147.9	134.2	111.9	133.3	121.0	150,1	121.6	10
992	123.1	105.3	132.3	115.6	104.2	147.7	122.3	155.9	138.8	113.1 109.5	141 <u>.2</u>	127.5	162.4	127.9	ii
993	125.8	103.0	135.6	118.1	106.6	153.9	126.9	161.6	145.6	95.2	148.4 148.7	131.5	173.1	128.4	10
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IMPEACHMENT CHIEF AIM IS TO AVOID POLITICAL DAMAGE

Pondering trial that

NI WA DREAT ST

YELAN TRULL

er files defamation suit

job dispute ends

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MAN AND SHEW MINE

has just one verdict impeachment trial of President Bill Clinton, which entered a critical new phase yesterday has, throughout, been a piece of almost pure

The elaborate solemnity of the proceedings - opened each day by a berobed William Rehnquist, chief justice, and a sergeant-at arms declaiming in eighteenth century language - has barely masked the fact there gress or in the nation who does not know the outcome.

Despite a strong performance by the prosecuting to their cause. "managers" from the House of Representatives, Republicans have never looked like coming close to getting the two-thirds majority of senators needed to convict Mr Clinton and remove him from office.

instead of being a genuinely deliberative judicial process with an uncertain conclusion, the trial has

The Clinton impeachment

It was this fact that formed the backdrop for yesterday's proceedings. The opening phase completed. senators had to decide whether to go ahead with the trial, and if so - how. Knowing what the out-come would be, the chief aim guiding the protagonists throughout has been to ensure they were conducting

process with fairness and decorum, and to avoid any lasting political damage For Democrats, this goal has never posed too much of a challenge. The vast majority of Americans want the trial ended immediately, opinion polls suggest. Democrats mostly share that view, and, having reluctantly gone along with the trial so far,

they were eager to vote yes-terday to terminate it at the first opportunity.

acouittal

But having allowed the first stage of the trial to unfold over the last two weeks, a number of them clearly believe they have done their duty and can now safely conclude the process. At the weekend, senators from such diverse backgrounds as Richard Shelby of Alabama and Slade Gortrial should be brought to a

be the next phase of the to persuade their colleagues

the Senate, and who therefore in effect control the protrickiest set of procedural

Most of the 55 senators have been torn between the desire to limit the political risks of a long trial and their need to demonstrate to their conservative followers that they have given the allegations against the president proper consideration, and were not about to let him off with the triumph of a quick

cans were strengthened in their desire to end the trial by this weekend's interview between Monica Lewinsky and the House of Representatives prosecutors. Ms Lewinsky added nothing to the thousands of pages of evidence she has already given ton of Oregon, indicated the to the impeachment process, said those who heard her. In frantic behind-the-

That would mean not call- scenes negotiations yestering witnesses - scheduled to day, some Republicans tried

trial. A number of Republito abandon the idea of even

considering whether to call witnesses and end the trial they seemed to have failed. Still standing in the way was a feeling among the majority of Republicans that such a short circuit would not be proper. The House prosecutors should at least be allowed to present their case for calling witnesses, which they now seem likely

to begin today. Gordon Smith, the other

Oregon senator, outlined the problem when he said "the verdict of history, which a lot of us are sensitive to, had guided the decision.

But given increasing concern on the futility and ultimate political cost of witnesses among some Republicans, it is not clear there will be a majority to hear any of them. One way or another, Republicans are moving slowly towards

Court boost for FCC in local markets

yesterday reinstated controversial federal regulations aimed at boosting competi-tion in the \$110bn local telephone market, dealing a blow to regional phone companies that had strongly opposed the rules.

The surprise decision is the latest in a series of legal victories for the Federal Communications Commission, the chief US telecommunications regulator, and could reinvigorate its drive to deregulate the market at a time of growing criticism from Congress at the slow pace of In a 5-3 decision, the Court

ruled that the FCC does have authority under the landmark 1996 Telecommunications Act to set the prices under which former local telephone monopolies such as SBC Communications and Bell Atlantic known as the Baby Bells to competitors. The Baby

Bells and several state regulators had argued such pricing was the responsibility of decided at a federal level.

The ruling overturned previous court decisions that had rejected the FCC's guidelines, which required the Bells to offer steep discounts in the rates they offered for such deals. Since the rules were first

suspended in 1996, the Bells have launched a wave of lawsuits against similar regulations imposed by many states, further delaying their implementation. However Justice Antonin

Scalia said that although the law was ambiguous on the FCC's exact authority, it was fair the agency should be given some flexibility in deciding how best to execute Congress's plan to deregulate the market.

Without federal standards. legal uncertainty surroundhas made big potential competitors to the Bells reluctant to make the heavy must lease their equipment investments necessary to

Confidence in Brazil hit by trading fall

By John Barham and Richard Lapper In São Paulo

A sharp decline in trading activity on Brazilian money and currency markets is adding to economic uncertainty in the wake of the devaluation of the Real earlier this month. As a result the currency has become more volatile and dollars harder to come by for institutions and companies which rely on their use.

The Real, once the proud flagship of President Fern- was no evidence yesterday ando Henrique Cardoso's of intervention by the economic reform pro- state-owned Banco do gramme, has lost nearly a Brasil, which sold dollars eight business days.

Since the currency's initial fall on January 13, the supply of dollars to the foreign exchange market - usually provided by banks, exporters dried up. This is mainly because of fears over borrowers' ability to repay and uncertainties over exchange and interest rates.

Few banks are prepared to do business. The volume of daily transactions on the currency markets has shrunk from more than US\$1bn a day to less than half that figure.

"After a devaluation you do not know who was bet-ting on dollars and who was betting on Reals," said one São Paulo-based investment hanker "You do not know where the bodies are buried. You can't even trust your own sister."

The central bank, which usually provides liquidity when other sources of funding are unavailable, has been largely absent from the market, as it seeks to protect reserves now down to about

The thinness of trade means that relatively small transactions are having an exaggerated effect on price movements. Last Thursday a \$100m transaction panicked the market, sending the Real

Companies have tried to hedge more to protect themselves from further devaluation, jamming the São Paulo futures market and driving interest rates up. Brazilian Real's decline is unlikely to government bonds fell by fuel heavy inflation, some more than 8 per cent on international markets that day, to little more than half their face value.

finance exports has get through to dealers on increased to a point where Friday because telephone few businesses are prepared to accept terms. Export loans - priced before last cates that confusion has simfinancial markets at about buy two PCs last week but 1.5 per cent above the Lon- nobody would quote me a don interbank borrowing price," says Erika Lorenz, a rate (Labor) last year - have secretary. risen to more than 7 per cent

money, banks will lend at lar.

On the web today

http://www.ft.com/americas

 ■ Republicans cheered by Supreme Court
 ● Ecuador to haive budget deficit . Chavez accused by opposition • Chile claim on Pinochet trial attacked

Real continues under pressure

The Brazilian Real continued to depreciate against the US dollar yesterday, though trading was limited by a public holiday in São Paulo, Geoff Dyer writes.

By mid-afternoon, the Real had weakened by 4 per cent closed at R\$1.72 on Friday. Traders said that there

to stabilise the currency Economists said that strong capital outflows,

Friday, would keep the denied it will introduce capital controls in response Yesterday it said it would unity two parts of the foreign exchange market, a step thought to make capital

these rates," says Josman Verillo, chief executive at Klabin, Brazil's biggest paper company. "But nobody is taking it. They are waiting to see what happens."

controls more unlikely.

Confusion in financial markets is slowing the pace of activity in the real economy. Unsure about their future costs, businesses have been reluctant to set prices. Car companies announced increases of more than 10 per cent last week, although General Motors later eased its price rises.

Other industries are revising initial decisions not to fall in the value of the Real.
"At the beginning, when [the Real devalued] 10 per

prices). But now there will be renegotiation across industry," says Mr Verillo "If your costs go up, there is no other way out - you have Although analysts say th Real's decline is unlikely to

people are taking no chances. Clients of a big Brazilian bank trying to inves in one of its dollar-linked The cust of loans needed to investment funds could not Anecdotal evidence indi-

summer's turbulence in ply stopped sales. "I tried to

"When they did, the shop were using exchange rates "if you really need the from R\$1.20-R\$1.60 per dolA timely reminder to those trading equities in the new European market.

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TOURIST KIDNAP DEATHS

NEWS DIGEST

Yemen wants extradition

of Moslem group's chief

Yemeni government officials yesterday asked the UK to allow the extradition of Abu Hamza Al-Masn, head of a

London-based Moslem organisation. Mr Abu Hamza has

tourists in Yemen shortly after Christmas. Three Britans

who were among the 16 later died in a rescue attempt by

admitted being in contact with kidnappers who seized 16

By Alexander Nicoll, Defence Correspondent

Boeing and Lockheed Martin are among six companies invited yesterday to take part in the first design phase for a £1.5bn (\$2.5bn) contract to supply two aircraft carriers to replace the Royal Navy's existing three.

The successful bidder for the contract will be decided in 2003 and the first ship is due to enter service in 2012. maximum price of £740m per stipulating that the ships craft which each will carry.

Raytheon of the US; Thomson-CSF of France; British Aerospace; and Marconi Electronics Systems, the defence subsidiary of General Electric Company of the

The decision to build two carriers of about 40,000 tonnes, double the size of the existing Invincible class, was announced last year. The UK defence ministry has set a ship, excluding the 50 air-The ministry issued sepa-

The other companies are rate invitations to the contracted The defence min-reduction contracts, with become a government offidefence systems arm of BAe and Marconi Electronics Systems, BAe and Marconi will work separately ondesigns pending regulatory scrutiny of BAe's acquisition of Marconi, agreed last week, but are expected to put in one bid if the deal is cleared.

Of the six, only Marconi has its own shipyards. However, big defence contractors place weight on their ability to operate as "prime contractors" or managers of design and manufacturing, with of designs. Two will be many areas of the work sub-

istry believes there are five the final choice between cial if not one already. UK yards with the capacity Ireland, Kvaerner Govan in Swan Hunter in northern

. The design of the ships will depend on the choice of aircraft, to be made by the Three of the companies will be chosen this autumn

for 25m studies of a variety

selected for £20m "risk

ministry's new "smart pro-Scotland, and Marconi and curement" methods, it will bring together military personnel, government officials and executives from indus-

them to be made in 2003.

The ministry is to hold a competition to fill the team leader post, open to executives from the tendering companies and to naval and procurement staff. The winner would have to

The ships will be much to build the carriers: Har- ... Since the programme is more sparsely manned than land and Wolff in Northern being run under the defence existing Royal Navy carriers, with a total complement of

about 1,200 including air

Among possible aircraft for the new ships are the US Joint Strike Fighter, which Boeing and Lockheed are competing to build; an adapted version of Eurofighter, and Boeing's F/A-18 Super Hornet.

Former regulator launches probe into banks

By George Graham, Banking Editor

UK banks breathed a sigh of relief yesterday as Don Cruickshank, the former telecommunications regulator, launched a sweeping government review of the industry but dismissed talk of a windfall tax on bank

profits Mr Cruickshank said his review would focus on competition in payment systems, credit card processing and the supply of credit for small business. The government ordered the review amid consumer dissatisfaction with clearing banks and government worries that a lack of competition and innovation was holding back UK economic performance.

Mr Cruickshank said he would also investigate the operations of Visa and MasterCard, the two principal payment card groupings which have already come under attack from the US justice department.

Mr Cruickshank apologised that his opening consultation paper on banks did not take a tougher line from the outset. "It may not appear at first sight as a rallying cry to address the things consumers have said they are concerned about overcharging, poor service and failure to understand the needs of small businesses. But alleged failings like these can only be addressed by first understanding the competitive

structure of the industry." The Treasury-ordered review will, in particular, explore whether small busisingle bank for loans because of their dependence on its cheque and payment

clearing services. It will also look at whether consumers are penalised because banks have "bundled" services together, such as tying loans to current accounts. Any requirement to unbundle services could create problems for banks. who are often seeking to keep customers' loyalty by

offering packaged products. Banks such as Halifax offer their customers a dis count which rises with every additional product they buy. However, unbundling would also, logically, lead to the reintroduction of bank charges for basic current accounts. These are unprofitable - unless the customer keeps very large credit bal-

ances or is a borrower. Bank shares fell widely yesterday, partly in anticipation of the review. But banks were relieved by first reading of the consultation paper. Andrew Blessley, director of marketing and distribution at NatWest. said: "We welcome the scope of the investigation. I think than companies trading it's right that it concentrates

President All Abdullah Saleh claimed yesterday that Mr the Yemeni authorities. Abu Harnza was directing terrorist activities from the UK. Mr Abu Hamza, who runs the Supporters of Sharra group from a mosque in north London, said he would light the extradition request. "The record of Yemen in human rights is not good," he said. "It makes it very checky for them to Editorial Comment, Page 15 ask to try me." Andrew Parker, London

PERSONAL SAVINGS SURVEY

Investment jumps by a third

Investment in personal equity plans and unit trusts (mutual tunds) jumped a third in December as savers looked for an alternative to low interest rates on savings accounts and appeared to begin worrying about the shrinking state pen-

sion, Industry figures showed yesterday.
The survey by the Association of Unit Trusts and Investment Funds (Autif) also showed that fund management houses took the lion's share of private investors' money, leaving banks and insurance companies with a shrinking market share. However, all sectors saw growth as the market expanded. Fund management companies such as M&G, Jupiter or US-owned Fidelity increased sales by 23 per cent on the year, while life insurers managed a rise of only 8 per cent to £1.7bn and saw their share of the market fall back. James Mackintosh, London

CJD VICTIM'S INQUEST

Natural causes ruled out

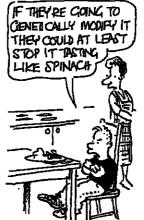
An inquest into the death of Britain's first victim of newvariant Creutzfeldt-Jakob Disease, which has been linked to the BSE epidemic in cattle, yesterday concluded he died as a result of misadventure.

A coroner in south-west England said that Stephen Churchill, aged 19, did not die from natural causes. The coroner said it was likely that the youth, who died in 1995, was infected by the BSE agent in an isolated and random meal involving contaminated meat. The inquest had heard evidence from Dr James Ironside, who heads the National CJD Surveillance Unit at Edinburgh, who concluded that in 35 cases of new variant CJD the likely cause was a dretary source. A total of 32 people have died from nvCJD since 1996. Scientists say it is too early to predict how many people will develop the fatal brain disease because of its long incubation period. John Mason, London

 Meat hygiene inspection staff in Unison, the public service trade union, will strike for 24 hours on 2 February, it was announced yesterday. Robert Taylor writes. Further strikes over a pay claim are to be called if the Meat Hygiene Service refuses to enter into negotiations to settle the dispute, the union said. The union says it represents the majority of meat hygiene inspectors who work in the UK's 400 abbattoirs.

GENETICALLY MODIFIED FOOD

Writers launch protest



Some of the UK's leading food writers will today launch a campaign against genetically modified food which they describe as ment on the public, which could have unpredictable and irreversible adverse consequences". The tood writers' campaign is a turther blow to the pioneers of GM crops in the UK such as Monsanto. Acting in association with Greenpeace, the pressure group, over 100 food writers and restaurant critics have endorsed the statement: "As food professionals we object to the

introduction of genetically engineered foods into the food chain . . . we are deeply concerned that this is the wrong direction for food policy to take."

Monsanto said it was "dismayed" by the food writers' willingness to endorse the views of Greenpeace on genetic engineering. Vanessa Houlder, London

UNIVERSITY BOAT RACE

Fund manager is new sponsor

Oxford and Cambridge universities yesterday ended a nine-month search for sponsors of their annual boat race on the river Thames in London when they announced a new deal with Aberdeen Asset Management, the UK fund manager which manages investments of more than £14bn (\$23bn). Aberdeen is one of the UK's top 10 managers in terms of sales and is quoted on the London and Singa-

"was paying a good price" for the right to sponsor the boat race for the next six years with a mutual break clause after three years. Phillip Halliday, London

Adams **boycotts** talks to

NORTHERN IRELAND SINN FEIN'S CHIEF NEGOTIATOR ACCUSES UK MINISTER OF SHARP PRACTICE

beatings By John Murray Brown In Belfast

discuss

Gerry Adams, president of Sinn Fein, yesterday boycotted a meeting called by the UK government to discuss the "punishment beatings" meted out by the Irish Republican Army, the party's military wing.

Martin McGuinness, the party's chief negotiator, accused Mo Mowlam, chief Northern Ireland minister in the UK government, of 'sbarp practice" and "hyping" the meeting, which was attended by Alec Maskey, the party's criminal justice spokesman.

Last week Tony Blair, the UK prime minister, rejected opposition calls to postpone further releases of paramilitary prisoners in Northern Ireland until there was an end to the beatings.

Ms Mowlam's move marked a government ment beatings." response to growing popular anger at the attacks, which human rights groups say "My message will be very meeting with Sinn Féin and been responsible for six military groups to sort out a Unionist party, political

the university city of Oxford.

is many centuries old. It has

a medieval church, a village

pond and a 2.5ha open field

that is becoming the latest

focal point in the war over

housebuilding in rural

The Countryside Commis-

sion, the government's offi-

cial countryside adviser, is

backing a test case brought

by the local parish council,

tered as a village "green".

happening elsewhere.

Ancient village

Pandering to IRA murderers Members of Fair (Families Acting for Innocent Relatives) staged a protest in Belfast, Northern Ireland's principal city, yesterday when Adam Ingram, the UK government's Northern Ireland minister for victims, met relatives of eight trish Republican Army men who were shot dead by British special forces as the IRA group prepared to bomb a police station in County Armagn in 1987. The protesters later confronted the relatives though nothing more than heckling occurred.

Press Association

"loyalist" parties linked to shootings and 15 beatings. local dispute or combat paramilitary groups. "In the Good Friday [April 1998] agreement it says they should do everything within decision to confront the lour". But Fait and the their powers to stop punish-

Families Against Intimidation and Terror (Fait) claims that in the past month alone, have increased this month. the IRA has shot four people and beaten up 12, while anti-

militaries after months of to the problem.

Probation officials say the beatings are often carried out in response to clear," she said before the republican "loyalists" have approaches to the local para- ator of the Progressive

Unionists and conserva- crimes described by the tive backbenchers had ear- paramilitary groups themlier welcomed Ms Mowlam's selves as "anti-social behavpolitical leaders of the para- police say the attacks are a cynical attempt by the IRA apparent official indifference and its loyalist rivals to exert continuing control

over their communities, in the wake of the ceasefires. David Ervine, chief negoti-

that the beatings were "immoral and reprehensible". But he insisted the paramilitaries were only reacting to approaches by people in the community. Mr Maskey, Sinn Feln

wing of the banned Ulster

Volunteer Force, conceded

assemblyman for west Belfast, claimed his party had "consistently over a long period of time" called for an

Biggest business lobbies

areas left for a walk or children's play, but they have become a prime target for development. It supports communities that want to protect spaces by having the UK this month. them registered as village or

town greens. Local people can have spaces registered if they show they have used an area for recreation "as of right" for at least 20 years, under legislation passed in 1965.

spaces in towns and villages

which wants the field, called Sunningwell Glebe, regis-Fifty new greens have been registered since 1990. But the Protestant Church taking the total to 3,664, but recent decisions by the of England's Oxford diocese, Court of Appeal have interwhich owns the land and plans to build houses there, preted the law so restricsays owners of similar open tively that registrations have ground to a halt. The commission wants the rules clar-

land will be forced to fence it off to prevent such moves RY REVIEWS.... 191 COUNTRIES.... 191 REPORTS: ne. Corporae, Environa reial Data International,

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fights for its field differ sharply on euro The commission says such | By Kevin Brown,

The biggest UK business lobbies offer four different views of the euro, which was launched in 11 European Union countries excluding

They disagree on the economic case for membership, the significance of constitutional arguments, and the balance of opinion within the business community as a whole. But they agree on one thing: the game is not yet

The least sympathetic to UK membership of the euro is the Federation of Small Businesses, which says its 127,000 members - ranging from sole traders to companies employing 250 people – are overwhelmingly and implacably opposed.

"No political party or organisation can speak with 100 per cent support of its members, and we do have a minority which is in favour. But about 94 per cent oppose the single currency," says Brian Prime, policy unit chairman.

The Institute of Directors which has about 47,000 individual members, says that talk of never entering is CBI president, has been sub-"silly" but rules out entry stantially more direct since for the foreseeable future on he took office last year.

Enter as agon as the aconomic

Confederation of British Industry Join if the economic conditions are

Institute of Directors

Stay out for the foreseeable future Opposed to entry at any time

far outweigh any potential

lobby group Business for Sterling. Officially, the Confederation of British Industry, the UK's principal employers'

rìght.

conditions are right

the grounds that the risks

Tim Melville-Ross, IoD director general, concedes that some members oppose this line, but claims that the vast majority supports both the policy and the organisation's close links with the

organisation, is in favour of UK membership only if the economic conditions are

But Sir Clive Thompson,

While Adair Turner, director general, has stuck to the offi-CBI conference that the government should set a target date for entry as soon as possible. While the two positions are not irreconcilable. the CBI position has become blurred.

So the organisation will be checking in the second quarter of the year whether its 2,500 direct and 200,000 indirect members want to harden the policy. The British Chambers of Commerce, which is also

about to consult its 120,000 member companies, is the only organisation to offer positive backing for UK participation, although its support is not unqualified. "The UK should enter European monetary union as

soon as the economic conditions are right," says Chris Humphries, director general. "We are not campaigning for immediate entry, but we are saving that we should be taking steps towards it." Some of the divisions can

be explained by different membership profiles. The CBI and BCC include many big and medium sized exporters, which are more likely to favour the euro mainly within the UK.

pore stock markets. Martin Gilbert, Aberdeen chief executive, said Aberdeen

Argus Global Markets Lady in the Lords prepares to eject members from the club Petroleum Argus

Andrew Parker meets Baroness Jay, the woman Tony Blair has chosen to steer legislation reforming the unelected upper house

trast. While the oppositinues to appoint male leaders in the House of Lords, last year the prime minister chose a female minister to oversee the contentitled aristocrats from the

parliament. government's leader of the in the UK, incorporation of Lords, may not have inher- the European Convention on ited her title, but she is cer- Human Rights into UK law tainly part of a political and parliamentary reform dynasty. Her father is Lord have not been conceived (James) Callaghan, the last piecemeal. "We do think before Tony Blair, and she very much part of the jig-

conjured up a better con- Peter Jay, the former UK in which these other ambassador in Washington elements relate to each tion Conservative party con- and BBC economics guru. Margaret Jay swapped

journalism and work connected with the state health service for a full-time political career in 1992, after tious legislation to eject being made a life peer. Her rise has been swift, but colunelected upper chamber of leagues are not surprised.

She insists that the cre-Baroness Jay, the Labour ation of regional assemblies Labour prime minister House of Lords reform is

ony Blair could not have was formerly married to saw...it could be the way other," she says.

Lord Callaghan has told his daughter that the bill to abolish the historic rights of the 750 hereditary peers such as dukes, earls and other varieties of lord to vote in the upper house has been greeted with a sense of resignation rather than anger.

She says "electoral colleges" will be set up by the three main political parties and the independent nonparty lords to choose the 91 hereditary aristocrats who will win a reprieve.

she does not want to pre- reduced. Baroness Jay says expertise of appointed life

empt the work of the new commission charged with revamped upper chamber. she suggests it may not need to take a lot of evidence tee in the second chamber to because the literature is enormous". The Labour government's

determination arises from with its unbroken Conservalegislation passed by the elected House of Commons.

Last week's government paper on the commission's reformed House of Lords must not "usurp" the role of

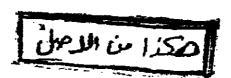
an enhanced function for the peers from professional Lords could be "scrutiny of backgrounds." producing a blueprint for a European legislation", and agrees there may be a case for a constitutional commitmonitor the reforms.

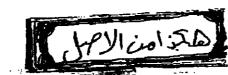
Her proposed new function reinforces the paper's underlying message that the govthe long-standing ability of ernment would like the coming the House of Lords mission to propose an upper chamber of members partly tive majority, to frustrate appointed and partly indirectly elected.

The indirectly-elected representatives would come from the new assemblies in terms of reference says a Scotland, Wales and Northern Ireland, Baroness Jay is Margaret so elegant in her keen for the upper chamber suggests that the powers of expert scrutiny of govern-

She argues that a reformed Lords should offer its members salaries and proper secretarial support; at present peers only receive expenses, "If you want good government you have to pay for it."

She is not so keen on loshame. However, she agrees that the ceremonial ermine. robes the peers occasionally don should go. "When Margaret Beckett [leader of the House of Commons and I were involved in the [state] opening of parliament, with the House of Commons, and to maintain a reputation for and me stumbling about in While Baroness Jay says the upper house could be ment by drawing on the which one I would have pre-





SHEET RIGHAP DEATHS

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omon wants extradition f Moslem group's chief

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Exporting better business practices

Ethical policies are being forced on to the agenda for many companies doing business abroad, writes Alison Maitland

You have been sent to investigate a fraud claim made against your company by the customs authorities in one of the countries where you do business. On arrival, an officer explains you are being fined for under-declaring the number of safety boots imported. You notice he is wearing a

pair of the "missing" boots. Do you point this out, at the risk of disrupting future business, apologise and pay the "fine", or take his name and address and promise to On the other hand, paying send him another pair next

Pressure is mounting on companies to confront these sorts of ethical problems, which can plague transactions from the smallest overseas business deal to bids for the Olympic Games. Ethics is "the hot issue in international companies", says Kenneth Rushton, company secretary of Imperial Chemical Industries, who is overseeing a review of the group's code of conduct.

Public relations disasters, such as Shell's traumas over the Ogoni people in Nigeria, have pushed human rights on to the agenda and forced and governments including international companies to formalise ethical policies.

There is a profound concern, even mistrust, of multinational companies among the public and we as companies need to act in this way to protect our reputation," says Mr Rushton.

Another motivation is the transparency created by the internet. "Increasingly there's no place to hide," says Rushworth Kidder, president of the US-based Institute for Global Ethics.

"What I see happening, flicts over operations such as especially in the US, is that oil extraction.

Fergus Robertson, marketing director of CSM, an Aberdeen-based oilfield supply

management company, has more than 20

south-east Asia, the Middle East and now

Be honest and build sincere relationships:

sitting late into the night drinking gallons of

agreement for the Hunt Oil pipeline when he

was involved in support operations there in

years' experience in the oil industry in

He recommends that businesses:

It may take time but it pays. He recalls

tea with villagers in Yemen to win their

Avoid trying to reorganise the way

has attracted around its periphery a bunch of web sites devoted to exposing everything this company

The second secon

Increasingly sensitive issues include sweatshop labour. This month, lawyers filed suits for more than \$1bn damages against US clothing manufacturers and retailers for alleged exploitation of Asian workers in the Northern Mariana Islands in the south Pacific, the first such action brought in this sector.

Some ethical cases may seem clear cut. In reality, one "right" is often pitted against another, says Mr Kidder. In the case of the corrupt customs officer, this might be the moment to pull out, the final proof that conducting business ethically in that country is impossible. up might be justified as a lesser evil than losing the contract and destroying des-

perately needed local jobs. . Pressure groups, business organisations and international bodies are all trying to steer a clearer course through these murky waters.

The European Parliament has just agreed a voluntary code of conduct for multinationals operating in the developing world. The UK Foreign Office is drawing up a guide, aimed at small and medium-sized companies, to help them act responsibly abroad. It is gathering views from business, human rights and sustainable development and environmental groups.

the US and Sweden. The guide is likely to from bribing foreign offi-

include best practice on the cials. But other countries are Business organisations are trying

to steer a clearer course through

environment, employment finally falling into line. issues such as child labour. corruption, human rights and preventing local con-

these murky waters

Next month an antibribery convention drawn up by the Organisation for Eco-Companies at the sharp force. This should mean an kind of international activity end say that achieving a end to the widespread prac-

good reputation can mean

sacrificing profits in the

short term. US companies

have long felt disadvantaged

by the Foreign Corrupt Prac-

tices Act forbidding them

Dealing honestly in foreign markets another country does business. "When people are starving it's very difficult not to close your eyes to some small thing that's helping them not to starve." instead, demonstrate your company can be truthful

and successful. Have an absolute rule that no employees make payments that could be construed as corrupt. Making clear you do not give bribes stops the rot setting in.

 Heed the advice of experienced people and avoid hasty decisions on local partners. Avoid countries where contracts are difficult to implement, or corruption reaches the top echelons of power: see table, right.

tice among OECD govern- employee caught making business conduct. Heads of ments of allowing companies such payments in a country ICI business units are to treat bribes as taxdeductible expenses

Businesses faced with this plethora of rules might be forgiven for feeling bewildered. Official guidance can be a useful start, especially for companies with little overseas experience, says Mr Kidder. But ideally companies should draw up their own codes, giving staff a chance to agree values and commit themselves to them an action programme," he

in trying to write a univer- first item on every managesally acceptable standard ment agenda. The second Declining a gift from a business contact can violate ethics." nomic Co-operation and social customs in some cul-

> "Companies have to work with local managers in the creation, communication and enforcement of the code, otherwise it can be seen as ethical imperialism," says Edward Petry, executive director of the Massachusettsbased Ethics Officer Association, which has 560 members from US and European multinationals.

Letting standards slide to fit local custom can be equally unhealthy. Facilitation payments are widely used to speed up services and are often handled by a local agent. But how should a company deal with an

where they are illegal but still part of business life?

Compromising core values is dangerous, and common standards must operate glob-ICL Nor are these necessarseminar in Vietnam for local managers in its manufacturing and sales operations. "They went away and wrote Ethical dilemmas can arise says. "Safety would be the

> Agreeing a code is one is another. Accountancy firms are working on ways to monitor and verify proper for competitive purposes."

required by the group's internal audit committee to confirm they have communicated the ethical code to staff and declared any ally, argues Mr Rushton of breaches. Staff worried about breaches are encourily hard to agree, as the aged to report to their line group found when it ran a manager or the internal

auditors. Tackling the issue head-on can help salvage corporate reputations: Shell is now regarded as a leader in terms of ethical commitment.

At ICI. Mr Rushton believes ethics can be inteitem would be business grated into corporate strategy by using high moral standards to attract quality Development comes into tures. Reference to "Foreign thing, ensuring compliance recruits and to win customusing your code of conduct

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the Caspian region.

TIM JACKSON

Dictation software that's all talk

IBM's voice activated system is fast and accurate enough to replace the keyboard after a brief training session - and has the potential to change the way we work

Rarely do you come across a product with the potential to change the way millions work. Yet that is precisely how the ViaVoice98, a dictation software package from IBM, must be described.

There has been software that claims to allow you to "talk to your PC" - but so far it has had little more than curiosity value. The need to pause between each word, or to use a limited vocabulary, made it useless as a replacement for typing. ViaVoice is different. It

was displayed at a conference a few months ago, where an IBM demonstrator was showing it to insiders and eliciting awed responses. Speaking at a rate that would be very fast for dictation but relaxed for speech, he was entering almost flawless text into Microsoft Word 97 using a headset and a notebook PC. Last week, I tried out a

copy offered to people at the conference. After a five-minute set-up from CD-Rom, you train the software to the idiosyncrasies of your voice by reading sentences from the screen, then leaving the

software for 20 minutes or so

to improve its recognition. After dictating 100 sentences - which took less than half an hour - the software behaved like a secretary who was slightly hard of hearing, unfamiliar with spoken English, but extremely intelligent and well-read. It got many words right, spelt everything

perfectly, but made some

bizarre mistakes. The problems arose during attempts to issue editing commands in Word, such as "Italicize on" or "Select from here to end of document". The text used was probably unfair: a page from Anthony Trollope's Barchester Towers, rich in sentence structure

and replete with words such "Tractarian" and "extremest" – hardly the kind of language likely to appear in any business letters or e-mails you receive this week.

I completed the software's training by dictating another 350-odd sentences, including a chunk from Alice in Wonderland, some information about dinosaurs and a few quotations. I then left the software to assimilate the information and went to bed.

Next morning, matters had improved dramatically. Paragraphs from the Financial Times about UK internet stocks went in, almost perfectly, at more than 100 words a minute. The software also showed an impressive ability to use context to distinguish between homophones such as principle and principal. It was easy to trip up the

package with sentences like "She sells sea shells on the sea shore" or "Peter Piper picked a peck of pickled pepper". But again, these are not things you are likely to need in business. It would take perhaps another 20 to 30 hours of careful work to

it spells the beginning of the end for typing and transcription services

achieve the accuracy of the IBM demonstrator. But for people other than professional typists, ViaVoice98 will be a revelation. With prices starting at less than \$100, it spells the beginning of the end for typing pools and

academic transcription services. Its interface is even simple enough to attract computerphobics who think themselves too far gone to

At first, the need to train by dictating will be a barrier to market acceptance. So will the requirement to train separately for each microphone you use and each room where you work. and the fact that the software seemed to have trouble keeping up on a notebook running a Pentium

233 processor rather than the more common Pentium-II. But ViaVoice98 is clearly a product that will create a market which will eventually change the way we work worldwide. It may also have profound effects on the web. Until now, I was suspicious of the idea that

the broad mass of consumers commands. will access the web by handheld devices or televisions, largely as it is so much harder to enter data using these than by using a computer keyboard.

I now expect to be proved wrong. As software such as ViaVoice 98 gets better, web users will increasingly be able to do most things without a keyboard.

And phone activated computer systems will grow. There are already clever products on the market, such as WildFire, which provide powerful services by means of a limited vocabulary. As the software gets better, these services will proliferate. Does this mean the

keyboard itself will become an industrial relic, like the eight-track stereo cartridge or the office photostat? Probably not. For most users of office software, the presence of a microphone for dictation will not remove the convenience of having a keyboard to enter

But the message from ViaVoice 98 is loud and clear: computing and web browsing will never be the same again. tim.jackson@pobox.com

PEOPLE ON THE MOVE

Lim and Loh resign from UBS's East Asian operations

Lim Ho Kee, who built up UBS's powerful investment banking business in East Asia, has resigned along with James Loh, his right

hand man. Lim, chairman of Warburg Dillon Read in the region, and Loh, former head of trading in Singapore, are stepping down a year after UBS merged with the smaller Swiss Bank Corporation.

They are two of the highest-profile casualties of last year's merger with UBS which has seen many of the top jobs in the old UBS go to SBC executives. Lim, the first non-Swiss to

sit on the executive board of the old UBS, wielded considerable power as chairman of UBS's successful East Asia business. He was responsible for

building the old UBS into one of the strongest investment banks in the region. But after the merger, UBS restructured its management and took away much of the power of the "regional barons", such as Lim.

After the merger, Lim was given the non-executive role of regional chairman for Warburg Dillon Read and Loh was made regional head of fixed income. Lim will not be replaced.

According to a senior UBS official in Singapore, Lim had never felt comfortable since the merger and the new global functional organisation reporting lines had eroded his power base. ·Last year, both men were in the headlines following an article in The Economist critical of credit risk management at UBS's Singapore branch. UBS categorically rejected the criticisms but declined to sue the magazine because was worried about stirring up more bad news about

the bank at the time of the merger. According to reports in the Singapore media, the two men are close to settling their differences with The Economist William Hall, Zurich

Triumvirate

unit of Norwegian holding conglomerate Aker RGI, last week announced a restructuring to prepare for a possibly protracted period of

depressed oil prices. From February 1, the company will have a new comorate executive office. comprised of Sverre Skogen, chief executive and Tor Bergstrom, chief financial officer, in Oslo, and Svein Eggen, chief operating officer

in Houston. Eggen takes on the newly-created position and is replaced as head of Aker Maritime in the US by Lasse Petterson, previously head of Aker Maritime UK. David Rayburn takes over from Petterson, becoming the first non-Norwegian at its highest

management level in the company's history.
The company said the decisions strengthened the group's central strategic leadership and placed more emphasis on international markets. The three-man corporate executive office will have direct responsibility for business acquisition strategy, technology. front-end change processes

and corporate networks. The restructuring comes amid consolidation in the petroleum sector and failing oil prices, which have caused oil companies to postpone their projects. Skogen warned in October at the company's third quarter presentation that some of the market segments - such as drilling products and UK field development - that it relied on had already experienced reduced demand,

The company's six business areas, including the newly-created seismic service unit Aker Geo. will remain unchanged. Valeria Skōld, Oslo

Greenquist flies back to GM

The post of finance chief of General Motors Europe tends to be reserved for high filers. Deborah Hopkins, who had done the job for three years, flew off to Boeing last November to

be its chief financial officer. Now, GM has posched Hopkins's successor from the US airline industry. Boston-born Mark Greenquist, 40, has quit Delta Airlines, where he was reasurer, to become vice-president, Imance, General Motors Europe. He will head the overall co-ordination of GM's financial affairs in Europe Greenquist's appointment comes only two years after he quit GM to

join Delta. After graduating in finance from New York's Columbia University in 1987, Greenquist joined GM's finance staff in New York and moved to Europe the following year as manager of GM's European regional treasury centre in Brussel He was in charge of foreign exchange and director of investor relations before taking over as treasurer of Saab Automobile in Sweden

in 1992. In 1994 he took over as finance director at GM Poland and a year later became managing director. During his time in Poland. GM decided to invest DM530m (\$313.6m) in a new Opel car plant in Gliwice. In May 1996, he returned to the US as assistant treasurer of General Motors Corporation. William Hall, Zurich

Geissinger at helm of INA

One of Germany's up-and-coming technological managers has been selected by INA, the privately held German company which is Europe's third-biggest maker of rolling bearings, to provide the business with a more global structure ready for the next

century.

Jürgen Geissinger, 39, has taken over as president of the company from Lorenz Raith, who has retired. singer comes to INA, based in Herzogenaurach near Nuremberg, from a career running large parts of ITT Industries, the US industrial company. He was previously assistant to the chairman at Heidelberger Druckmaschinen, the

the world's biggest maker of printing machines. INA, with annual sales of more than DM4bn, has 31 factories worldwide and more than 24,000

German company which is

employees. Even though only about 40 per cent of its sales are in the past has had a fairly centralised management structure with most of the decisions taken in Herzogenaurach where the company was founded in 1946 by Georg and Wilhelm Schaeffler, two

brothers. The company is a leader in bearings, used in a variety of industries including vehicles, factory machinery and domestic appliances.

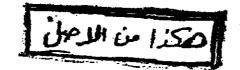
The two biggest makers of these products in Europe are SKF of Sweden and FAG Kugelfischer of Germany. INA, which is still owned by the Schaeffler family and says it intends to stay this way, is also a big maker of a variety of other mechanical component for cars such as clutch systems.

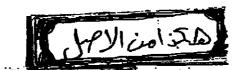
"Part of my role will be to change the structure of the company where necessary, to make it into more of a global business," said Geissinger, who previously was in charge of ITT's European automotive businesses and ran its brake systems operations worldwide

These jobs effectively disappeared when ITT sold its automotive operations last year to Valeo of France and Continental of Germany. Geissinger said he had been looking for a challenge and decided on the INA position after mulling over several other posts in industry and banking.

After his seven years working for the publicly quoted ITT - where he had offices in Frankfurt and Detroit - Geissinger said it was "definitely strange" to work for a company with no outside shareholders. But he saw no reason to discontinue INA's policy of providing only meagre financial information to people outside the company: "I don't see the added value of publishing information [that could help competitors]. As long as we are not required to provide this Information, we won't Publish it." Peter Marsh, London

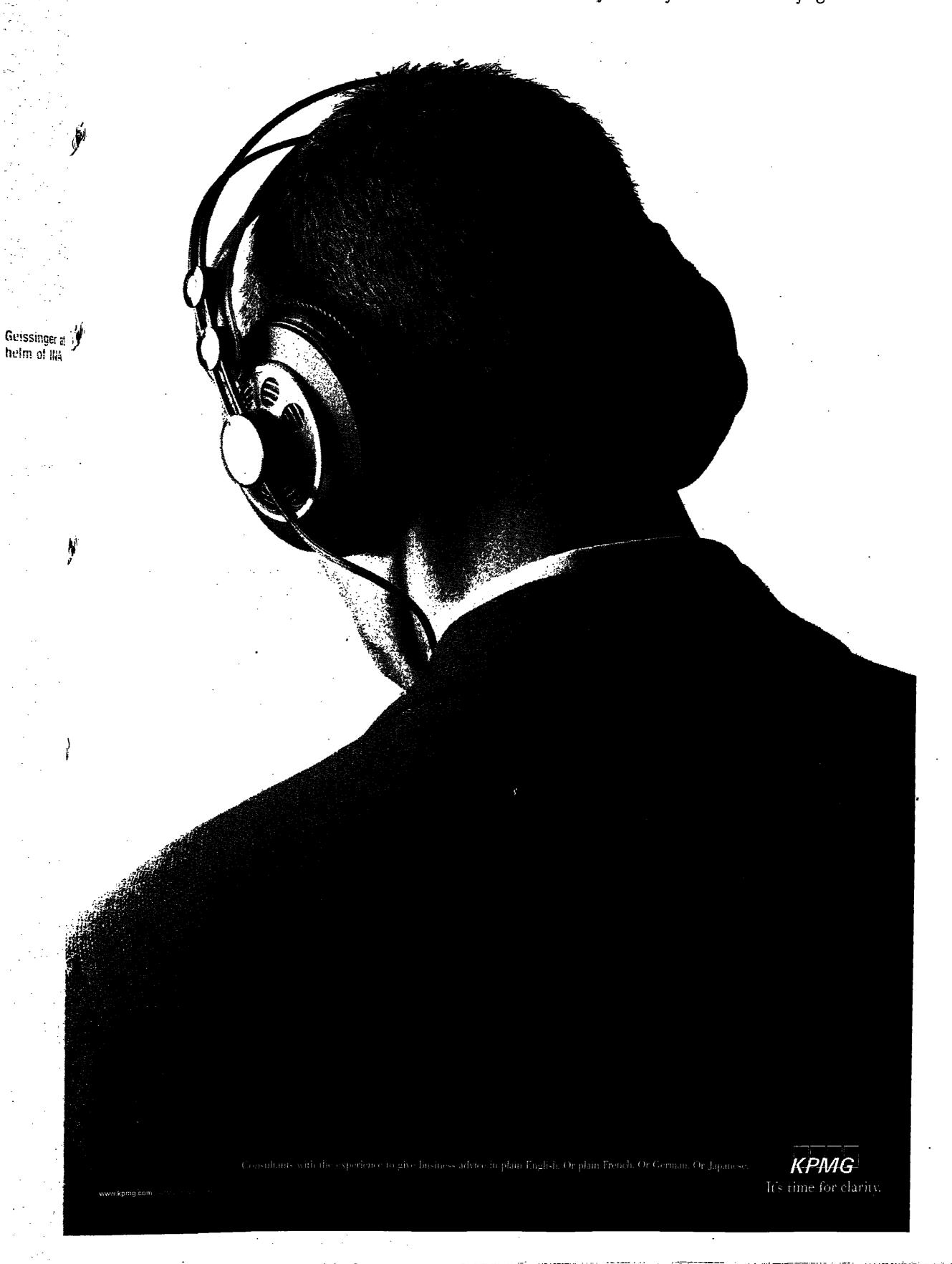
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A portentous presence, but the devil is in the detail

Andreas Gursky's photographs prompt us to look at the insignificance of human beings in the modern material world,

Andreas Gursky, whose work of the

last five years has now come to the

writes William Packer

MINITA (UK) EIMITED

STATE BUTTON

Serpentine Gallery at the mid-point of an extensive European tour, is a photographer with a global reputation. Now 44, he studied at the Dusseldorf Academy under Bernd and Hilla Becher, themselves among the most distinguished photographers of the preceding generation. He stands clearly in their debt, most certainly in the cool, ironical distance he maintains between himself and his subjects, if not in the actual scale of the images he produces. His might be a distant, deserted landscape reduced to near-abstract simplicity, or the bediam of a dealing-floor viewed from above, as it were a newlykicked ants' nest beneath one's feet. with an impersonal curiosity, and theirs the no less impersonal yet monu mental industrial presence of pit-head or cement works; but the essential sensibility is very much the same. And, like his teachers, Gursky is an artist.

The status of photography as art, and the consequential standing of the photographer as artist, is still held to be debatable in some quarters. The trouble is that we are all photographers; yet to argue from that an equality of achievement is to embrace a dizzying improbability. My own view is that the camera is a tool available to the artist like any other, to be used for its peculiar qualities within its limitations. And if he really is an artist, what he does with it might just be art. It is the work that counts.

But we live in a time when the technology of art seems to advance exponentially by the week, with young artists inevitably seduced away from slower, more manual disciplines by the immediacy, convenience, the sheer plausibility of the photographic image. The giant, immaculate colour-print that would seem to inflate banality into significance is now the commonplace almost every blade of grass registered

play in the museum, every "emerging artists" collective show.

Andreas Gursky's photographs are indeed very big, sometimes getting on for 4ft by 6ft, and in the face of such portentous presence a certain initial scepticism is perhaps only to be expected. But it is what the artist does with it all, and why, that matters, and it soon becomes apparent that these huge images are no mere megalo-indulgence, but are as they are because that is how they need to be. Any smaller and they would lose their point, for they would be impossible to read.

But this purely practical consider-

Most terrifying of all, Gursky takes us into the maelstrom of stock exchange and dealing hall to witness the frenzy of the traders

ation has then to be sustained aesthetically and conceptually, by both the technical quality and the imaginative content of the images thus laid upon their surface acres. And with this technical quality taken care of, for these are immaculate objects, we move into Gursky's as into another world, which most disconcertingly we begin to recognise as our own, though seen at his distance as through the telescope

For his subject is a kind of anthropological study, glossed with a gentle and ironical morality. First, with Gursky, we confront the vastness of the physical world, and the blank indifference of nature. But to do so is then to be faced by the insignificance of the human presence in relation to them. The implacable, silver Rhine flows past. horizontal between its green, bare and empty banks, with every wavelet on the water, every stone along the wall,

of every bright "contemporary" gallery, in the clearest definition. The wide, every "contemporary acquisitions" dis- snow-blanketed mountainside across the valley shows only a few bare rocks and tree-tops through the white. Below the towering mountain, the procession of tiny skiers, indeed like ants, snakes endlessly across the valley floor.

And then Gursky moves, as it were, within the nest, to cast his bleak eyelens across the human vanities of our world - commercial, corporate, industrial alike. He moves into the atrium that has become the architectural cliché of postmodern development, so blandly impressive, repetitively oppressive with what few humans there are to be seen shut off in corridors or offices from the vertiginously empty

Or he looks through the sheer façade of the new office block to the hive within, with each shirt-sleeved worker to his hermetic, bright-lit, cable-littered cell. He points the ambitions, and with them the cultural limitations of commercial enterprise, with some 200 training shoes, in all their bright-striped variety, laid out on shelves, row upon row in their glass case, as in the museum. He goes into the museum itself, to show us the work of art pinned and sterilised like a butterfly upon the wall.

Then, most terrifying of all, he takes us into the maelstrom of stock exchange and dealing hall, to witness the feeding-frenzy of the traders, or the arbitrary, cosmic boredom of the dealers behind their screens, again row upon row of them in their numbered jerkins, before the day's fun begins. He looks down upon raves and party rallies, and sees the individual about its common pleasures and occasions, subsumed within the mass.

Above all, with Gursky and his photographs, the devil is always in the detail. Has it really come to this? he sometimes seems to ask, as he prompts us to look on the works of the modern mighty, and despair. Vanity of vanities, saith the preacher; all is vanity.

Andreas Gursky - photographs 1994-1998: The Serpentine Gallery, Kensington Gardens, London W2, until March 7: sponsored by Selfridges, in association with The Sunday Times



Peppered with stylistic fun: Caroline Carvallo and Johan Kobborg in 'Zakouski'

Russian hors d'oeuvres and Danish fudge

The Royal Danish Ballet could have dished up a tastier programme for its Paris visit, writes Clement Crisp

10-day visit to Paris last Thursday. Two programmes are on offer: the mixed bill which started the season and on which I report, and the adorable Napoli which enters the reper-

The first night opened and closed with works in which Paris is the inspiration - August Bournonville's Conservatoire, which is his memoir of student days at the Opéra in the 1820s, and Maurice Béjart's dire Gaieté Parisienne, which is one of his stream-of-consciousness romps also about his student days - in which clever-clever ideas take the place of dance invention and theatrical sense. In between, three duets, two of which should have been exposed on hill-sides at birth. I wish the Danes had brought their restoration of the full-length Conservatoire. Staged four years ago, it is a charmer of charmers, and shows the company's strengths. Bejart merely makes them look like Béjart dancers - than which few things are to be more studiously avoided.

Conservatoire seemed, as always, like a victure from a golden age. Discipline, tradition, the joy of dancing and the rewards of passing on tradition, are its messages. The men. led by the buoyant Johan Kobborg, were impressive, with Thomas Lund also an exemplar of stylish training. Children from the Royal Danish School held themselves beautifully, hagen. This was also - ah, the mar-

The Royal Danish Ballet began a their feet already caressing the floor vels of free-association - the beyday Alexandra Danilova's wit and her and gaining in sensitivity. This of the Beatles. What, then, more cute the heart.

who has imposed some fatuous king-size Sylph. She soon, merciemoting on one of Canteloube's fully, abandons this unlikely dis-Chants d'Auvergne - and of course it guise, and they indulge in mopery as is Ballero, through which too many the Beatles' songs go their innocent

An overdressed woman is having a Bad Hair Day while her lover's pectorals are a good deal more interesting that his performance

sopranos has warbled in recent way. It is rather like Copenhagen's years. An over-dressed woman (Gitte Little Mermaid cast in fudge. Lindstrom) is having a Bad Hair Day, and seems also to have lost her car keys (why else those grovellings and anguished collapses?). Arrives her lover (Kenneth Greve) who is less formally clad, since he has forgotten his shirt. Greve's pectorals are a good deal more interesting than his performance. Lindstrom gets even more agitato. The duet, compounded of musical insensitivity and agonised cliches, sits on Cante-

loube like a tomb-stone. Worse is to come. 1963; Yesterday is John Neumeier's recollection of life when he first went to Copen-

After this Barmecide feast, a welcome for real food. Peter Martins' Zakouski is four Russian hors d'oeuvres - slivers of Rakhmaninov, Stravinsky, Prokofiev, Tchaikovsky, set for violin and plane - served up to us in fleet style by Caroline Carvallo and Johan Kobborg. The dances are light, savoury, peppered with stylistic fun, well prepared, and splendidly done: both dancers looked at their brightest, and Martins is a good cook.

One upon a time Galetė Parisienne meant an enchanting ballet by Leonid Massine. Offenbach melodies, Massine as a scuttling Peruvian.

equally witty legs, great good hymn to Bournonville's credo of than to mix their tunes with La humour: these made it a gem. Ah, les dance as moral statement touches Sylphide? (Almost anything, say I, beaux jours. Massine's ballet lasted except the return of the guillotine.) for 35 minutes. Béjart's is twice as The three duets which followed So Peter Bo Bendixen, in minimal long, and each second has leaden are recent acquisitions. The Wish is day dress, lies supine while Silja wings. Like Bournonville in Conserby the Australian Stanton Welch, Schandorff looms over him as a vatoire, Bejart looks back at his dance training in Paris, but the city is also a place of historical (read "hysterical") nightmare about ballet, the Second Empire, Offenbach, Ludwig of Bavaria. Mme de Ségur played in drag as a flagellant's moll, Terpsichore on a pedestal singing (indifferently) "Tu n'es pas beau" from La Périchole, and vet more Bejartian kitchen-sinkery. And there are those denizens of

the Béjart jungle, Dancing Boys. This means, of course, pouting haunches. The Hero of the piece, Bejart's alter ego, is called Bim. Very distinguished Danish dancers -Lis Jeppeson: Flemming Ryberg mime for all they are worth, which is a good deal. The company rush about with a will. Johan Kobborg, hero of the evening, is superb as Offenbach (so good that he ought to be seen in Massine's role of the Peruvian in the real Gaieté). There is also one of the nastiest pas de deux I have ever seen on stage, which makes its incumbents look like acrobats having a terrible barney. The piece is a shocker. Like the cartoonchild toying with her lunch, I say it's spinach, and I say the hell with it!

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AMSTERDAM

OPERA Netherlands Opera, Het Muziektheater Tel: 31-20-551 8911 Carmen: by Bizet. New staging by Andreas Homoki, conducted by Edo de Waart. The designs are by Wolfgang Gussmann and Gabriele Jaenecke, and the cast Includes Carmen Oprisanu and Martin Thompson; Jan 28, 31

ANTWERP **OPERA** Flanders Opera Lulu: by Berg. Conducted by Bernhard Kontarsky in a new staging by Ivo van Hove, with Constance Hauman in the title

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BARCELONA CONCERTS Palau de la Música Catalana Tel: 34-93-268 1000 Cleveland Orchestra: conducted by Christoph von Dohnanyi in works by Beethoven and Stravinsky, with violin soloist

Frank Peter Zimmerman; Jan 27 San Francisco Symphony Orchestra: conducted by Michael Tilson Thomas in works by Bernstein and Mahler, Jan 28

OPERA Deutsche Oper Tel: 49-30-34384-01 Die Zauberflöte: by Mozart. Conducted by Jiri Kout in a staging by Gunter Kramer, with designs by Andreas Reinhardt; Jan 27 Manon: by Massenet.

BERLIN

Conducted by Sebastian Lang-Lessing in a staging by Cesare Lievi; Jan 28

CHICAGO OPERA Lyric Opera of Chicago Tel: 1-312-332 2244 Mefistofele: by Bolto. Gyórgy Győriványi Rath conducts a revival staged by Peter McClintock. Samuel Ramey sings the title role; Jan 30 · Roméo et Juliette: by Gounod. Conducted by John Nelson in a staging directed by Nicolas Joël, The cast stars Roberto Alacna and Angela Gheorgiu: Jan 26, 29; Feb 1

HOUSTON THEATRE Houston Grand Opera, Wortham Center Tel: 1-713-227 2787 www.hgo.com A Little Night Music: by

Sondheim, Grant Gershon conducts a production by Michael Leeds, with a cast including Frederica von Stade, Thomas Allen and Sheri Greenawald; Jan 29, 30, 31

LONDON CONCERT Barbican Hail Tel: 44-171-638 8891 Royal Philharmonic Orchestra: conducted by Daniele Gatti in works by Brahms and Mahler, with soprano Ruth Ziesak; Feb 1

Şadler's Wells Tel: 44-171-863 8000 Tanztheater Wuppertal Pina Bausch: Viktor. Long-awalted return to London by the Pina Bausch company, which is celebrating its 25th anniversary. With designs by Peter Pabst and a score including jazz, folk and classical music; Jan 27, 28, 30

EXHIBITIONS National Gallery Tel: 44-171-839 3321 Portraits by Ingres: Images of an Epoch. 40 paintings and 50 drawings by the 19th century French painter, Includes major loans from museums in France, the US and elsewhere; from Jan 27 to Apr 25, then touring to

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OPERA Bayerische Staatsoper Tel: 49-89-2185 1920 www.staatstheater.bavem.de Lohengrin: by Wagner. Peter Schnelder conducts a staging by

Perahia; Jan 27, 30

Götz Friedrich, Cast Includes Adrianne Pieczonka and Waltraud Meier, Jan 27, 30

CONCERTS Avery Fisher Hall, Lincoln Tel: 1-212-875 5030 www.lincolncenter.org London Symphony Orchestra: conducted by Colin Davis in

works by Beethoven and Elgar, with plano soloist Emanuel Ax: Jan 26 New York Philharmonic: conducted by André Previn in works by R. Strauss; Jan 27, 28,

OPERA Metropolitan Opera, Lincoln Center Tel: 1-212-362 6000

www.metopera.org Werther, by Massenet. Donald Runnicles conducts a staging by Paul-Emile Delber. Cast include Thomas Hampson: Jan 27

PARIS CONCERTS Cité de la Musique Cleveland Orchestra: conducted by Christoph von Dohnányi in the European premiere of lives' and Porter's Emerson Concerto. The programme also includes works by Ives and Schubert. With piano soloist Alan Feinberg; Jan 31

Salle Plevel Tel: 33-1-4561 6589 Cleveland Orchestra: conducted by Christoph von Dohnányi in works by Beethoven and Strayinsky, with violin soloist Frank Peter Zimmerman; Jan 30 Luciano Pavarotti: recital by the tenor, accompanied by pianist Leone Magiera: Feb 1 Orchestre de Paris: conducted by Neeme Jarvi In Orff's Carmina Burana: Jan 27, 28

Théâtre des Champs Elysées Tel: 33-1-4952 5050 San Francisco Symphony Orchestra: conducted by Michael Tilson Thomas in works by Canteloube and Mahler, with soprano Dawn Upshaw; Feb 1

PRAGUE THEATRE National Theatre of Prague Tel: 420-2-2108 0131 www.anet.cz/nd The Servant of Two Masters: by Carlo Goldoni. Directed by Ivan Raimont Jan 31

SAN FRANCISCO CONCERT Davies Symphony Hall Tel: 1-415-864 6000 www.sfsymphony.org Jean-Yves Thibaudet: recital by the pianist of works by Debussy, Rachmaninov and Liszt: Jan 30

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FRANC SING

PETER MARTIN

Blow up the banks

Don Cruickshank is reviewing competition in the UK banking industry. Here is what he should sav

Dear Chancellor, You asked me to work with the banks "to assess what steps can be taken to more effectively serve the needs of businesses in the economy". Instead, I am proposing to blow the banks up.

I hope in the process to explode the belief, shared by politicians, bankers and business alike, that the banking relationship is a parental one.

Every official report into bank finance, every wounded small-business customer's shriek of despair, every bank manager's reproving letter is founded on this implicit assumption. The bank is the stern but fair parent, providing pocket money and encouragement, security and discipline.

This fallacy suggests to borrowers that finance is theirs by right, in the form of the ever-accommodating overdraft. It persuades banks that they have a moral authority over their customers. And it encourages government to treat banks like dysfunctional parents objects of scrutiny and arm-twisting, but an unavoidable part of

In contrast, I offer three principles that will demolish the big banks' business-lending dominance. First, information is the key to effective finance. Second, competition in banking comes from narrow specialist transaction-based institutions, not broad-based "relationship" ones. Third, Britain's financing gap is not the lack of equity, but the absence of long-term fixed-rate borrowing.

Start with information. Knowledge of the customer is vital to lending decisions. Public companies now publish so much information that many banks compete on an equal footing to lend to them. Individuals can be assessed by credit-scoring computers, their habits so well-known that they are equally accessible to competing lenders.

But in the middle comes the last bastion of limited information, hence limited competition: small- and medium-sized private businesses, the serfs of the high-street banks.

It is pointless for governments to try to persuade the banks to treat these customers better. Instead, find ways of exploding the banks' information monopoly over small- and medium-sized ses. That will allow rival lenders to use credit-scoring techniques to make small-business loans.

just as for retail customers. Some possible ways of providing information: encourage companies to opt to have abstracts of their tax returns made available to third-party credit databases. Draw up a standard chart of accounts that companies can

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use for their Companies House reporting, making credit-scoring easy. Create voluntary additional Companies House reports to make businesses that choose to file them better-known risks. And so on.

Who will take advantage of this new information glut? Remember my second thesis: competition in banking comes from narrow specialist transaction-based institutions. The credit card market has gone from oligoply to open price competition in a few years not because there are a few more more big banks, but because there are many new specialist lenders.

So try as hard as you can to create opportunities for similar new entrants in the small-business market. Break the ties that link the provision of money-(current accounts, cash handling, credit-card merchanting) to small business lending. Force the banks to unbundle the bits of their small-business



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products, and allow customers to choose between them. In a few years time. there will be a flood of specialist, phone-based lenders, exploding the small-business oligopoly of

the high street banks. You will still, like all your predecessors, worry about the alleged shortage of long-term finance for growing business. Ever since a committee identified this 'gap" as a problem in 1931, it has been a British obsession.

The financial landscape is littered with past attempts to provide equity to solve this problem. They include 3i, the Aim listings on the Stock Exchange, and tax-wheezes like the **Business Expansion Scheme** Even my own consultative document genuflects in the

"There is also concern", it said, that traditional loans are ill suited to needs of small business for credit. "Something more akin to equity funding (or, indeed, simple equity funding) is thought to be required." Thought to be required.

same direction.

Thought wrong. What is missing in Britain's small-business finance is not equity but long-term debt at fixed, low rates. Bank of England independence has helped long-term rates to fall, but there is further still to go. And banks and customers both need to take long-term debt seriously as an attractive alternative to the overdraft. So encourage them to

distinguish between working capital (for which overdrafts are suitable) and long-term finance (for which they are not). Remind everyone that long-term fixed-rate lending is one of the rewards for macro- economic stability. And resist the City's knee-jerk assumption that a stockmarket listing is the answer to every growing businesses' needs.

Most of all, Chancellor, you can help Britain's small business people by urging them to treat their banking relationships in an adult fashion - and ensuring that the market is competitive enough to enforce an adult response from the banks. too. Explode the banks, and explode the parenting

peter.martin@ft.com

FINANCIAL TIMES

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LETTERS TO THE EDITOR

Determining balance between receipts and outlays

From Profs Wymne Godley and L. Randall Wray.

Sir, Your story "Clinton to use surplus in boost for social services" (January 20) invites readers to accept that the US government can well as putative surpluses, during the next 15 years in recession is to be avoided. the same way a child can

spend its savings on a toy. The balance between government receipts and outlays is properly determined by the requirements of macbe appropriate in the US sons, who will soon form a that point to finance social

uniquely large private finan-ulation, to be relatively cial deficit generated by a credit boom and an "irratio- not, there will be a real cost nally exuberant" stock mar- in terms of goods and serket. When the private deficit vices foregone by the rest of falls back the budget surplus the community as and when "spend" today's surplus, as will wilt; there will again be the need arises, not before a deficit - and rightly so if and not afterwards.

for political choice. Regard- Even if the Social Security ing social security, there are Trust Fund holds a huge two real problems facing the stock of Treasury debt in roeconomic management as US, and these can be simply 2020, the Treasury will be these evolve. A surplus may stated. First, are retired per-required to tax or borrow at

today in order to mop up the larger proportion of the popworse off than in the past? If

So the second question is, The particular ways in how this cost is to be met? which taxes are raised and Who, when the occasion outlays allocated are matters arises, will pay, and how?

security spending - exactly as it would have done in the absence of a trust fund. The resolution of these simple, if politically difficult, choices is being confused by arcane discussions about

, with the

· + + 100

how the government keeps its accounts - how much one internal fund owes another and so on. Wynne Godley and L Randall Wray. The Jerome Levy

Economics Institute. Blithewood. Annandale-on-Hudson, NY 12504-5000, US

Evangelists for 'Japanese Way' can eat their hats

From Mr J.J. Boulter. Sir. For more than 15 years I have been the chairman and managing director of a small first-tier automo-

tive component supplier to British, American-owned. European and Japanese vehicle manufacturers. In that time I have been bludgeoned by instructions from my customers and lectured ad nauseam by consultants, cademics, gurus and the media about the intrinsic superiority of the Japanese manufacturing system, and how this system was based on tenets of business practice which, if only they were adopted in the west, would yield a holy graff of success vailed in Japan.

for western components makers.

My company and I studied these instructions and this advice and have adopted key elements of Japanese manusome success). Nevertheless. a proper, intensive study revealed that there were enormous differences between the protected environment in which Japanese industry operates compared with its western counterparts, and big differences between the fragmented competitive structure in the UK and the US compared with the almost wholly interconnected structure/that pre-

first phone bill, vow never to

use the internet again, see-

ing it as a toy for the rich.

If the internet is to expand

into the home at the rate

nesses wish, the cost of

It was impossible to convince the superficial evangelists for the "Japanese Way" that a reasoned critique could, simultaneously. admire much but also idenfacturing practice (with tify weaknesses and errors of interpretation.

So it is with some interest and irony that I noted the statement by Katsuhiko Kawasoe. Mitsubishi Motors president, advocating, as a first step to solving the crisis in Japanese automotive manufacturing, "that the job-for-life system emphasising corporate loyalty over achievement should be eliminated and that the employment system from now on in Japan will have to be very

different" ("Japan car industry malaise grows", January

Gurus, consultants, academics and car manufacturing evangelists, please explain if you can (or eat your hats) - and try to engage your brains in a critical manner next time before slavishly advocating the endorsement of a total system that you never properly researched or understood.

J.J. Boulter, chairman and managing director. Cavendish Industries. 116 Burcott Road, Bristol BS11 8AF, UK

Shock at cost of being online | Timely warnings to sterling

From Mr LW. Bell. Sir, It may be true that the average cost of connecting to an internet service provision in the UK is the highest in Europe, but the real cost of some politicians and busibeing online is not the ISP charge. The real expense is being online must be the cost being run up on one's telephone bill while connected. I wonder how many people buy their new computer, sign up to an ISP

addressed. 15 Bridge End Park, Egremont, Cumbria

then, when they get their CA22 2RH, UK

against the euro's siren song trous entry into the

From Mr Michael Nevin. Sir, Jeffrey Sachs' characteristically incisive analysis of the Brazilian currency crisis ("Self-inflicted wounds", January 22) may carry a wider message about the dangers associated with the straitiacket of fixed exchange rate regimes. Could the recent experience of Mexico, Brazil and Russia

exchange rate mechanism in 1990 - provide a salutary warning against the siren voices now calling sterling

director. Caledonian Economics, Kilgour, Spencer Place. Edinburgh EH5 3HF, UK - and of the UK's own disas-

Michael Nevin,

Number One Southwark Bridge, London SE1 9HL Fax 0171 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution, e-mail: letters.editor@ft.com Published letters are also available on the F7 web site, http://www.FT.com

A right mess

France's extreme right party is imploding, says Robert Graham. But the protest vote that it represents is not being picked up by any of the mainstream parties

he popularity of Jean-Marie Le Pen with his racist views and uninhibited assertions about the Holocaust as a "detail of history" has long singled out French politics from the European mainstream.

Nowhere else in Europe can an extreme rightwinger like Mr Le Pen claim 15 per cent of the vote. But the 70 year-old former paratrooper's grip on this share of the electorate has been seriously weakened by a split in his party, the National Front.

The break-up was formalised over the weekend at a special congress near Marseilles with Bruno Mégret, Mr Le Pen's one-time heir apparent turned bitter rival, forming a "renovated" party. "He's like an opera singer who has mistimed his exit." said Mr Le Pen dismissively as Mr Mégret prepared for

the break-up. Mr Mégret confided after the rebel congress: "Two structures occupying the same ground with the same programme and language can only live side by side temporarily . . . Quite soon one will overwhelm the

This may be wishful thinking. Although Mr Le Pen is running out of stamina to impose himself, he retains his attractions. Three polls in recent days show he commands two-thirds of the Front's vote. In contrast the 49-year-old Mr Mégret has never really shaken off the air of a clever but dull civil servant (which he once was). Pooled together, the bom-bastic nationalism of Mr Le

Pen alongside the organisational skills and cool intelligence of Mr Mégret was an effective combination. Now apart, both men are weakened: perhaps fatally. Mr Mégret had the oppor-

emulate the path of political respectability adopted by the later, is running his own Lionel Jospin's leftwing govance. But the first two points



The two faces of France's far right: Le Pen and Mégret

Such a stance makes Mr Mégret just as much a political leper as Mr Le Pen. As a result, their fight to the death over the National Front's soul offers a great UDF last year. The UDF, opportunity for the moderate headed by François Bayrou, French right to recover some of the electoral ground it has surrendered over the past

two decades. Unfortunately, the mainstream rightwing parties are in poor shape to take advantage. Rarely have they been in greater disarray during the 40 years of the Fifth Republic. They are still traumatised by President Jacques Chirac misreading the political cards and calling an early election in 1997 which the right lost. Their unex-pected defeat left them totally unprepared for opposition against a pragmatic

Socialist-led government. Being in opposition seems to have accentuated - rather than healed - their differ-

The old-style Gaullists with their nationalistic view of rival becomes too strong. France have already broken tunity over the weekend to ranks and Mr Charles Pasqua, the former interior minneo-fascists in Italy who anti-Europe list. (A recent have transformed them- opinion poll gives him 11 per selves into the National Alli- cent of the vote). The RPR the Gaullist party founded of his programme were pure by Mr Chirac as a vehicle for old National Front - "restor- his presidential ambitions, ing French national sover- remains the largest parlia- But his institutional position eignty by negotiating a new mentary grouping. But prevents him from acting European treaty; and attempts to form an defence of the national idenumbrella organisation with other rightwing presidential

This means the RPR will probably fight the European elections only allied to a small liberal faction (DL) that split away from the wants to retain a separate identity and rejects the idea that Mr Chirac can impose his own candidate to head the right's European parliamentary election campaign. Mr Bayrou's critics also suspect he nurtures thoughts of

doing a deal with the Social-

ists who are anxious to

absorb more of the centre ground. These squabbles are largely personality problems. But they are exacerbated by the French system of presi-Republic. The presidential system encourages parties to be instruments for winning the presidency and discourages a strong parliamentary party. In office presidents have tended to divide and rule to ensure no potential

Under the 18 month-old "co-habitation" Mr Chirac is obliged to live with premier ernment, and this places great strains on the opposition's unity. As the most prominent politician on the right, Mr Chirac is the effective head of the opposition.

The advent of the euro and the acceleration of European integration is also creating strains - forcing the main stream politicians on the right to clarify their posttions towards the EU. The RPR with its Gaullist heritage has been viscerally Eurosceptic, and Mr Chirac's embrace of the European integration has only been evident since he became head of state in 1995. The UDF in contrast reflects the pro-European ideals of its one-time chief backer, expresident Valery Giscard d'Estaing, and regards itself as the true party of Europe on the right.

More fundamentally, the French right lacks a common economic agenda and has not espoused the kind of economic liberalism that has characterised the right in Spain, the UK or even the Christian Democrats in Germany. "The right in France has never really behaved as the right should behave by introducing economic reform and modernising the state," says Claude Goasguen, a spokesman for the small Liberai Democrats (DL).

Attempts at such reforms by the previous rightwing government were moreover disastrous. The prime minister. Alain Juppe, behaved as if government was a matter of bureaucratic efficiency and ignored the need to sell his policies to public, which earned him near universal unpopularity. This experience has undermined the dential rule under the Fifth right's confidence in backing a radical programme that would differentiate it from the left. Meanwhile, the left in government under Mr Jospin is unafraid to adopt policies like privatisation whichshould have been the preserve of the right.

The longer the right delays agreeing on an economic agenda, the more the present Socialist government is likely to encroweh on traditional rightwing territory. That also means the left will fail to attract votes from the disenchanted part of the electorate, which has therefore gravitated to the extreme right. Given what is happening to the National its main rival, the centrist hopefuls are tempted to mop up Prance's protest Front, that must leave room

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HE EDITOR

WHAT I WE WITH THE mand growns in edi bay .

strike a deal over Marconi? - | mal rules of business. Marconi did not demonstrate.

French complaints, meantime,

FINANCIAL TIMES

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Tuesday January 26 1999

Capitalism vs national pride

European defence industry was never going to be plain sailing. But the extent of the recriminations after the British Aerospace acquisition of Marconi from Britain's General Electric raises awkward questions about the differences between Britain and continental Europe. Are they so fundamental as to preclude a satisfactory European solution in this complex area?

One obvious rejoinder is that Europe simply cannot afford to let slip the budgetary savings from harmonising defence procurement on a pan-European basis. Politically, too, there is a great deal at stake. The European credentials of the Blair government stand to be undermined by a restructuring that follows the dictates of purely corporate concerns. Why, then, did a seemingly logical link between BAe and DaimlerChrysler Aerospace (Dasa) take second place to a British merger? And why did France's Thomson-CSF fail to

Perhaps a BAe-Dasa deal could have been done. But the defence sector is not immune to the norwas on offer to BAe at a crucial moment; Daimler-Chrysler was not offering a deal that was obviously attractive to BAe's shareholders. In such situations, opportunism and fleetness of foot is called for. This the Germans

offered to Thomson-CSF - not a gesture foreign companies have hitherto enjoyed from the French defence establishment - and Thomson chose not to match BAe's price. Thomson also appeared to believe that the equity should be split on a 50:50 basis, although Marconi was worth more than that to the enlarged entity.

This underlines a fundamental point. Political imperatives in the European defence industry are often at odds with financial values. And in the Anglo-Saxon capitalist culture, equity shares have to reflect underlying economic worth. If they do not, minority shareholders can and do sue to protect their interests.

Moreover, the kind of political compromises that undermined the economics of so many public sector cross-horder collaborative ventures are simply not tenable in a largely privatised defence industry. National pride can no longer be allowed to dictate key management appointments or the division of responsibilities if there is clear damage to profits.

Here, then, are genuine differences. In the British corporate culture, privatisation precludes political trade-offs. Shareholder interests cannot be trampled on. And the role of the state is more carefully circumscribed in this respect than in continental Europe Friction in European defence restructuring may thus

Capping CAP

The battle lines have been drawn - for beef, cereals and milk, the in Brussels over plans for reform three sectors most affected - and of the European Union's common agricultural policy. The dual aim is to curb its costs, and cut the direct link between subsidies and farm prices. But there is a danger the near term, the reforms of the CAP's inefficient and often unworkable rules will fall far long term savings. to make the EU system accept- a spending freeze may only be

able to its world trading partners. For once there is broad agreement that something has to give. It is clear that such an extravagant construction as the CAP which consumes almost half the annual €85bn EU budget - will not be affordable once new member states join from eastern Europe And subsidies linked to production will have to an when it comes to the next round of farm trade talks in the World Trade Organisation, due to open before the end of the year. The

question is: how to get there. Britain, France and Germany, not normally known for their on the trade talks, and on overall shared views on agriculture, for once agree that farm spending must be frozen, in real terms, for the next six years. But that is more a reflection of their determination to keep the whole bud- too feeble, there will simply have get under tight control than a to be a second round of reforms means of forcing the farm minis- once the WTO talks are under ters to accept tougher reforms. The deal in Brussels is going to sions, not repeated half-baked

direct income subsidies for farmers. Without the income compensation, there simply won't be a majority for the price cuts, of up to 30 per cent in the case of beef. that in order to save money in So the European Commission's proposals will actually cost more in the short term, in order to get

acceptable to a majority if the planned price cuts are less drastic, and therefore income subsidies can be lower. Such a "light" reform will be cheaper in the short-term, and less unpopular with a farming industry already in depression. The strong farm lobbies in France and Germany may be relieved. But it will not answer the pressing need to prepare the EU for the WTO talks.

The track record of EU farm ministers in looking beyond their narrow national and sectoral interests is abysmal. It is essential that the wider perspective spending - is kept by the foreign and finance ministers. But this is the best chance in years for radical reform, and it must not be wasted. If the price cuts now are way. EU farmers need clear deci-

be a trade-off between price cuts reforms.

COMMENT & ANALYSIS

Trade goes bananas

or all but the handful of Guy de Jonquières explains the big issues at stake over officials involved, it defies belief that a disan apparently trivial dispute between the US and Europe pute over the marketing nas has brought the US and the European Union to the

brink of a trade war. Not only is there something irresistibly comical about the fruit itself: but both sides' arcane procedural manoeuvring in the World Trade Organisation has made it hard to understand just what the battle is all about. The explanation is that much

more is at stake than bananas, the terms on which the EU imports them - or the economic costs if the US goes ahead with controversial plans next Monday to impose sanctions on \$520m (£315.1m) of European exports, ranging from candelabra to cashmere sweaters.

Improbable as it may seem, the dispute has become a crucial test of the basic rules of international trade, and of continued US support for them. Its reverberations are placing huge strains on the four-year-old WTO and exacerbating frictions between the US and other important trade partners,

Equally important, failure to resolve the conflict could but at risk the broader relationship between the US and the EU, the world's biggest trading powers. and impair their ability to work together to prevent global economic recovery being under-mined by an outbreak of protec-

Like most contentious trade issues, the bananas conflict has its origins in domestic, as much as international, politics. In this case, the efforts of Bill Clinton, the US president, to survive impeachment, electoral calculations and the power of its lobby system have all played a role in strengthening US determination to force the issue to a showdown.

Washington has been trying to overturn the EU's banana import regime ever since it was set up in 1993. Although the US exports no bananas, it claims the regime, which favours fruit from former British and French colonies in Africa, the Caribbean and the Pacific, discriminates against American distributors of cheaper Latin American fruit, such as Chiquita Brands (based in Cincinnati. Ohio).

The US twice won judgments against the regime in the old world trade tribunal, the General Agreement on Tariffs and Trade, but the EU was able to ignore them. Then, in late 1997, a WTO disputes panel also found against the arrangement. In the WTO, unlike the Gatt, enforcement of such judgments cannot legally be

But although the EU has since modified the banana regime, the US says the new one is no better than the old. After months of unsuccessful efforts to persuade Brussels to negotiate further changes, Washington's patience snapped in October. It warned that unless the EU complied with the WTO ruling by the start of this year, the US would retaliate with sanctions no later than March 3.

Two factors prompted the ultimatum. delivered by Erskine Bowles, then Mr Clinton's chief of staff. One was the imminence of the mid-term Congressional elections. The other was vigorous lobbying by Carl Lindner, head of Chiquita, whose lavish political contributions have earned high-level political influence in Washington.

Some observers expected to Mr Bowles' ultimatum to be shelved after the elections. Instead, Washington has continued to turn up the heat on Brussels. The

Bolloré bags

has confirmed his reputation as

Yesterday, he pocketed capital

selling his stake in television and cinema group Pathé, just a few

months after making a killing on

construction company Bouygues

But the 46-year-old Breton is

no upstart in the business world.

and his brother bought the family

He set up shop nearly two

decades ago in 1981 when he

paper plant - which produced

tea bags - from Edmond de

Rothschild for a meagre FFr2

(and a whole load of debt of

course).

paper for cigarettes, Bibles and

Nouvel Economiste's manager

of the year by the age of 35. he

suffered a setback in the early

1990s when the acquisition of

helped bush his group into loss.

Those problems appear now to

books, thanks perhaps in part to

shipowner Delmas-Vielieux

be consigned to the history

Bolloré's talent at choosing

advisers well: the venerable

Antoine Bernheim of Lazard

Frères is described by one

only real adviser".

confident as his "principal and

After his two recent coups.

gains of FFr800m (\$141m) by

stock picker extreordinaire.

the sale of a chunk of

the cash

reason appears to be that the has now become a highly visible bananas conflict has become enmeshed with the politics of impeachment. This appears to be the clearest example so far of the international cost of the president's distracting trial.

MARINGS

There are signs that Mr Clinton's preoccupation with his defence, and his need to win friends in Congress, has left the held to their WTO obligations. the dispute with Brussels to the brink. Their aggressive stance is said to have dismayed moderates in Mr Clinton's administration, who have been striving, with some success, to improve economic co-operation with the EU. In any event, the bananas case

EU exports liable to US sanctions

- Pecorino cheese Biscuits, waffles and wafers
- Bestbble bath Candles
- Plastic plates and sheets
- Handbegs Fountain pens
- Felt paper
- Lithographs
 Cashmere sw Bed linen.
- Coffee and tea makers
- ark and the Netherlands, which did apt wote a banana regime, have been exempted from

litmus test of American attitudes to trade policy. Even liberal, internationally minded Congress members say that unless the US prevails, already shaky popular and political support for the WTO will crumble further. They argue that it is essential to show voters that the EU and others are being

like just a warm-up for a battle EU governments oppose on printhis spring over the EU's ban on hormone-treated beef, against which the WTO has also ruled. Senior US officials say their tough line on bananas is intended to show that, however hard Brussels may find it to comply with the hormones judgment, they will tolerate no delay.

This month, another element entered the picture. This was Mr Clinton's call, in his State of the Union address, for WTO ministers to launch a comprehensive trade liberalisation round when they meet in the US at the end of this year.

But US participation in a new trade round will require Congress to give the president's "fast track" authority to negotiate trade agreements. That looks a daunting task. after Mr Clinton's failure to secure fast track 16 months ago. At the least, he will be under heavy pressure from Capitol Hill to stand up robustly for US interests in trade disputes.

But US firmness faces stubborn resistance in the EU. The Euro- Brinkmanship, histrionics and pean Commission is reluctant to consider further changes to it. not least because that would involve reopening a difficult internal debate. The banana regime was agreed only after lengthy arguments and in the face of strong criticism from Germany and several others.

Brinkmanship, histrionics and bluster are important ingredients of big trade conflicts

ciple what they consider US bullying. "Any solution to this dispute will be difficult, because hard-liners are dug in on both sides of the Atlantic," says one European official.

But even some observers who doubt whether the EU has complied with the WTO bananas decision - and criticise it for footdragging - fault Washington's. is entitled to impose sanctions, critics blame it for rushing to retaliate before the WTO has pro-

nounced on the EU's revised import regime. By doing so, they say, Washington is acting as judge and jury.

The legal rights and wrongs

are unclear, because the bananas case has exposed serious ambiguities and inconsistencies in the WTO's rules for enforcing compliance with its disputes rulings. Politically, however, the case has stirred up strong feelings in a number of governments about alleged US trade unilateralism.

One is Japan, long a target of aggressive US trade onslaughts, most recently over steel. Last week Japan sided with the EU by leading 10 WTO members in a challenge to Washington's sanctions plans. Canada, although it did not support the Japanese move, is also unhappy about US threats to retaliate in a bananasstyle dispute about its restrictive magazine laws, before Washington has obtained a definitive WTO ruling in its favour.

Late yesterday, the conflict took a surprise new turn, when Caribbean banana-producing nations thwarted a US request for WTO approval of its planned sanctions by blocking the agenda of the meeting that was due to

So far, these tensions have not spilled over into the rest of the WTO's work. But there is a danger that, if the bananas dispute dragged on much longer, they could lead to deeper divisions, which would polarise opinion among its 133 members and handicap their preparations for a new trade round.

Worse still, failure to resolve the issue could undermine the WTO's dispute settlement procedures, the bedrock of its authority to enforce global trade rules. That in turn could lead countries to revert to brute force to settle trade feuds, rather than submit to the impartial rule of law.

Any of these outcomes would be especially unsettling at a time when the global economy is struggling to regain stability, after the financial turmoil in Asia, Russia and Brazil, The consequence would be to make it harder to restrain protectionist pressures in the west, in the face of rising competition from exports cheapened by deep currency devaluations.

It has not come to that, yet. bluster aimed at impressing domestic audiences are important ingredients of all big trade conflicts. Optimists point out that, despite such warlike noises. the world trade system has been remarkably successful in overcoming previous crises. Furthermore, solutions often emerge niy when the clock is tickin:

Nonetheless, the protagonists in this dispute seem to be entrenched in exceptionally rigid positions, from which it will be difficult to retreat. Furthermore. Mr Clinton, who probably alone has the personal authority to call a truce, is distracted by other matters, which seriously constrain his room for diplomatic and political manoeuvre.

In the end, the best hope must be that the US and EU will conclude that they have too much invested in the multilateral trade system to risk destroying it over bananas, and will use their apparently infinite procedural wiles to agree on some facesaving compromise.

But even if they can succeed in shifting bananas to the back burner (as it were), many of the underlying political pressures which gave rise to this dispute tactics. Although the US insists it are likely to remain. However it ends, the US, the EU and their WTO partners face some testing

Nigeria's billions

Nigeria's military regime is doing missing. So far some \$800m has more than meet the timetable for the return to civilian rule at the end of May. By coming to a pol- reluctant to say how, from icy agreement with the Interna- where, and from whom. Creditors tional Monetary Fund ahead of should insist that the programme the handover, the soldiers are trying to leave behind a framework for economic recovery.

the head of state, deserves credit for a deal which should clear the way for resumption of normal relations with Nigeria's donors and creditors. But due scepticism is required. Without a tough and transparent system for monitoring oil earnings and government spending, the benefits of the debt relief Nigeria urgently seeks, and badly needs, will be wasted.

Nigeria's creditors have a legitimate interest in whether appro- free from bureaucratic control. priate conditions have been attached to the agreement. Although it is only the first step, according to the finance minister it is intended to pave the way for a loan agreement and rescheduling of \$29bn external debt.

Creditors will be better able to judge the merits of the IMF decision, expected to be ratified by its board early next month, when the terms of the agreement are disclosed. But they will want Nigeria to address some key concerns before fresh lending and debt relief is negotiated.

During the years when the late Gen Sani Ahacha was military

been apparently been recovered. though the government seems include continuing public efforts to recover the missing millions. Most of this money came from

Gen Abdulsalami Abubakar, oil, which accounts for 95 per cent of the \$280bn export earnings which Nigeria's leaders and corrupt officials and politicians have squandered over the past 25 years. Unless the programme provides for rigorous and independent monitoring of NNPC, the state-owned oil company, and the accounts of the central bank, the abuses will continue. Moreover, NNPC should be allowed to operate as a commercial company,

> The other potentially lucrative source of patronage is the privatisation programme to which the government says it is committed, despite its slow progress. The terms of the IMF agreement must ensure that an open and honest system is put into operation.

But the most critical test of the programme depends on the response of Nigerians themselves. When those who have assets abroad have sufficient confidence in the reforms, they will start to repatriate the billions of dollars they hold outside the country. Only then will foreign investors believe that Nigeria ruler, billions of dollars went really has made a fresh start.

hands to prove his worth as more than a mere opportunist. But it's just possible that the Petit Prince whose nickname No wonder they used to call him. used to be "the young man in a the "Petit Prince du cashflow". hurry" is growing up into a *Grand* French financier Vincent Bolloré

> Fiscal funboys So, what are they really like, those straight-faced.

straight-laced trolls in the British Treasury who spend their lives in the bunker trying to make those numbers add up? Observer can shine a little ray of light on their alternative lives, having come across a web site run by Treasury man Owen Barder. who's currently on loan to the South African department of finance where he's advising on budget reform and medium-term fiscal policy.

Barder, a bit of a marathon runner, is being joined by a growing number of Treasury types ready to peel back the skin of anonymity that usually surrounds them, There's Simon Judge, for example, head of the Treasury's acriculture team who has pictures of the family houseboat and a holiday cottage in Wales. Then there's John Dodds, head

of Treasury Information systems, who's a bit of a board game freak, and his team colleague Andy "Trog" Rogers, who's into drag - of the racing kind, that is. And last but not least, there's Bolloré will have a real job on his | fiction writer Craig Pickering,

who's out some of his purple prose on the small screen. Sadly, there's no web page account vet from British chancellor Gordon Brown on daily life with his happy band of most excellent chums at the Treasury. Then again, perhaps the fiction content is already high

OBSERVER

Summit shift

enough.

German chancellor Gerhard Schröder reckons that Brussels isn't the right place for the special March European Union summit called to settle the problematical package of budgetary, farm and structural fund reforms. So the final negotiations, on

which so much German government prestige hangs, will now be held in Berlin. The official reason is to save money. EU foreign ministers and their colleagues from Asean countries are already scheduled to have a two-day ministerial bunfight in Berlin starting on Monday, March 29. So the Germans say it's commonsense to shift the March 24 and 25 EU leaders' summit to the German capital to make use

of the facilities. But there's an alternative explanation. Schröder, a careful student of Helmut Kohl's EU triumphs and setbacks, is fully aware that the former chancellor emerged badly damaged from last year's EU summit in Brussels. Lunch turned into a

bad tempered wrangle over the presidency of the European Central Bank that lasted into the early hours of the morning. A meeting in Berlin, however. will give Germany's media-conscious chancellor a chance to avoid the bad vibes of Brussels - and put a positive spin on his efforts to cut Germany's EU budget contribution while on home territory.

Not permitted

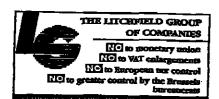
Hungarian politicians never lose an opportunity to boast about how the country is leading central Europe in the race to embrace free enterprise. That's apart from its passion for

permits, of course. Take pub musicians, for example. The Hungarian state is leaving nothing to chance. From this year, any budding Magyar Elvis without a recognised musical diploma must pass an exam - and get a permit before strumming chords for cash in Budapest. And the same goes for any performing dancers and disc jockeys.

To get your record-playing licence, you even have to demonstrate that you're knowledgeable about five types of music. Mind you, Observer hears that if you can conjure up \$130 and have a quiet word with one of the unsmilling officials who hand out such things, you can get a permit for almost anything.

Financial Times 100 years ago

An American In Europe Finding that the British public has not been fully aware of the stupendous and glorious justification for the present historical boom in the securities of the mighty Republic of the United States have come over to Europe to instruct you. And I have brought with me a large cargo of remarkably fine Railroad stocks which I wish you, for your own benefit, to purchase from me as quickly as possible. In Europe it is not yet recognised what a vast and complex engine our standing army of 100,000 men is. We have not created that great body of brave soldiers with the idea of letting them stand. We will see that we have plenty of wars to keep them busy - in the Philippines, in Cuba, in Porto Rico and Hawaii, over which benighted islands the star-spangled Banner now floats. We shall always be transporting these brave heroes from Key West to 'Frisco, from Boston to Circle City, from Brownsville to Bismark. These splendid troops will not only earn glory for themselves, but dividends for stockholders in the Railroads.



FINANCIAL TIMES

TUESDAY JANUARY 26 1999

THE LEX COLUMN

Risks? Nein, danke

UBS has concluded that its shareholders no longer want the private banking money machine to be diluted by risky investment banking. Warburg Dillon Read, identified as a growth business at the time of last year's merger with SBC, is no longer to be expanded.

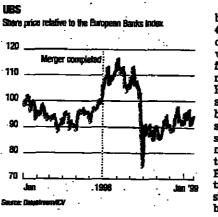
This was always on the cards after UBS lost SF1950m through Long-Term Capital Management last autumn. Although UBS savs it is still committed to WDR, it plans to reduce capital invested in the subsidiary by cutting its exposure to risky proprietary trading. This will reduce UBS's net profits by 10 per cent in 2002, according to the group, but should be neutral in value terms given the reduction in capital employed by the division.

vertheless, the move is unambitious particularly since acquisitions are also off the agenda. WDR may not be a Goldman Sachs but it does have one of the strongest European franchises. Once the merger gains have finally been wrung out, where is the growth to come from? Private banking acquisitions remain on the agenda but are likely to be too small to make a difference. In the absence of such deals, UBS is likely to continue piling on capital. Already one of the world's best capitalised banks, it has intimated that excess capital could be returned to shareholders - although no promises have been made. This uninspiring decision may help soothe shareholders' nerves after LTCM. but strategically it is a cop-out.

Japanese bonds

Is calm returning to the Japanese government bond market? The Ministry of Finance certainly seems to think so. Today's auction of 10-year JGBs is expected to carry a coupon of 1.9 per cent, down from the 2 per cent seen at the last auction. This reflects the Ministry's relief that bond yields have recently stabilised around 1.8 per cent, after more than dou-

bling to 2 per cent in December. In terms of economic fundamentals, a 1.9 per cent coupon appears almost attractive - compared with the other dismal options on offer. Japan's gross domestic product deflator is now running at almost minus 3 per cent. The equity market remains mired in gloom. Meanwhile, recent swings in the foreign exchange markets are likely to leave Japanese



investors wary of rushing overseas again

for a while. But the real risk to the JGB market now

is political. For as the fiscal pressures rise, traditional loyalties are unravelling inside Japan's opaque system of public finances. This makes it doubly hard to measure looming supply and demand. Some government institutions, for example, are threatening to copy the Trust Fund Bureau and reduce purchases of local and central government bonds. But the Bank of Japan is under pressure to buy bonds. Meanwhile, politicians are muttering about new stimulus packages and it is unclear who will pay for banking reform. JGB investors should steel themselves for negative shocks.

Once again Vincent Bollore, the French financier, has made a fine profit out of spotting a set of undervalued French assets, hidden in a family empire. At Pathé, a little gem of the media sector, he has done more than close the gap between the share price and net asset value. Its film business, a 20 per cent stake in France's leading satellite broadcaster and a 17 per cent stake in British Sky Broadcasting of the UK give it crucial strategic value. No wonder Mr Bolloré was able to jolt France's two big television companie TF1 and Canal Plus, into action. The latter - with its big brother Vivendi - has just paid about twice Pathé's price of last October for Mr Bollore's near 20 per cent.

But minority shareholders have been brushed aside in this deal: Canal Plus's €294 a share seems to have been available only to Mr Bolloré. An auction of Pathé, valued at €2.2bn, has always looked farfetched because the Seydoux family has nearly 50 per cent of the voting rights. But the French stock market regulator should examine whether the agreement between Canal Plus and the Seydoux constitutes a concert party. If it does, €294 should be offered to all. This in turn might prompt the competition authorities look at the dominant position Canal Plus/Pathé has in the French film industry. As for TF1, with a 9 per cent stake, it should at least insist on a seat on Pathe's board to keep tabs on its rival.

UK banks

Don Cruickshank's teeth may still be sharp after his uncompromising stint as UK telecommunications regulator. But if he sticks to his promise to concentrate on competition. UK banks should have little

It is not that competition in financial services is free and unfettered. Mr Cruickshank's first draft correctly picks out areas, such as payments systems, where the traditional clearing banks dominate. These segments are only marginally profitable, however. The review might open the door to the payments club a little wider, but no one will be trampled in the

In small business banking, today's profit levels are comfortable. If new entrants are not lining up, there must, on the face of it, be barriers to entry. But adjusting for risk over the whole economic cycle, it is harder to argue that returns from small business banking are excessive. Where excess returns are being made, even on a risk-adjusted basis, is in the staple retail financial products: mortgages, retail savings and credit cards. Unsurprisingly, these are precisely the segments where competition from new entrants is fiercest. Where should the bees cluster, if not around the honeypot?

Fortunately for bank shareholders, the traditional players continue to profit handsomely from their stock of old loans and deposits. The greatest threat to their business is their own inertia, not Mr Cruickshank's probings.

LATEST RISE A 'SERIOUS GLOBAL ISSUE' SAYS DEPUTY US TRADE REPRESENTATIVE

Japanese trade surplus climbs to record \$122bn

By Paul Abrahams in Tokyo

Japan's politically contentious trade surplus unexpectedly surged in December, bringing the full-year figure to a record Y13,990bn (\$122bn). The surplus with the US, which has created tension between Tokyo

and Washington, reached Y6,700bn for the full year, the highest since recent rise in the surplus caused by a collapse in imports outpacing a fall in exports - will pro-

vide further ammunition for those calling on Japan to introduce supply-side reforms to boost domestic economic growth. Richard Fisher, deputy US trade representative, said; "It's a serious issue, a very serious issue. It's a serious global issue and it's an

extremely serious issue in our relationship with Japan." The surplus in December rose 14.4 to the US - a particular source of

Although it was higher than market ners - fell 20.8 per cent last month. expectations of Y1,230bn, the dollar However, Mr Fisher said he wanted remained steady at about Y114. The sudden strengthening of the Japanese currency late last year was one of the principal factors behind the increase in the surplus.

The main contribution to the rise in the December surplus was the fall in imports, down 21.7 per cent to Y3.468bn. Crude oil imports fell 45 per cent to Y236hn, partly because of the sharp appreciation of the yen. But imports of consumer goods also fell, with vehicle imports down 36 per cent at Y53bn.

Exports declined 12 per cent year on year to Y4,129bn. A decline in semiconductor prices resulted in a 13 per cent fall to Y300bn, while office equipment exports fell 10 per cent to Y301bn. The ministry of finance claimed that Japanese steel exports

per cent year on year to Y1,415bn. strain between the two trading partto see a breakdown of the data. The surplus with Asia fell 36 per

cent to Y454bn, with exports down 23 per cent to Y1,500bn and imports down 15 per cent to Y1,060bn. The surplus with the US rose 23 per cent to Y597bn, with exports down 6 per cent and imports down 24 per cent. With the EU, the surplus jumped 26 per cent to Y418bn; exports rose 3.8 per cent and imports fell 12 per cent. Retail data released yesterday

underlined the continuing weakness of consumer demand. Department store sales in December fell 5.5 per cent. For the full year they were down 5 per cent, according to the Japan Department Stores' Association. Supermarket sales for the full year fell 0.2 per cent, the first time they have declined since statistics began being collected 22 years ago.

King Hussein appoints eldest son to replace brother as heir

King Hussein of Jordan has appointed his eldest son Abdullah as heir, replacing Prince Hassan, the king's brother, who was appointed crown prince 34 years ago.

The royal decree, now filtering out to the public after it was issued on Friday night, ends weeks of speculation over the succession.

The king's change of heart has raised concerns among Jordan's western allies about the stability of the desert kingdom, which is sandwiched between Saddam Hussein's Iraq and an Israel still unable to make the concessions needed for peace with the Palestinians.

Until recently, it was assumed the crown would automatically pass to Prince Hassan. Following a constitutional amendment in 1965, he was appointed crown prince. At the time. Abdullah was only three years old and there was some concern about the future of the Hashemite Kingdom after several assassination attempts on King Hussein.

Since then, Prince Hassan, 51, has been the King's loyal understudy. But according to some diplomats, he



was not sufficiently flexible to deal with the problems facing Jordan. "It's about personality as much as the ability to sense which way the wind was blowing," said a western diplomat. "Though respected, Hassan could not communicate with ordinary people. He was more content dealing with abstract notions of democracy, whereas Hussein's number one priority has always been

If the stability of the Hashemite Kingdom remains King Hussein's priority, it may explain why he chose as his successor Prince Abdullah who celebrates his thirty-seventh birthday on Saturday.

Prince Abdullah, son of Toni Gardiner, the king's British-born second wife, was educated at the UK's Sandhurst military academy, served in the British Army in Britain and the former West Germany, and studied international relations at Oxford University and Georgetown Univer-

sity, Washington. His career has been confined to the military where he has headed the Special Forces commando units responsible for internal order. In 1996, he was involved in quashing bread riots in the south of the country. A year later, his name was chanted on the streets of Amman. the capital, after storming a hideout

Military credentials aside, diplo mats said Prince Abdullah's political mettle had still to be tested as Jordan faced serious economic difficulties. It is saddled with high unemployment and poverty. A series of governments appointed by the Palace have failed to implement a coherent package of economic, politi-

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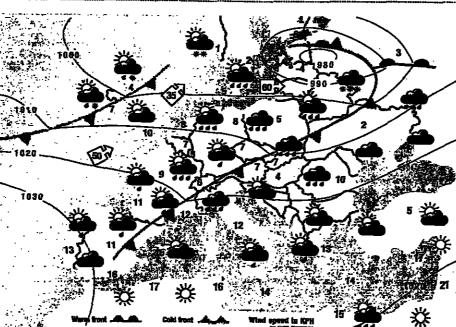
Zivine: how to cet sheet urices and marks?

FT WEATHER GUIDE

Europe today

Scendinavia and Finland will have snow. Northern France, northern Germany and the Low Countries will have scattered showers with relatent and heavier from the Massif across Switzerland and Austria, in Spain, the south-east will have the best of the sunshine. but along the north coast and ove northern Portugal there will be showers. Most of Italy will be dry and sunny, as will Greece, but showers are possible around the

Five-day forecast it will be unsettled with sunny spells but also bands of showe way and southern Sweden should become drier and colder but Eastem Europe will have more snow, as will the Balkans, by the end of

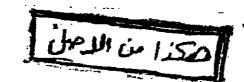


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Whohelps SAS keep heading for the sky?

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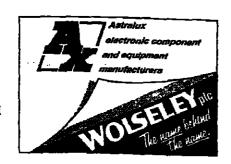


ppoints eldes rother as heir









FINANCIAL TIMES **COMPANIES & MARKETS**

TUESDAY JANUARY 26 1999

GO PUBLIC In the United States

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|Fed-Mogul

proposes

£4bn UK

takeover

By Andrew Edgecliffe-Johnson

Federal-Mogul, the US

automotive components group,

yesterday proposed a £3.9bn

(\$6.5bn) takeover of LucasVar

ity, after the UK group had

rejected an earlier approach

for talks. The deal, which is

not yet a formal offer and is conditional on a recommenda-

tion from LucasVarity's board.

would create a group with a

market value of \$11bn and

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INSIDE

Spartan Geac leaptrogs competitors Geac, Canada's largest computer group, was named the world's third most profitable software company last year by Computer Business Review. But its spartan ethic has been part of a growth plan that bears little resemblance to the darlings of technology investors. Page 18

Chrysalis buys music publisher ilis, the media and entertainment group. has bought Global Music Group, the German music publisher, for £4.2m (\$6.9m). The move is part of Chrysalis's plan to create a worldwide independent publishing network. Page 24

New Zealand stocks stage recovery Lower inflation and stronger growth has seen New Zealand's stocks stage a strong recovery recently. The turning point came in December when the Reserve Bank announced an easing of monetary policy. Market Focus, Page 38

Wheat production expected to fall Global wheat production this year will be cut by poor weather and low prices. Heavy rain hit 1998 crops in many European countries, and many farmers in Europe are expected to plant less wheat this year owing to delays from bad weather. Commodities, Page 28

VSZ chief enters Slovak minefield Gabriel Eichler is returning to his Slovak roots. The former US banker has been drafted in to VSZ, the beleaguered Slovak steelmaker, to try to bring order to its chaotic finances. But the move also means he has entered one of central Europe's biggest political minefields. Page 20

Singapore bolsters bond market Singapore is moving quickly to bolster its bond market as it tries to become Asia's main financial hub after Japan. Friday saw the launch of the first index to provide a consistent measure of the performance of the Singapore dollar fixed-income market. Capital Markets, Page 26

Bangladesh fights poor tea image Tea planters in Bangladesh are smarting from the low global prices their product fetches. The country's tea suffers from an image problem that, according to the Bangladesh Tea Association, needs to be addressed by an effective marketing campaign. Commodities, Page 28

Investors begin bail-out of red chips After the woes at GDE, the red chip group, and Gitic, the investment agency that collapsed in October, red chip stocks are no longer seen as untouchables that will always be rescued. investors are taking flight on fears that GDEtype problems could spread. Page 23

Russia insists it will honour debt Russia insisted it would honour its post-1992 sovereign external debts, in spite of its financial crisis. The country also denied it would discuss any restructuring of its Soviet-era debts at today's regular meeting of the Paris Club of sovereign creditors. Capital Markets, Page 26

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Reed attacks credit card groups By John Authors in New York

John Reed, the co-chief executive of Citigroup, yesterday launched an attack on the way credit cards are marketed by Visa and MasterCard. He signalled he would attempt eventually to remove their

brand names from the cards

his bank issues. He confirmed he was in negotiations to allow issuing banks to print the Visa logo only on the back of their cards. His intervention intensified the debate on the credit card industry's future, which began last year when the justice department launched an antitrust lawsuit against Master-Card and Visa claiming they effectively operated a cartel.

Citigroup chief hits at Visa and MasterCard marketing

to greatly strengthen the name Citi, which I think is probably the key. From a marketing point of view, it's amazing that for 20 years we've been willing to live with a communal association brand prominently displayed. I think that our own aspirations globally speak to our desire to deal with our customers through the name

His move had been predicted by industry observers, as the large banks created by the mergers of recent years are now big enough to build their own international brands. Citigroup is the largest single

Mr Reed said: "I would look member of Visa and Master- become "utilities" restricted to Card, accounting for more than 10 per cent of the votes in both associations, and Mr Reed will be difficult to ignore.

There is also irritation among chief executives of big banks that their contributions to the bank card associations went towards marketing of the Visa and MasterCard brands. This in turn made it easier for specialist credit card issuers. such as MBNA, now the third largest issuer in the US, to build large market shares. have gone to the large banks. Some big banks believe the

card associations should

processing transactions, and avoiding marketing. Mr Reed said: "The structure

of the industry is such that we aren't the only organisation which would feel that way." He suggested that Hugh McColl, chief executive of BankAmerica, and John McCoy, chief executive of Bank One, which both have large consumer franchises in the US following last year's mergers in the industry, "will not feel wildly different".

He added that Citigroup was also keen to develop a distinct brand for online banking and commerce, saying: "The commerce, saying:

your own identity." Visa did not comment on Mr Reed's remarks, citing its policy of leaving board meetings

Mr Reed admitted that Citigroup's interests differed from those of the US banking industry as a whole. He stressed that he did not

want to thwart small banks, which rely heavily on the Visa and MasterCard brands to guarantee acceptance of their "Small banks which want to

deal through a collective brand should have the ability to do so," he said.

Federal-Mogul has also isked to proceed with due diligence on matters such as the balance sheet valuation of

annual sales of \$13bn.

LucasVarity's £1.2bn pension fund surplus. Last night, LucasVarity appeared to be about to retaliate with news of an alternative deal with TRW, the \$6.9bn US components company, to fend

off Federal-Mogul. Federal-Mogul's mooted offer price of 280p compares to LucasVarity's share price last night of 244p, which closed up 29%p. Mark Little, an analyst with BT. Alex Brown said any buyer would have to pay 300p-330p, but Federal-Mogul is believed to be reluctant to offer more than 280p.

Federal-Mogul's proposal would be half in cash, half in its own shares. Analysts said UK investors' reluctance to hold US paper could count against any such deal, but added that this could be overcome if they had a facility to sell the American shares sim-

The proposal is the latest attempt by Dick Snell, the aggressively acquisitive chairman and chief executive of Federal-Mogul, to buy a company larger than his own, and would be a significant step towards his "big hairy audacious goal" of \$10bn annual group sales by 2002. Mr Snell published a letter

he sent to Ed Wallis and Victor Rice, chairman and chief xecutive of LucasVarity, say ing he was "genuinely disappointed and surprised at your decision not to allow us to pro ceed with due diligence".

The 280p proposal was "a full price which would offer compelling value to your shareholders", he added. Yesterday afternoon, he told analysts that Federal-Mogul's interest had been sparked by LucasVarity's failure to secure shareholder support for its planned change of domicile to

Deutsche in race to beat takeover 'deadline'

By Clay Harris, Banking Correspondent

the millennium bug.

Deutsche Bank is racing the clock to complete its \$10.1bn takeover of Bankers Trust in time to avoid being caught in a US regulatory freeze related to

If the takeover is not approved by June 30, Deutsche believes it may be asked by the Federal Reserve not to integrate information technology operations until next year to avoid any risk of year 2000 computer failure.

Revealing the unofficial June 30 deadline yesterday, Josef Ackermann, the German bank's management board member responsible for corporate and investment banking, said: "On a stand-alone basis, that wouldn't be a problem for us, but we wouldn't get the synergy potential."

He added: "We are still confident that we will get [approval] in April."

The mid-year deadline could increase the leverage of merger opponents, such as campaigners for compensation for the bank's activities during the second world war.

Mr Ackermann, who is Swiss, said Deutsche was working on the issue with the German government. He said: "This is something we take

very seriously." Along with two of his key lieutenants. Mr Ackermann outlined the progress of the Bankers Trust deal, acknowledging that external scepticism remained, considering Deutsche's patchy expansion record so far in the US.

Mr Ackermann said: "We're still not a bulge bracket firm 18,22 [top five] in the US, but we have a platform on which we can build further. We want to be among the top five investment banks worldwide. In Europe we want to be among the top three."

Michael Philipp, head of global equities at the German bank, said: "Deutsche Bank plus Bankers Trust is not the end; it's not the last thing we ever do. There will still be gaps and openings; we can now use this platform to go out and hire."

Edson Mitchell, head of global markets, Deutsche's fixed income and foreign exchange arm, said: "We have the chance to pleasantly surprise the market with a successful integration."

Mr Ackermann said: "The most important thing is it's not just a cost-cutting exercise. We want to preserve the institutional franchises and revenue streams [of the two

Bankers Trust filled what Deutsche perceived as its two main gaps - high-yield financing and US investment banking - and strengthened its position in asset management and custody.

The bank aims to cut 5,500 jobs, although some of the information technology and back office staff involved might not leave for a year or more. Employees would know by the end of this week whether they had a future role. Apart from Alex. Brown in

retail stockbroking, the bank plans to use no trading names other than Deutsche Bank (Deutsche Securities in the US), having dismissed the idea of using a hybrid identity for a transitional period.

Condom maker's shares up 27% on news of a merger approach By Virginia Marsh half the US market, while LIG

ANALYSTS DESCRIBE PROPOSAL AS 'OPPORTUNISTIC' AFTER RECENT SLUMP IN LIG'S STOCK PRICE

Shares London International Group, the world's largest producer of branded condoms, rose 27 per cent yesterday after it revealed it had received an unsolicited proposal for a possible merger. The UK-based group, which owns the Durex brand and also produces rubber and surgical gloves, said the approach was a preliminary one and it had made a statement because of the recent increase in its share

The shares rose 35p to 163%p yesterday, valuing the group at about £570m (\$940m).

Analysts said the approach was opportunistic given last month's slump in LIG's shares to their lowest since 1996. The shares lost 30 per cent in one day in early December, falling to 130% n. after the group warned on profits because of a drop in sales of lower margin medical examination gloves. They had traded at 228%p earlier in the year.

Analysts pointed to Ansell, part of Pacific Dunlop, the diversified Australian group, Safeskin of the US and Okamoto Industries, Japan's leading condom company, as among the possible bidders. They ruled out Carter Wal-

lace, the US market leader and owner of the Trojan brand. because of competition issues. Together, the US company and LIG have more than two-thirds

has about a fifth. Analysts said Safeskin. a San Diego-based maker of med-

ical gloves, might be constrained by its weak share price, which would limit its ability to make a paper bid. Its shares are trading at about \$23, down from \$45 last year. Ansell, the number two both in the US market and in the branded market worldwide, might also face regulatory problems in the US but most analysts believe it would win clearance for a merger with LIG because of Carter Wal-

lace's strong position. Pacific Dunlop has been restructuring and shedding non-core businesses and has identified Ansell, which also makes other rubber products. as a business it would like to expand globally. Okamoto is also seen as a

contender, partly as a defensive move to counter the expected decline in condom sales in Japan, the world's contraceptive pill is banned in Japan - where the condom market is worth about \$260m (\$430m) a year - but there are moves to introduce it.

Analysts, who expect a bid price of af least 200p, said other contenders could be healthcare groups such as Smith & Nephew and Seton Scholl.

LIG, which is being advised by Lazards, is forecast to make of the US condom market. pre-tax profits of £38m (£44.8m) Carter Wallace controls about before exceptionals this year.



Ashley Ashwood the US. Hands on: London international CEO Nick Hodges

UBS warns that cutback on risk will hit profits

By William Hall In Zurich

UBS, Europe's biggest bank, yesterday warned it would probably earn SFribn (\$700m) investment banking with a less in 2002 than it had expect lowered risk profile". ted at the time of last year's merger with Swiss Bank Corporation because it was cutting back risk taking.

UBS's decision to scale back its medium-term profit target to SFr9bn-SFr10bn follows heavy losses last year on its investment in Long Term Capital Management, a hedge fund, and its pre-merger equity derivatives positions.

The losses highlighted serious shortcomings in UBS's risk management procedures and led to the resignation of Mathis Cabiallavetta, chairman, Felix Fischer, chief risk officer, and two other senior executives. UBS said then that it intended to "focus even more intensively on those areas of business likely to generate sustainable earnings

with a justifiable level of risk". UBS unveiled its new strategy at yesterday's investor conference in Zurich. Warburg Dillon Read, its investment bank, will feel the brunt of the change. Originally UBS had expected WDR to earn up to SFr3bn in 2002, but its target is now SFr1.9bn-SFr2.4bn. UBS plans to reduce WDR's capital of SFr13.6bn by close to a tional lending, and strengthen client-driven equity, rates and

corporate finance business. There has been considerable speculation about WDR's higher at SFr432. future, following last year's losses. David Solo, UBS's new

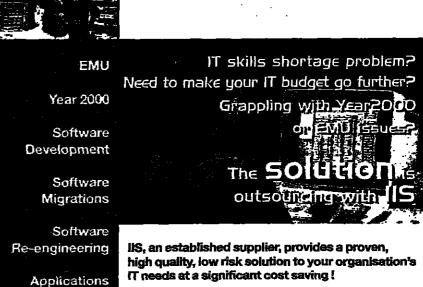
its fit inside the UBS group. UBS stressed that it retained: "strong commitment to global

tion of UBS's previous ambitions to become one of the world's top five international investment banks. Some SFr500m has been earmarked for investment banking related aconisitions, which contrasts with the SFr5bn-SFr7bn that UBS Private Banking, the jewel in the UBS empire, now expects to spend on strengthening its business.

UBS will focus its expansion "primarily on high-quality asset gathering businesses in Europe". It is already the world leader in offshore private banking and wants to tic private banking business in European core markets.

The bank also indicated that its focus on high-quality earnings and a lower risk profile would free up substantial amounts of equity and it may buy back its own shares. Its target tier one ratio is 8.5-9 per cent and Mr Peter Wuffli. UBS's chief financial officer, indicated that every one per cent on the ratio was equal to SFr3bn of excess capital.

UBS is sticking to its return on equity target of 15 per cent third, de-emphasise interna- to 20 per cent while shaving its 2002 earnings per share target from SFr60 to SFr45. In 1997 it earned SFr25.4 on a pro-forma basis. UBS shares closed SFr2



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IIS, a UK registered company, has built an impressive blue chip client list over the last twelve years principally in the finance, insurance, utilities, travel, services, manufacturing and pharmaceutical sectors world-wide Through its four offshore development centres in India IIS provides very cost effective and comprehensive IT services. IIS works in partnership with clients to meet their needs and is proud of the level of repeat business gained as a result of joint success. IIS employs over one thousand staff and has access to over three thousand staff aroup wide.

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International Informatics Solutions Ltd. At FLGROUP PLC Company

But that is changing, says, Hemant Shah, pharmaceuti-

cals analyst at HKS. "Man-

aged-care companies will be

more aggressive", he says,

because many are in finan-

cial trouble themselves and

reimbursement plan -

Furthermore, President

need to reduce costs.

US drug companies catch a cold

After outperforming the market by about 20 per cent in the first nine months of 1998. US pharmaceutical stocks have lost their pep. Merck, one of the darlings

of the market last year, fell nearly 5 per cent in early trading yesterday, after announcing a set-back in trials of a promising new antidepressant. Merck's stock, down \$6% at \$136%, has slid from a high of \$158% in

Merck's fall from favour highlights concerns which span the sector. Merck's introduction of the new anti- the defensive quality of the

depressant was important sector suddenly seems less because it faces a series of attractive. Drug stocks did patent expiries starting next year, which include Pepcid and Prilosec.

It was thought the experimental MK-869 would be one of the biggest products in 2000-01. Merck said yesterday the problem would delay the drug's introduction by year, but it could meet the patent expiry shortfall without it. Other drugs companies,

such as Eli Lilly with Prozac, face similar expiry problems, as breakthrough drugs from the early- and mid-1990s start to go off-patent. That is one reason why

well last year partly because they continued to produce steady earnings growth of 10-20 per cent while other sectors were hit by economic slowdown in Asia and expectations of slower US growth. But the market now believes that US corporate earnings growth will rebound in the

although considered a legissecond half of this year. lative "long shot" - would Meanwhile, old concerns about pricing pressure in the largest buyer of prescription industry are re-emerging. So drugs. Analysts say a fragfar, the much-feared pricing mented market bas allowed squeeze from the growth of drugs companies to control pricing. Greater use of managed-care companies bulk-buyers of drugs - has because of cost controls

among buyers or because of lost patents – threatens prof-

That helps to explain why companies are not being rewarded for meeting analysts' estimates for the fourth quarter. Warner Lambert, for example, which yes-Clinton's Medicare drug terday reported net income of \$341m, up from \$236m a year ago, in line with estimates, saw its stock slip make the government the 2 per cent to \$66%.

While Mr Shah expects companies to have no problem producing an average of 14 per cent earnings growth in the first quarter, there are generic drugs - either growing concerns about a slowdown in the second half.

Citigroup unhappy with **26%** decline for term

Citigroup, the giant financial services conglomerate formed by last year's merger of Citicorp with Travelers Group, yesterday announced a 26 per cent fall in earnings excluding merger charges for the fourth quarter results its co-chief execu tives admitted were unsatisfactory.

Serious difficulties in investment banking continued to weigh on the strong profits from its global consumer business. Operating profits at the global corporate arm fell 21 per cent year on year to \$464m in the fourth quarter, while the global consumer operation raised profits by 20 per cent

to \$901m. Net income for the quarter before merger charges was \$1.4bn. After a restructuring charge of \$703m was taken into account, net income was \$677m. The company predicted cost savings of \$680m before tax for this year, and \$975m next

John Reed and Sandy Weill, co-chief executives said: "We are by no means satisfied with the company's performance thus far. We are committed to achieving significantly higher levels of profitability in 1999 and hevond through a combination of business growth stringent expense control and continued reduction of risk exposure."

In corporate banking, the Salomon Smith Barney investment bank returned to profit, of \$13m, after sustaining a serious loss on the Russian debt default in the third quarter. However, this was a sharp fall from the \$218m it made in the fourth quarter

of 1997. relationship Global banking - from the former Citicorp - also experienced difficulties, with earnings of \$30m down from \$125m in the last quarter of 1997. This was a return to profit after a loss in the third

Mr Reed said there would be no more structural quence" at the global corpo-rate business, which com-bines Salomon Smith Barney with Citibank's corporate although he hoped to recruit

yet been named. Citigroup's earnings were ahead of expectations, and by mid-session the shares had gained almost 3 per cent, up \$1% at \$53.

Quiet software giant leapfrogs its competitors

Contrariness has made Geac the world's third most profitable software company, says Edward Alden

largest computer software group, was named the world's third most profitable software company last panies into highly profitable year by Computer Business Review. But you would never know it from looking at the company's head office.

Located near the freeway in a bleak Toronto suburb. Geac's worldwide corporate headquarters make an airport waiting lounge look lavish, with a few straggly plants struggling to liven the blank walls and prison grey carpets.

"There's a message in that," says William Nelson, the 64-year-old chairman and chief executive who has quietly carried out a contrary strategy that has brought Geac from just C\$150m in revenues in 1994 to almost C\$700m (US\$461m) in 1998. Its 28 per cent profit margins was third last year behind only Microsoft and Parametric Technology.

been part of a growth strategy that bears little resemblance to the one-off high-flying internet stocks, the enterprise resource package companies like Oracle. Peoplesoft and SAP, or other darlings of technology inves-

Instead, Geac has grown by acquiring small applications software companies that do not have tremendous growth prospects but bring steady service contracts that

→ eac Computer, Canada's promise to generate revenue for years to come. Geac overhauls the management, cuts expenses, and turns the comcogs in a growing software

services empire. In the past decade, Geac has acquired more than 50 companies, the largest being its US\$191m purchase of Dun & Bradstreet's software divi-

Geac has busily gobbled up assets that other technology companies are eager to sell as they follow the conventional wisdom of focusing on core business

No one would accuse Geac of mimicking the conventional wisdom. It supplies and services software packages for no fewer than 11 distinct markets, including financial services and human resources applications, construction, real estate listings, hotel management, restaurants, libraries and golf courses. About half Geac's spartan ethic has its sales are in the US market, 15 per cent in Europe, and even its Asian business

Now, Mr Nelson says, the cash-rich, virtually debt-free company has its eye on bigger fish. With C\$200m cash in hand and a long line of several large acquisitions, coming close to concluding a C\$1bn deal late last year. Mr Nelson says both the spartan ethic and the acqui-

CONTRACTS & TENDERS

Government of India

Ministry of Chemicals & Fertilizers

Department of Chemicals & Petrochemicals, New Delhi

Wishes to engage a Global Advisor for Disinvestment through

Strategic Sale of Government of India's shareholding in

Indian Petrochemicals Corporation Limited (IPCL).

The Government of India (GOI) intends to initiate dislinvestment through strategic sale of 25%

of its shareholding in Indian Petrochemicals Corporation Limited (IPCL). The GOI plans to

encame the services of a Global Advisor (GA) to advise and manage the process successfully.

Indian Petrochemicals Corporation Limited (IPCL) is a leading petrochemical company in

India which was established in 1969. Its business consists of polymers, synthetic fibre, fibre

intermediates, solvents, surfectants, industrial chemicals, catalysts and absorbents. Backed

by strong R&D, Product Application Centres and Technology Management Centres, the

company has been continuously innovating its processes and products. The company owns

and operates three petrochemical complexes, a naphtha based complex at Vadodara,

Gujarat, a gas based complex of Nagothane near Mumbei and a Chlor-alkali and Polyvinyl

Chloride complex at Dohej, Gujarat. The company also owns a catalyst manufacturing

facility at Thane near Mumbai. The gross block including projects in progress stood at

The responsibilities of the GA will broadly cover assessment and valuation of IPCL, suggesting measures to enhance sale value, preparing a detailed information memorandum.

marketing of the offer, inviting and evaluating the bids, assisting during the negotiation with

The potential bidder for appointment as GA must have a record of having successfully

concluded similar Strategic Sale/Mergers & Acquisitions (M&A)/privatization etc. for around

US\$250 million (or INR equivalent thereof) independently or jointly. Experience in having

concluded such deals in Petrochemicals/Petroleum sector would be an added advantage.

Submission of Expression of Interest: Internationally reputed merchant/investment

banks, consulting firms and financial institutions with expertise in privatization/strategic

sales/M&A etc., are invited to submit Expression of Interest for selection as GA singly or as

1. Full particulars of the constitution, ownership and main business activities, including

2. Details of pending litigations and convictions, if any, against the sponsors/partners that

3. Complete information on the deals of similar nature for around US\$250 million (or INR

4. Experience in Capital Market Transactions (both equity and debt) indicating the number

6. In case of Consortium Bids, the name of the co-ordinating firm with principal responsibility

Bidders shall deposit along with their Expression of Interest, a non refundable earnest fee of

USS2,500 (or INR equivalent thereof) by way of demand draft drawn in favour of Indian

Petrochemicals Corporation Limited, payable at Vadodara. GOI reserves the rights to accept

or reject any or all expressions of interest without assigning any reason thereof.

equivalent thereof) executed earlier covering the role played in research, deal structuring,

valuation and marketing followed by bid evaluation & negotiations. Details of any other

a consortium, latest by Fabruary 10, 1999, with the following details:-

could affect the performance of the GA under this mandate.

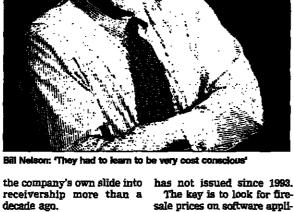
5. Proposed methodology of the Disinvestment/Strategic sale transaction.

prospective buyers, drawing up the sale agreement and advising on post sale matters.



"In order to survive they had to learn to be very costconscious and became quite expert at only spending money when they were sure to get value back from in the marketplace," he says.

pioneered by former chief executive Stephen Sadler. sticks to rigid criteria that include buying only compacredit. Geac has looked at nies that have ongoing software maintenance contracts and will pay for themselves in four years or less. The purchases are usually paid in cash rather than new sition strategy were borne of shares, which the company



receivership more than a

The acquisition strategy.

The key is to look for firesale prices on software applications companies that have shown themselves to be commercially viable by signing up customers and continuing to services their products. Such applications tend to stick around because the clients are too heavily

invested to switch systems. One example of Geac's contrary approach is its affinity for mainframe applications. While the prevailing wisdom in the industry is that mainframe software is slowly losing out to client server applications based on earns "huge revenues" from That may not last for long.

mainframe service contracts says Mr Nelson.

What the company has yet to show is that a strategy that works on a small scale can also work on a larger scale. Computer Associates. the US software group that has pursued an aggressive acquisition strategy similar to Geac's, floundered last year when it launched an unsuccessful US\$9.8bn hostile takeover bid for Com-

puter Sciences Corporation. "It's a tough model because as you go forward to maintain the same level of growth you need to make acquisitions more frequently or make larger ones," says David Beck, an analyst with TD Securities in Toronto.

nvestors have tended to value Geac at less than competitors that grow internally simply because the opportunity for future accurisitions is uncertain.

Mr Nelson also says his company needs to beef up its own managerial capabilities to be able to bandle more and larger acquisitions, and is busy recruiting new

The other danger of a large acquisition is that it might awaken its competitors to what Geac has been up to. Ralph Garcea, analyst with Scotia Capital Markets. says that so far Geac has stayed out of the headlights desktop networks, Geac of the main competitors.

as inventories were brought

3M also sounded a much

more optimistic note about \$1.53bn for the year. 1999, with Livio DeSimone, The full-year result in chairman, predicting that 1997, before charges, was earnings growth would \$1.63bm. earnings growth would resume, "driven by new Fourth-quarter earnings products, greater productiv-

cents previously. Although

Fourth-quarter profits at last month of lower fourth-Minnesota Mining & Manufacturing (3M) tumbled from in a series of profit warnings \$366m a year ago to \$211m. over the past 18 months -The diversified US manufac- the results were slightly turing group was hit by ahead of analysts' revised adverse currency move- forecasts and 3M shares ments. lacklustre sales were \$5% higher at 76% in growth and production cuts early New York trading.

The result, on flat reve-Before these items, 3M for the US manufacturing quarters. sector - made \$348m in the final three months and

per share, before charges, ity gains and tight expense were 86 cents, against 89 controls".

the company had warned quarter earnings - the latest The company said that cur-

rency effects alone cut earnings by about 5 cents a share nues of \$3.78bn, came after in the final months of 1998, one-off charges for restruct- while reduced production uring and debt refinancing. levels helped reduce inventories by about 9 per cent often seen as a bellwether between the third and fourth

changes "of great consebanking operations,

He said the "fundamental template" for corporate banking had been set in last year's dramatic reorganisation, which saw the departure of Jamie Dimon, formerly president of Citigroup, and the appointment of Victor Menezes, formerly of Citicorp, and Michael Carpenter, from the Travelers side, as co-chief execu-

Mr Reed said it would be necessary to create a single risk-management organisation for the combined corporate bank, headed by an officer reporting to Mr Carpenter and Mr Menezes. There would also be a chief operating officer for the division, although the people to fill these positions have not

Currency effects add to 3M woes

By Nikki Tait in Chicago

The cost-cutting drive at AT&T helped the largest US telecommunications company to meet Wall Street's expectations with a 45 per cent increase in operating earnings in the final months of last year, despite an anaemic 0.4 per cent growth in its core long-distance business.

growth rate, following business.

The news follows a sharp attitude to AT&T in recent weeks. The announcement last summer that it was planning to buy TCL the country's second largest cable television operator. had left the stock market

However, hopes the pur- America Online.

acquisitions, would boost

works operated by TCI, Caller ID, to \$423m. AT&T could be in a stronger

increase in revenues in the fourth quarter of 1998, to \$13.53bn - an acceleration from the 4.2 per cent growth of the preceding quarter. By cutting overhead costs by \$1.6bn, in part by cutting 20,000 jobs during the year. the company was able to increase our involvement on report operating income of the consumer side [for inter- \$3.2bn. After one-off items. net income rose 58 per cent He added that AT&T was ● Revenues at BellSouth

"very much in favour" of rose 10 per cent to \$6.17bn in company, by At Home, a tinued to post growth rates petitors. The figures By combining its own included a 21 per cent internet access business increase in wireless revewith the operations of At nues, to \$1.27bn, and a 20 per Home and Excite, along with cent growth in revenues the broadband cable net- from new services such as

Leaving aside one-off rose by 17 per cent to 42 chase, along with other Yesterday, the company cents, the company said.

NEWS DIGEST

CONSUMER PRODUCTS

P&G attributes 9% rise to good price and mix

Procter & Gamble, the US consumer products group. yesterday reported earnings for its second fiscal quarter of \$1.14bn, up 9 per cent on the previous year, but said its expected sales growth to accelerate this year. Despite meeting analysts' estimates with earnings per share of 78 cents in the third quarter, up from 71 cents a year ago, P&G shares slid \$11/s in a generally weaker market.

Worldwide quarterly sales of \$9.9bn were up 3 per cent. The company said that unit volumes were flat, and the higher sales were caused by favourable pricing and mix effects. "We are very pleased with our continued margin improvement," said Durk Jager, chief executive, adding that a series of initiatives should bring an acceleration of sales growth. "We expect to remain within our long-term 11-14 per cent range for earnings growth this year. Weaker currencies, primarily in Latin America and Asia, reduced sales by 1 per cent. Tracy Corrigan, New York

OIL AND GAS

Arco, Chevron down sharply

The weakest oil prices in 12 years continue to take their toll on oil companies, with both Atlantic Richfield and Chevron reporting sharply lower fourth-quarter earnings,

agencies report. Chevron, the third largest US oil company, saw net income drop 51 per cent to \$431m, or 65 cents a share, from \$875m, or \$1.33, in the same period a year ago. US oil and gas extraction operations were especially hard hit, with fourth-quarter earnings dropping 50 per cent to \$105m international employation and production ago. to \$106m. International exploration and production earnings were also lower, falling 21 per cent to \$209m, as lower prices were offset in part by a 14 per cent rise in oil output in the fourth quarter and a 7 per cent rise for the

However, Chevron's US refining and marketing operations posted an unexpectedly strong performance, earning \$162m, down from \$174m. A 4 per cent rise in refined product and gasoline sales was offset by lower petroleum product prices. Arco, meanwhile, fell to a net loss of \$794m, or \$2.47 a share, compared with a profit of \$382m, or \$1.17, last time. The loss follows a net charge of \$864m related to asset write-downs, restructuring costs and a tax refund. Operating income was \$70m, or 22

Agencies, San Francisco and New York

CHEMICALS

Union Carbide warns

Union Carbide, the US chemicals group, yesterday warned that market weakness - especially in Asia - would continue to affect earnings through most of 1999 and perhaps longer, after reporting a 55 per cent fall in fourth-quarter earnings to \$67m, before the effect of an accounting

The company's stock fell \$7 in early trading. The company said earnings in the quarter were hurt by maintenance turnround costs at two plants in Louisiana and Texas and excess costs during the transition to new information technology. William Joyce, chairman and chief executive officer, said prices of certain basic chemicals were at trough levels and that several businesses had also experienced seasonal declines in the fourth quarter. Earnings fell to 49 cents a share, down from \$1.04 a year ago on sales of \$1.29bn, down from \$1.54bn. Tracy Corrigan

MOBILE TELEPHONY

Iridium solves some problems

iridium, the Motorola-led group which launched the world's year, said yesterday it had partially solved the production problems which have prevented it delivering handsets to dealers and customers.

Ed Staiano, chief executive, told an analysts' conference that Motorola was now delivering the phones which sell for about \$3,000. The second supplier, Kyocera of Japan, remained a problem, Mr Stajano said. Motorola and Kyocera engineers were working to rectify the situation.

He said that some 600 industrial companies which made heavy use of mobile phones had been identified to try out the new service. He thought there were potentially some 600,000 customers.

The Iridium network has cost about \$5bn to establish, Last year the company made a \$1.25bn loss on revenues of \$186,000. In the final quarter of last year, the period during which service was initiated, the loss was \$440m.

CANADIAN PACIFIC

Shipping, hotels buoy results

The expansion of Canadian Pacific's shipping and hotel businesses significantly offset the effect of lower commoditles prices and enabled the company yesterday to report better than expected fourth quarter earnings. Net income was down slightly from C\$279m to C\$263m (US\$173m), or from 81 cents to 79 cents. Revenues of CP, often seen as a beliwether of the Canadian economy, fell almost 4 per cent to C\$2.85bn.

Excluding special Items, earnings rose 8 per cent to C\$243m, or 73 cents. Analysts had expected earnings before special items of 61 cents.

Net income for 1998 fell 36 per cent to C\$801m, or C\$2.39. a share. Revenues for the year rose from C\$9.56bn to C\$10.15bn. CP shares were up 60 cents to C\$31.50 in midday trading. Scott Morrison, Toronto

ARCHER DANIELS MIDLAND

Dwayne Andreas resigns



Archer Daniels Midland, one of the largest US agribusinesses, yesterday said that Dwayne Andreas (left), was to resign as chairman. Mr Andreas, in his 80s, has been one of the most influential but controversial figures in the US agricultural sector. Over the past three decades, he has built ADM from a small business to a politically connected powerhouse, Mr Andreas became chairman in 1966. Speculation has hung over the management succession for some months,

Andreas' age and partly because his son, Mick Andreas. once tipped to take over, was found guilty in a price-fixing scandal in the lysine and citric acid markets by a Chicogo jury last summer. Yesterday, ADM said that it had appointed Allen Andreas, Dwayne Andreas' nephew, to the chairmanship. Nikki Tait, Chicago

Mr. Ashok Chawle, Joint Secretary Ministry of Chemicals & Fertilizers Department of Chemicals & Petrochemicals Shastri Shavan, Dr. Rajendra Prasad Road

INR 70 billion as on March 31, 1998.

global network and operations in India.

of deals executed and quantum of funds raised.

Additional details, if required, can be obtained The Expression of Interest, alongwith the earnest fee, should reach on or before February 10. 1999 at the following address:-

Mr. A. Parthasarthy Naidu, Company Secretary Indian Petrochemicals Corporation Limited P.O. Petrochemicals Township Vadodara - 391 345 INDIA

New Delhi 110 001, INDIA Tel.: +91-11-3385131 Facsimile: +91-11-3382294

Visit the IPCL Web-site of www.ipcl.co.ia offer February 1, 1999.

Cost cuts help AT&T meet Wall St hopes

By Richard Waters in New York

The figures also reflected another rise in its overall efforts to reposition the company in newer, faster-growing parts of the telecoms

AT&T's internet business helped to lift shares by more than 50 per cent, to \$96, between early December and the middle of January. The shares had fallen back to \$86% yesterday afternoon. "We have clearly identi-

fied what we need to do to net services)," said Dan Sommers, chief financial officer. to \$2bn, or \$1.12 a share. last week's purchase of the final quarter, as the Excite, an internet portal Atlanta-based Baby Bell concompany AT&T will control in excess of most of its comturnround in Wall Street's after its purchase of TCL

position to compete with gains, earnings per share

E BBARKUSSA

SG attributes 9% rise pood price and mix

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Global expertise in telecommunications

When ITT tested tested the 1990's of a fourth a Telephor Market cor particularly before NTT already abs telecoms e quarter of iPO of NTT several ma whether the another 'ju alone another

It took just two and a half months to deliver Asia's largest privatisation of the 1990's – NTT4, the US\$7.3bn sale of a fourth tranche of Nippon Telegraph & Telephone Corporation.

Market conditions at the time were particularly volatile. Additionally, even before NTT4 launched, investors had already absorbed a record amount of telecoms equity issuance in the fourth quarter of 1998, including the US\$18.2bn IPO of NTT DoCoMo. Unsurprisingly, several market commentators doubted whether the capacity existed for another 'jumbo' telecoms issue – let alone another one from Japan.

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As a clear demonstration of the real

issue, oversubscribed almost three times.

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Which just goes to show that, in the global telecoms market, one team has all the right connections.

** Warburg Dillon Read

COMPANIES & FINANCE: INTERNATIONAL

Michelin eyes Japan link-up

By Alexandra Harney in Tokyo

expanding lo Japan by acquiring or linking with a local partner, believed to be Yokoyama Rubber, Japan's second largest tyre maker. Michelin Okamoto, the only to Bridgestone in the French tyre group's joint venture in Japan, said yesterday the company's bankers had been discussing the acquisition of a Japanese tyre maker, and he had been

concrete negotiations", he

Industry sources said Michelin had set its sights on Yokohama Rubber, which with Y415.4bn (\$3.6bn) in Peter Faber, president of sales in 1998 ranked second Japanese tyre market.

The move would greatly

strengthen Michelin's position in Japanand put the industry on track for a fundamental realignment. The French company has conducting "simulations and

brainstorming" about a been investing heavily in tie-up with other manufac- Asia and other emerging maker, and Sumitomo Rub-

levels it believes are inade-

in 1997, the group's Asian turnover represented 6.8 per cent of sales, totalling nearly Conditions in the Japanese

industry are ripe for realignment: profits have collapsed on the back of decreased consumer demand and slumping car sales, which has hurt Japanese producers heavily dependent on the domestic market.

Goodyear, the US tyre

turers. However, the discus-sions had not advanced to lift its market share from tions about deeper ties. tions about deeper ties. Under the current arrangement, Goodyear manufactures Sumitomo tyres in the US and Sumitomo builds and markets Goodyear tyres in Japan. There is also speculation that Bridgestone is thinking of acquiring a for-

eign tyre group. Yokohama reported a 50.6 per cent decline in after-tax profits in the first half of

1998 to Yl.9bn. Sales of tyres, which represent 70 per cent of turnover, tumbled 6.9 per cent to Y86.2bn at the

marking a significant step natural gas supply compa-

Orascom to make \$110m share offer

Egypt's leading familyowned construction group is towards the full participato offer 15 per cent of its shares in a \$110m issue that analysts say will be the country's largest initial public offering to date from the

By Mark Huband in Catro

A global offering of shares Orascom Construction tion of family-controlled companies in the Egyptian capital market.

OCI is 100 per cent owned by members of the Sawiris family, which retains a controlling stake in the Orascom group founded in 1950.

industries will be launched it is the holding company of expected 1999 turnover of by the end of February, 11 subsidiaries ranging from Ecc. 08bn. nies to a majority stake in the Egyptian Cement Company, Egypt's first privatesector cement company established in 1995 in part-

nership with Switzerland's Holderbank. OCI is valued at up to Ec2.66bn (\$764m) with an

The IPO is being lead managed by EFG-Hermes, the Egyptian brokerage and investment bank. It will lead a syndicate of seven invest-ment banks, including both Egyptian and global market leaders, and the largest to have handled an Egyptian

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Slovak steel group seeks fresh mould

But the new chief of VSZ is entering a political minefield, writes Kevin Done

🤼 abriel Eichler is return- by ending the use of suspect ing to his Slovak roots. intermediary companies With the backing of some were registered of international banks, the 48year-old former US banker has been drafted into VSZ. the beleaguered Slovak steelmaker, to try to bring some

order to its chaotic finances. But the move also means Mr Eichler has entered one of central Europe's biggest political minefields. The steel group's tentacles reach deep into the Slovak econ-

Slovakia's biggest industrial group, with a workforce of around 25,000, slipped into default late last year with \$450m of bank debt, when it failed to repay a \$35m syndicated loan arranged in 1995 by Merrill Lynch. The rest of VSZ's international borrowings have also become liable for repayment "on demand" by the banks, through cross

VSZ is the highest-quality steel producer in central and eastern Europe, producing around 3.5m tonnes a year, out it has been hit hard by falling steel prices, poor management, and a series of failed diversifications into unrelated activities ranging from banking and insurance to football and newspapers before the money ran out. Mr Eichler says he has

to lead VSZ out of its immediate financial crisis. "My task is to stabilise the company and to reach a debt restructuring agreement with the banks. "The priority is to manage

agreed to stay for six months

the short-term cashflow and get the liquidity consolidated and under control," he adds. He has already taken ction to stop funds being

ing activities. Mr Eichler spans the business cultures of east and west. He was born in Bratislava, the Slovak capital but in 1968 was pitched by chance into studying in the US - which he was visiting on a student exchange when the Russian tanks

shore in the Carlbbean -

which were handling much

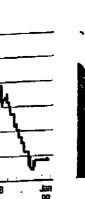
of VSZ's sales and purchas

rolled into Prague. He became chief international economist at Bank of America, where he worked for 15 years, before returning to central Europe in 1994 as first vice-chairman and for two years chief financial officer, of CEZ, the Czech electricity utility.

VSZ's previous management and main owners were at the centre of a corporate web woven by the regime of former prime minister Vladimir Meciar, the strongman of Slovak politics in the 1990s and architect of the country's split from the Czech Republic at the end of 1992. VSZ's tles with that web remain. Alexander Rezes, rein-

stated last month as chairman of the VSZ supervisory board and a leading shareholder in the group, was Mr Meciar's election campaign manager and served as minister of transport and lier Meciar government.

The four-party coalition of prime minister Mikulas Dzurinda has pledged to investigate and clean up the most blatant privatisation abuses of the previous government. But it must tread



be allowed to fail. In recent insurance or banking or fouryears it alone has accounted for 14 per cent of Slovak exports, with a turnover equivalent to 8 per cent of gross domestic product.

The government, Mr Eichler and the banks are still struggling to understand VSZ's opaque shareholding structure. Interests around Mr Rezes have previously been able to command a majority at shareholder meetings via related companies linked either to VSZ's previous management or trade unions.

he ownership issue has been complicated by the struggle over a stake of around 25 per cent previously controlled by management Part of this stake, a holding in VSZ of more than 10 per cent, has been taken over by Slovenska Sporiteina, the state-owned savings bank, under the terms of a repurchase guarantee for unpaid loans, opening the way for increased influence by the state. Ivan Miklos, deputy prime minister, said last week that the government now controlled 17 per cent through the savings bank and the state restitution fund.

VSZ's new management to develop a strategy for returning the group to its core activity of making steel. "As a steel company, VSZ carefully - VSZ is too big to has no business being in



ball," says a banker close to the debt restructuring talks. A start has been made. The national daily newspaAND THE PROPERTY OF

per Narodna Obroda has already been sold and a buyer is being sought for VSZ's 91 per cent holding in Sparta Prague, the dominant Czech football club. By the end of the month

the banks should receive a report from Ernst & Young, VSZ's auditors, on the group's results for the first 11 months of last year. The banks hope that the

auditors' report will provide the basis for a debt standstill agreement to be agreed in the next few weeks, with the target of reaching a formal debt restructuring deal in the early spring, barring more unpleasant surprises.

Mr Eichler's appointment as president and chief executive has won the confidence of the estimated 40 banks. including ING of the Netherlands, Chase of the US and Bank Austria, most exposed to VSZ.

They hope he can open the way for the entry of a strategic foreign investor. Three foreign steel producers. understood to include US Steel and Voest-Alpine of The banks are pushing Austria, have already expressed interest in pursuing talks with VSZ.

VSZ must still convince the banks, however, that its problem is one of liquidity

ELECTRICITY CHILE'S PENSION GROUPS FEAR LOSS OF CONTROL OVER ENERSIS

Funds set to block Endesa

and David White in Madrid

Chile's powerful pension groups are expected to try and block moves by Endesa of Spain to take control of Enersis. Chile's largest electricity distributor, when the issue is put to an extraordinary shareholders meeting, likely to be held in

Electricity sector analysts said yesterday the \$1.45bn public offer by the Spanish day, would founder unless Endesa garnered enough support among minority shareholders and institutions to change Enersis, constitution, which restricts any one group from controlling

the Chilean group has the equity is represented, important distribution and and 22 per cent on the Santgeneration interests iago Bolsa, where only about throughout the region.

A change in the company statutes requires a 75 per equity allowed, is looking to double its stake by offering

shares suspended most of yesterday morning local time but by midday had soared by nearly 15 per cent to 270 pesos. The Spanish company, advised

by Goldman Sachs, hopes to of their own holding in the buy a 10 per cent stake electricity generator. Even if the statutes were Enersis is considered a through a tender offer for crucial part of Endesa's Enersis ADRs, traded in New Latin America strategy, as York, where 19 per cent of

17 per cent of the equity is free floating. cent majority. Endesa, which the operation as broker- some of their shares, it will

The shortfall would have to come from Chile's pension fund administrators, or

Analysts said yesterday that the AFPs fear a takeover by Endesa would absorb all the liquidity in Enersis' shares and ultimately drive down the value

changed. Endesa would have trouble meeting its target without buying some shares from the institutions, "It's the AFPs who have all the power," said one electricity analyst. "If they decide they BankersTrust is to handle don't want to sell at least to meet its objective.

Enersis shareholders are to meet next Thursday to vote on the group's sale of esa Chile, the country's largest electricity generator, in a \$1bn. Endesa Chile has no legal relationship with the



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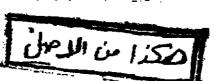
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US\$138,234,375

2,250,000 Shares Common Stock

NASDAQ Symbol: "RFMD"

Price US\$61.4375 Per Share

US\$20,000,000,000

Ascend Communications, Inc.

has agreed to merge with*

Lucent Technologies

Credit Suisse First Boston Corporation is acting as financial advisor to Ascend Communications, Inc.

<allaire>

2,500,000 Shares Common Stock

NASDAQ Symbol: "ALLR"

US\$50,000,000

Price US\$20 Per Share

US\$209,758,582

EarthLink Network, Inc.

2,849,013 Shares Common Stock

NASDAQ Symbol: "ELNK"

Price US\$73.625 Per Share

CREDIT FIRST SUISSE BOSTON

CREDIT FIRST BOSTON

Shareholder group opposes AstraZeneca

By Tim Burt in Stockholm and David Pilling in London

The proposed \$35bn merger of Astra and Zeneca, the Swedish and UK pharmaceutical groups, was yesterday opposed by Sweden's small shareholders' association, whose members hold 11 per cent of Astra's shares.

Aktiespararna, representing private shareholders in Astra, said the merger would not address the Swedish

group's patent expiry prob-

If all its members voted against the AstraZeneca disgruntled shareholders deal, the transaction could be treated as a takeover by Zeneca rather than a merger - resulting in large goodwill

cannot force its members to vote against the deal, its est shareholder and the

Sweden's Wallenberg business empire - to re-assure about the benefits of the

"We will have a dialogue with small shareholders and explain the benefits and rev-Although the association enue benefits of putting these companies together," said Percy Barnevik, chairmove prompted a pledge man of Investor and chairfrom investor - Astra's larg- man-designate of the

Aktiespararna has played an influential role in mergers involving Swedish companies. Its opposition to the proposed Volvo-Renault understand some of their merger kick-started a shareholder revolt that scuppered equity."

that deal in 1993. Sir David Barnes, chief executive of Zeneca, said he was surprised at Aktiespararna's recommendation. "I think it's partly political rather than objective eco-

nomic analysis," he said,

referring to some concern in which faces patent expiry in Sweden that Astra was being the US from 2001. Astra sold to foreigners. "It is a merger of equals and I don't comments about dilution of

Yesterday, Robur, Swedish institution holding 4 per cent of Astra, backed the merger.

Aktiespararna concerns centre on Astra's loss of revenues from Losec, its blockbuster anti-ulcer treatment,

Share price (Skr)

argues that the impact of the expiry will be only gradual. Yesterday, Astra said sales of prilosec - the US brand

name for Losec - had increased 30 per cent to \$850m in the fourth quarter

had agreed to pay US rival Schering-Plough \$800m to recover the marketing rights of two of its products

Share price (€*)

Pathé tumbles as Canal Plus, Vivendi buy

Shares in Pathé, the French television and cinema group. fell 10 per cent to €288 yesterday after Canal Plus, the pay-TV company, and its largest shareholder, Vivendi, the utilities and communicaconglomerate. tions announced they had become Pathé's second largest share-

By acquiring the 19.6 per cent stake previously held by investor Vincent Bolloré. Vivendi and Canal Plus removed the threat of a battle for control of Pathé. However, the move raises legal questions for minority shareholders, and regulatory issues concerning competition in the French film

industry.
"The Vivendi-Canal Plus-Pathe combination clearly has a dominant position in the French film industry. which should attract the attention of competition regulators," said Edouard Tetreau, media analyst at Crédit Lyonnais Securities in Paris.

Last month, the Conseil de la Concurrence, the competition regulator, fined Canal Plus FFr10m (€1.52m, \$1.8m) for "abuse of its dominant position" in purchasing film rights. The regulator ruled that Canal Plus was hindering the development of pay-TV by refusing to sell film rights to competitors

Canal Plus-Vivendi and Jérôme Seydoux, Pathé chairman, also signed a five-

year pre-emption agreement giving each party priority for purchasing the other's stake, should one of the three decide to divest. Mr Seydoux is Pathé's largest shareholder, with 29

per cent of the capital and 41.5 per cent of voting rights. Vivendi/Canal Plus hold 24.6 per cent of the shares. Mr Bolloré, who had said his stake in Pathe was a "purely financial" holding, has made an estimated FFr800m capital gain in just

over a month. The latest reshuffle puts TF1. France's biggest terrestrial TV company, in a difficult position. TF1 bought an 8.98 per cent stake in Pathé last week, in a move that fuelled speculation over a possible fight with Mr Bol-

lore for control of Pathe. Some analysts believe stock market regulators could force Vivendi-Canal Plus and Mr Seydoux to launch a full bid for Pathé, if the pre-emption agreement is interpreted as pooling the interests of the three. The shareholders, accounting for almost 54 per cent of the capital, are then considered to be acting in concert.

Lex, Page 16 Observer, Page 15

Ericsson switches to 'pain now, gain later' strategy

Job losses inevitable as technology reduces installation man-hours, writes Tim Burt

a telephone switching system two years ago. the Swedish telecommunications group dispatched a crew of engineers and two truckloads of equipment to complete the contract.

Within 12 months, advances in technology enabled two engineers to do the same job with the equipment loaded into a Volvo. By the end of 1999, an engineer working alone will install switching systems no larger

Sven-Christer Nilsson, Ericsson chief executive, vesterday spelt out the human cost of that technology leap by announcing 11,000 job losses - mostly in supply and installation of network systems.

"We have to do what is necessary to shape this company for the new telecom industry that is emerging."

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Financial Advisor

1998

Mr Nilsson explained that Ericsson was engaged in a phones coupled with eco-

tailor its manpower to

Even so, the announcement caused dismay in Sweden, where three plants will endure 3,300 of the job losses - with the facility at Norrköping, south of Stockholm,

Mr Nilsson felt sufficiently sensitive to the likely back-lash in Sweden, where Ericsson is the largest exporter, that he broke the news in person to the Norrköping workforce, before fielding calls from institutional investors and industry ana-

Unlike many of Ericsson's 104,000 employees, such investors and analysts have been expecting a hefty restructuring and job losses since the company issued a profits warning last month. At the time, the group said shrinking margins in mobile

"pain now, gain later" strat- nomic uncertainty meant Thursday. Analysts are foreegy. To cut costs and fourth-quarter profits would improve margins, it had to be 15-20 per cent below market expectations.

The shock waves from volatile demand have adversely affected a number of businesses, but none more so than Ericsson's loss-making Infocom unit, which is exposed to traditional fixedline telephone switching

nfocom, part of Ericsson's newly constructed Network Operators division, is likely to bear the brunt of the job losses as the need for installation personnel is reduced. While unpalatable for Swedish unions and local politicians, the move is overdue if Ericsson is to deliver profits in that business.

The full benefits of that strategy, however, will not be apparent until 2001 or later. There will be little sign of Mr Nilsson's action plan when the group unveils

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casting pre-tax profits of about SKrisbn (\$2.3bn), compared with SKr17.2bn in 1997 - a disappointment given the near 70 per cent rise in profits in the previous year. Some industry analysts. moreover, will make unkind comparisons with Nokia, Bricsson's Finnish rival. which is expected to unveil

(\$2.7bn-\$2.9bn) on Friday. But such comparisons are getting stale and do not fully reflect the market exposure of the two companies. Mobile handsets, for example, represent only 24 per cent of Ericsson's total sales, compared with about 60 per cent at Nokia. The Swedish group, moreover, is about to launch a family of products, while Nokia is at the end of

profits of €2.3bn-€2.5bn

a product cycle. But Ericsson has been less than skilful at delivering that message. Since Mr Nilsson's appointment last Januits 1998 full-year results on ary, the company has been

criticised for an unclear management reorganisation; the shares have see-sawed from a high of SKr268 to a low of SKr118.50; and December's profits warning con-

robust performance in 1998. While some of that criticism may be justified the verdict on Ericsson should await the completion of Mr Nilsson's transition programme. By that time, large parts of the lower margin

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1998

98 99 switching systems business will have been outsourced and Ericsson should be

enjoying strong demand for its new handsets. The company should also founded analysts expecting a enter the new millennium with a reduced headcount and lower cost base. If that coincides with a strong upturn in global demand, Mr Nilsson could emerge as a

hero. If the surgery proves insufficient he may be cast as the corporate villain.

Degussa hit by slowdown in growth

almost 7 per cent yesterday after the German chemicals and metals group reported lower first-quarter sales and profits due to slowing growth in North America and Europe and the crises in Asia, Russia and Brazil.

ber 31, sales of the group DM132m.

The figures confirmed that Europe's chemicals industry faces a downturn as emerging market crises start to hurt North American and European markets.

able to withstand it".

tion".

merger with Hüls, which analysts say should yield synergies of DM300m a year. The two companies have streamlined operations and are expected to shed unprof-After the merger, which

Degussa shares fell 62.80

"The charges against

LUXURY GOODS

Shares in Degussa slid

in the quarter to Decemwhich is about to merge with Hüls, the chemicals arm of utility group Veba fell 13 per cent from DM3.98bn to DM3.46bn (€1.77bn, \$2.05bn) and pretax profits dropped 9 per cent from DM145m to

Last October, Hoechst. Baver and BASE, the "big three German chemicals groups, all lowered their fullvear forecasts, while the German chemical industry association said this month it expected production and sales in the sector to grow only 1 per cent at best this

Degussa said yesterday that the "general deterioration of the economic climate has become increasingly difficult ... and we will not be

That is in stark contrast to the group's optimistic comments in December, when it said it was "well positioned to withstand the deteriora-

However, Degussa continues to pin its hopes on the itable businesses.

should take effect next month. Degussa-Hüls will be the second-largest European speciality chemicals group, behind Imperial Chemical Industries of the UK, and the fifth-largest chemical company in Europe.

in Frankfurt to close at €38.70. Degussa also said yesterday that it faced a second class-action lawsuit in the US relating to its activitles during the second world war. Four holocaust victims filed the first lawsuit in August.

Degussa mainly concern precious metals belonging to Jews that were smelted at the behest of the state," said Ernst-Uwe Bufe, chief execu-

NEWS DIGEST

LVMH raises stake in Gucci Group to 34.4%

French luxury goods company LVMH said yesterday it had raised its stake in Italian fashion house Gucci Group to

34.4 per cent, or about 20m common shares. The move comes a week after LVMH said it had disclosed it had accumulated a 26.7 per cent stake, after buying 9.5 per cent of Gucci from Prada, a rival Italian fashion house, it fuelled speculation that LVMH might be preparing a bid for the whole of Gucci, although LVMH

has repeatedly denied it will mount a takeover. LVMH Moet Hennessy Louis Vuitton previously held 26.7 per cent, or about 15m shares, it said in a filing with the US Securities and Exchange Commission. LVMH bought 919,800 shares from January 19-22 at prices ranging from \$69.02 to \$70.30 per share on the New York Stock Exchange, it also bought 47,000 shares on the Amsterdam Stock Exchange on January 22 for 60.11 euros per share. Gucci is traded in New York and Amsterdam.

LVMH, whose products include Dom Perignon champagne and Hennessy cognac, additionally bought a total of 3,553,150 shares in private transactions on January 22 Guardian Trust Co, Capital International Inc and Capital International Ltd. Those shares were bought from the Capital sellers for \$76 per share, the SEC document said. Reuters, Washington

austria

Moody's downgrades bank

Raiffeisen Zentralbank Oesterreich, one of the most aggressive foreign banks in central and eastern Europe has had its debt downgraded by Moody's, the US credit rating agency. RZB's senior debt rating has been cut from Aa3 to A1, its subordinated debt from A1 to A2, and its financial strength rating from C+ to C.

Austrian banks are more heavily exposed than almost all their European peers to central and eastern Europe and RZB's downgrade comes two months after Moody's cut the financial strength rating of Bank Austria, the country's biggest bank. Moody's cited RZB's "significant reliance" on banking revenues from the region. William Hall, Zurich

BANKING

Jyske lifts profits 20%

Jyske Bank, Denmark's fourth largest bank, yesterday announced a 20 per cent increase in pre-tax profit for 1998 to Dkr700m (\$109m) from Dkr584m in 1997. The release of the results, one month early, followed speculation in the local press that Jyske Bank's full-year result would be poor. The analysts had based their gloomy forecasts on the expectation that the bank would continue to lose heavily on its portfolio of securities and foreign

Under Danish accounting law, Danish banks include unrealised losses and gains on their own portfolios in their earnings reports and in the first nine months of 1998 Jyske booked a Dkr556 loss on this item. However, the figures released yesterday showed that it had successfully turned the tide during the fourth quarter and reduced the loss for the year by around Dkr240m. Clare McCarthy, Copenhagen

MOBILE PHONES

TMN buoyed by subscribers

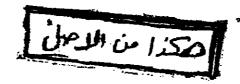
Almost 669,000 new subscribers helped TMN, one of Portugal's three mobile phone operators, lift net income by 80 per cent in 1998 to Es20.2bn (€100.9m), up from Es11.2bn in 1997, the unit of Portugal Telecom said yesterday.

Operating revenue rose 41 per cent to Es111.1bn, The company, which is not separately listed, said the number of subscribers grew 87 per cent from 762,000 at the end of 1997 to 1.43m in December.

Portugal is one of the fastest-growing mobile phone markets in Europe with an estimated 29 per cent of the population owning a cellular phone, a rate exceeded only in Scandinavia and Italy. TMN said average revenue per subscriber fell 29.6 per cent in 1998 to Es7,310 a month, partly due to an average tariff reduction of 26 per cent. However, the company said it had reduced the average cash cost per subscriber by 39.6 per cent to Es3,985 a month. Peter Wise, Lisbon.



MERGERS & ACQUISITIONS STRUCTURED FINANCE



FINANCE SUMITOMO BANK, DAIWA LINK UP

T Rowe Price

to take part in

Daiwa Securities and

Sumitomo Bank have joined

the wave of mergers and alli-

ances sweeping the banking

and broking sector with a

strategic alliance with

T Rowe Price, the US finan-

asset-management joint ven-

financial group, yesterday also announced it would

establish a joint venture in

Japan with T Rowe Price.

with whom it already collab-

not formally committed

itself to the alliance with

Daiwa and Sumitomo. How-

ever, it is expected to collab-

orate closely with the Japa-

foreign groups to strengthen

their operations in Japan

ahead of an expected surge

in the country's asset-man-

tion on their own terms.

ture in Japan.

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Prince States of adition of its i de generales --

LEXURY SCOOPS

LVMH raises stake in **Gucci Group to 34.4%**

NEWS TO A

Company Reserve

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Hong Kong red chips hit a grey patch

Concern over GDE has led investors to bail out of the stocks, writes Louise Lucas

investors outside banks; over-subscription rates in excess of 1,000; and soaring price/earnings multiples that would have made an internet investor blush.

listed in Hong Kong via subshareholder, Guangdong Enterprises (GDE), admitted on principal repayments.

Investors, further enlight-

to create another alliance soon to explore opportunities tion pension market, in association with Robert Fleming. Although Japan does not have a defined-contribution system, the government is expected to introduce one in the next few years.

the ability of Japanese companies to create a successful Foreign fund managers investment-banking operahope that the reform will trigger a surge in the pen-Nikko, the country's third sion-fund business. However. largest broker, has already Mark White, director of been forced into an alliance Flemings, said Flemings was with Travelers, the US reluctant to commit itself to group, that has left it ceding binding alliances, because it control of parts of its investremained unclear how the ment-banking business to its legislation would be imple-

Japan venture the US brokerage, formed a retail broking business out of the failed Yamaichi Secu-

> Sumitomo and Daiwa yesterday stressed that their deal did not leave them a weak partner in the ven-The alliance agreement

envisages that the companies will create a joint ven-Robert Fleming, the UK ture that will be 44 per cent owned by Daiwa and Sumitome and 10 per cent owned by T Rowe Price. This joint venture, which will be capitalised at Y2bn

Robert Fleming said it had (\$17m), is expected to focus on investment trust services and have Y3,300bn of assets under management, making it one of Japan's largest fund managers. The companies also hope

The two deals highlight the continued attempts by The deal between Daiwa and Sumitomo will also test

Red chips have always if Be inspired manic behaviour. In 1997, that meant the restriction.

Recently, the red chips -mainland-backed companies inject? Whatever it will be

sidiaries - were again stirring up a frenzy. Individual stocks such as Guangnan Holdings halved in value in ı day after the majority to US\$2.9bn of debts and reiterated pleas for a standstill

ened by candid admissions of "poor business decisions" 'imprudent lending and inappropriate accounting". bailed out. The day after creditors learned the extent of problems at GDE the redchip index plunged 12.5 per

The roiling among the red chips shows that ripples from Guangdong International Trust & Investment Corp (Gitic), the investment agency that collapsed in October with \$4.37bn worth of debts, are spreading fur-Red chips initially took the

failure of Gitic in their stride. Investors differentiated between red chip comnanies and the International Trust and Investment Companies (Itics) – although both are vehicles used by mainland provincial governments to raise overseas funding - and derived further comfort from the belief that

if Beijing planned a mass restructuring of the 239 Itics.		Gearing	1996 Cash	1999** Cash flow
the red chips would assume		(%)*	(19CSan)	(HKScrit
a more significant role. GDE changed that	Belling Enterprises	4 .	2,429	511:
GDE changed that assumption, despite pledges	China Merchants	Z	946	841
by Guangdong provincial	Chinz Resources	72	3,200	2,490
government that it would	Ng Fung Hong	0	400	834
inject quality assets. ("Qual-	Shanghal Industrial	0	3,000	1,000
ity assets!" splutters one banker. "What can they	Shows the distant			* Not

and their problem is US dol-Red chips are no longer seen as untouchables which will always be rescued. Ana-Red chips' parentage was part of their success forlysts reckon a handful of smaller ones may be eliminated; privately, some say the number of insolvencies could be much higher.

The hefty debts at the GDE group suggest a similar pattern may emerge at other red chips. "I think the size of debt problems will be much larger than anyone would have expected," says Cusson Leung, China analyst at ING It is a risk investors are

will have renminbi earnings.

lar debt.")

not prepared to take - especially as other spectres hover over the sector. An end to tax privileges and a trend of separating listed entities from their mainland parents will conspire to make "the old form of red chip disappear or dramatically change", says Charles Cheung, covering the sector

for Salomon Smith Barney. Part of this has been forced by the collapse of Gitic, which prompted a mass reining-in of credit to China-related companies by foreign banks.

As a result, red chips conceived largely to raise funds - will spend the year

Health check: the best of the red chips

	Gearing	1996 Cash	1999** Cash flow	1999 Debi
	(%)*	(14CS2N)	(HKScot	repaymen (HKSm)
Belling Enterprises	4 .	2,429	511	544
China Merchants	Z	946	841	\$22
China Resources	72	3,200	2,490	581
Ng Fung Hong	0	400	834	0
Shanghal Industrial	0	3,000	1,000	800

endeavouring to reduce debt. Their spending patterns will also change as they are demerged from provincial or

mula. Shortly after listing, they would return to the markets for cash to pay for asset injections. These were made by the parent, usually listed vehicle, and the concept alone bloated p/e multiples in 1997.

sset injections abated around that time: "The Concept has been dead for two years already," says Jeffrey Lin, vice-president at Merrill Lynch - but the demerger from parents further reduced the privileges they previously enjoyed, says Mr Cheung. "China wants the playing field to be more level within the same industry," he adds. The third diminution of

privileges affects the tax position of red chips. Their preferential treatment is ending, which will increase the tax rate payable and affect earnings. Investors' enthusiasm,

already quelled, is unlikely to be rekindled by the changes under way. Ana-

	Gearing	1996 Cash	Cash flow	1999 Debt
	(%)*	(14KS_m)	(HKScrt	repayment (H(Sm)
terprises	4	2,429	511	544
Chants	Z	948	841	\$22
OLICES	22	3,300	2,490	\$81
tong	0	400	834	0
Industrial	0	3,000	1,000	800
			* Not (sid-to-equity radio

lysts reckon sound red chips - those with strong balance sheets - will still find buyers, and add that demand for China stocks is cyclical.

Among those singled out by analysis are China Telecom (Hong Kong) - "Lots of cash and cash flow and in a net cash position," says Merrill Lynch - and some of the provincial government window companies, such as Bei jing Enterprises, Shanghai Industrial and Tianiin Development.

However, even the preferred pickings are likely to feel the chill winds of eco nomic growth deceleration and tighter credit. While this partly closes

China's fund-raising windows, it does not starve the mainland of cash; instead domestic bond issuance is likely to grow. Dong Tao, regional econo-

mist at CSFB, says the trend to mobilise domestic savings will be accelerated by tighter credit from overseas. When the money does

come back, Mr Cheung concludes, the surviving red chips will be in better shape, making more focused investment decisions and shun ning the more speculative punts that soured so dramatically last year.

US group backs **Shandong listing**

By Louise Lucas in Hong Kong

China's Shandong International Power Development is to press ahead with its Hong Kong listing next month, despite the market volatility that prompted another mainland group to postpone its listing.

SIPD's issue, which is expected to raise US\$257m-US\$295m, has been delayed veral times, and its ambitions have been cut substantially. However, this time it has the backing of Southern Company, the US electricity utility, which is to take a 40 per cent strategic stake. Goldman Sachs, lead man-

ager and book runner for the issue, said it remained "on schedule". At the weekend Heilongjiang Agriculture US\$219.4m) listing, pleading material changes in market conditions". Two weeks earlier it had said the listing would go ahead.

China World Trade Centre, another would-be issuer of H-shares - Hong Kong-listed stock of mainland enterprises - has opted for a domestic issue rather than brave the volatile interna- joint venture.

China's A-share market.

the preserve of domestic Chinese investors, has been more resilient, although even it may be tested by the company's proposed price-earnings ratio of a befty 20 times. H shares are now being priced on multinles of seven to nine. China World Trade Centre is a Beijing property company.

SIPD's roadshow starts this week, and the issue will be priced on February 1. SIPD is unlikely to achieve the ple multiple it once sought: listed mainland power companies are trading earnings have disappointed. SIPD first planned to list almost five years ago, with a

Rmb8bn (\$362m) offering coled by Goldman Sachs and Peregrine, the pan-Asian investment bank that collapsed last year. Before its collapse. Pere-

grine was ousted in favour of Morgan Stanley, the US investment bank. Now the senior co-lead is China International Capital Corporation, Morgan Stanley's mainland investment banking

McDonald's OTC plan

McDonald's Japan, the country's most successful fast-food chain, plans to register its shares for over-thecounter trading by 2002, writes Julie Hess in Tokyo. The company said the pro-

ceeds would be used to fund expansion and that a share ownership plan would be offered to employees. McDonalds's Japan is 50

Fujita. The size of the offer ing has vet to be decided. In 1997, McDonald's had sales of Y333.7bn (\$2.9bn)

McDonald's Corporation of

the US and 50 per cent by

and operating profits of been released, but the company indicated double-digit growth was likely.

Indofood board reshuffled

By Sander Thoenes in Jakarta

Investors in Indofood Sukses Makmur yesterday shuffled the Indonesian noodle group's board by replacing members of the Salim family and other close associates of with their own executives, per cent of First Pacific. following their \$570m pur-

company last month. some directors at Indofood. Riyanti Hutapea, chief exec-

Suharto who was regularly loans.

given shares and commissions in big companies.

Sudono Salim, founder of the Salim group, and his son Anthony Salim stepped down as president commissioner and vice-president director, even though the former president Suharto Salim family owns almost 54

The moves come after the chase of 60 per cent of the government, bowing to pub-Hong Kong replaced the close links to the former board of commissioners and president.

Indonesia's largest conglom- borne the brunt of govern- She confirmed Indofood was erate, but promoted Eva ment efforts to remove perks utive officer, to president his family and friends. The mills but said forced spindirector and kept much of Salim family was one of only offs of suppliers would boost four forced to surrender production costs. Ms Hutapea replaces Sud- shares to the government in

The government sold just less than half of its 10.18 per cent stake in Indofood thi month, but has yet to reveal the new shareholders. Indofood yesterday gave

no hint of its reaction to draft anti-monopoly legislation that looks set to ban the vertical integration that boosted Indofood's profits and to limit any company's lic criticism of cronyism in market share to 50 per cent. Nissin Food Products of the country's conglomerates. Indofood controls at least Japan and First Pacific of targeted Salim Group for its two-thirds of its market.

Mrs Hutapea declined to discuss such restrictions The Salim family has until the law was adopted. talking to several potential bestowed by Mr Suharto on buyers for its Bogosari flour

The shares vesterday fell wikatmono, a cousin of Mr repayment of central bank Rp750, or nearly 18.5 per cent, in a bearish market.



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COMMENT

Mirror Group

Had Mirror Group been a Mirror Group

normal company and David Stare proce means to the

Montgomery a normal chief FISE AS-Share inter

, hold fin

Microsoft plans to invest \$500m in N

Francisco and Paul Taylor in London

Microsoft yesterday said it would invest \$500m (£303m) in NTL, the third largest UK cable television network operator, to accelerate deployment of high speed voice, data and video services in Britain.

strategic partnership the internet, as well as the

for Field

The prospect of a bidding war for Field Group emerged

yesterday after another US

company expressed an inter-

est in the UK packaging con-

Shorewood Packaging said

it was considering making

an offer for Field, which last

week recommended a £194m

(\$320m) cash bid from Chesa-

peake Corporation, also of the US.

Shares in Field rose 21%p

to 337%p yesterday, well

above the 320p level of Chesapeake's bid last week.

aging mainly for the offer.

tobacco, alcoholic drinks,

industries, might now fetch 350p-400p, valuing it at up to

£240m. It also has debts of

cheaply," an analyst said.

"But it will be critical for

Other analysts said, how-

ever, that Chesapeake's bid

had been pitched at the right

level, given intense competi-

management on board."

"Chesapeake had looked to

about £30m.

By Virginia Marsh

Bidding war

looms ahead

encourage the deployment of high capacity "broadband" communications serv-

Such services, which

include high-speed internet

access as well as potential interactive television services, are expected to boost Microsoft's revenues from software used on home com-The investment in NTL puters and new types of con-and the announcement of a sumer devices that link to between the two companies, back-end "servers", or larger

> tion in the European market for folding cartons.

> teams in the UK packaging industry, but the group's rat-

ing suffered last year partly

because of its exposure to

Asia and because of weaken.

ing consumer demand in the

UK. The shares have slipped

from a high two years ago of

Keith Gilchrist, chief exec

utive, who had agreed with

Chesapeake that he would

stay on at Field, said the UK

group did not consider Sho-

rewood's intervention as

media packaging, an area

Shorewood, which is based

income of \$26.3m on sales of

\$415m in the year to April

1998 but has since bought another US packaging com-

pany with sales of about

ing for the computer soft-

ware, cosmetics, food, music,

sumer markets and has 15

Field's shares stood at 226%p hostile. He said the two

two weeks ago, before it groups had previously dis-announced it was in bid cussed co-operating in multi-

Analysts said the UK Field had been considering group, which produces pack- entering before Chesapeake's

food and pharmaceutical in New York, made net

getting Field fairly \$150m. It produces packag-

Shorewood to keep Field's tobacco and general con-

Field is considered to have one of the best management works.

For NTL, which is earning a reputation as one of Britain's most innovative cable network operators, the strategic partnership and cash infusion should help it deploy broadband services more rapidly in its six main franchise areas.

NTL has built a national fiber-optic telecommunications network capable of carrying high speed voice, video and data services in addition

reflects Microsoft's desire to computers that control net- to advanced internet, telephone and cable services.

The group currently has more than 1.4m UK-based telephone, cable and internet customers and announced plans to deploy digital cable services this

also recently NTL announced a trial of cable modems - high capacity communications devices - in Surrey and Hampshire.

together to develop new digital services and will set up a joint technology group. In two-for-one stock split yesreturn for providing NTL terday. with access to software and services, Microsoft will also receive 1.2m five-year warrants to purchase NTL shares at \$84 each.

Microsoft's \$500m investment in NTL follows a \$1bn subject to shareholder investment in Comcast, a US cable television service, in 1987, but is the group's divided its shares since the The two companies said first investment in the they plan to work closely cable industry outside

Microsoft also declared a

Microsoft's share price has jumped from \$141 at the beginning of January to trade at \$162 1/16 in mid session yesterday,

The stock split, which is approval, marks the eighth time that Microsoft has company went public in

executive, the unsightly 300 boardroom row would be over by now. Mr Montgomery, faced with the loss of confidence of his chairman and some of his largest shareholders, would have jumped rather than be booted out, as now seems likely. That he has clung on may suggest a flawed fighter who cannot accept when he has been bested. But, oddly, it may have done the cause of corporate governance a favour. For one thing, the row has boosted shareholder activism. Some institutions have raised their heads above the parapet and have kept them there. The knowledge that investors are no longer frightened of breaking ranks could act as a spur to underperforming managements. Furthermore, the row has even sparked off a debate over what Mr Montgomery did and why it was deemed unacceptable. In an ideal world, that debate would have been conducted openly, rather than through selected briefings, for the charge-sheet against Mr Montgomery is complex. And although investors accounting for about a third of the votes feel strongly that Mr Montgomery must go, it is unclear

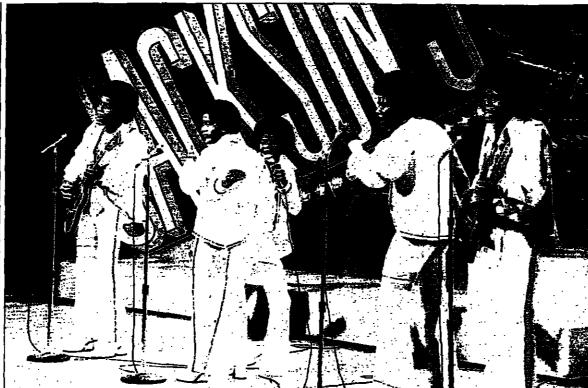
what the other shareholders think

Take the collapse of talks with Trinity. Some investors, almost all non-executives and Trinity itself apparently believe Mr Montgomery was the sticking point in merger discussions. What matters is his motivation. It would be reprehensible if he was acting to further his own interests. Proving that is another matter.

Meanwhile, some investors may feel relieved Mr Montgomery has been an awkward customer. Some prefer the prospect of getting upwards of 200p a share in cash from a rival

Meanwhile, Mr Montgomery's record is patchy. The share price underperformance reflects concern over the company's strategic mistakes, but Mr Montgomery deserves credit for

dragging the Mirror Group out of the Maxwell mire. Mr Monigomery's removal at today's board meeting now looks inevitable. Given that he has apparently lost the confidence of his chairman, all but one non-executive and several important shareholders, no tears should be shed. But the episode is so murky that it would be better if the extraordinary meeting investors are threatening to call was held, allowing a full and frank airing of views.



hrysalis buys music publisher

Chrysalis Group, the media and entertainment group founded by Chris Wright, has bought Global Music Group, the German independent music publisher, for £4.2m (\$6.9m).

IONIAN # FINANCE

The move is part of Chrysplants in North America. Field is expected to make alis's strategy to create a worldwide independent pubpre-tax profits of about £21m lishing network and comes

Denmark.

Global owns 15,000 local and international copy- Switzerland. rights, including such classics as "Don't Blame It On The Boogie", which was originally a hit for The Jacksons and returned to the charts recently in a recording by Clock. The company also repre-

shortly after it opened sents artists like Elvis Presoffices in Paris, Norway and ley and Paul Simon from or the gross profit retained other companies' catalogues in Germany, Austria and

> It is being sold by Peter Kirsten, a former singer and songwriter who founded it more than 30 years ago. Global made a loss before

executive set by the company after paying the writers, was Dm2.8m.

Chrysalis said it will satisfy £2.7m of the consideration by issuing shares with the balance paid in cash. It will also assume £1.2m

of debt. Up to a further tax in 1997 of Dm200,000 £200,000 will be payable (£70,000) on turnover of if Global meets profit tar-

CONTRACTS & TENDERS

(£24.1m) this year.

R ABN·AMRO Baak

INVITATION

INVITATION TO SUBMIT BINDING OFFERS FOR THE PURCHASE OF THE ANTIBIOTICS PRODUCTION PLANT OF IPRT - GREECE

On the Basis of Article 6 para. I (b) of L. 2000/91 it is hearly name

▲ THE OBJECT OF THE SALE

action refers to the Sale of APP, which is owned solely by IPRI, as an operating entity. The offers to be sa as a whole and not to specific parts of as fixed assets, which consist of the land, the buildings and the machinery. APP is being sold on an "as L SUMMARY INFORMATION

APP is sturated as the Industrial Sector in the city of Patras (approx. 200km west of the city of Athens) on a plot of land of 19,672.7 sq.m. The Plant was built for the purpose of producing penecillin and captulosporin based drugs in the form of dry injectables, dry symps and captules. The Plant's facilities occupy an area of approx. 7,700 sqm comprising the production building, warehouses, the engineering and administration building, and laboratories. Its construction started in 1988 and was completed in 1990. However it was never engaged in production up to date. In spite of this, both buildings and engineers have been maintained in good condition. The Seiler has stated that all Good Manufacturing Practices were adhered to during the Plant's design and construction phases. . FINANCIAL ADVISOR OF THE IPRT FOR THE SALE The cole of Francial Advisor to the rule is assigned jointly to the Societe Amonymes under the names ABN AMRO BANK N.V. (330, Thisseon Ave., Kalluthea, Athens, Greece, Tel. 9396128 Fox 9405328, person responsible: Mr. George Kondyliss and JORUAN FINANCE S.A. (15, Valaoriton St., 106 71 Athens, Greece, Tel. 362291) Fax 3622976, person responsible: Mr John Challidis). Any requests and/or correspondence

d. TERMS AND CONDITIONS FOR THE SUBMESSION OF BINDING OFFERS

The present tender will take place in accordance with the provisions of Article 6, pars 1 (b) of L. 2000/91 as in force today, the nerus of the present invitation and the terms stepulated in the relative "OFFERING PROCEDURES LETTER," which will be made available to the interested parties from the Articles premises from Friday January 22and, 1999 onwards, regardless of whether such terms or repeated or not herein. Submission of an oller implies the acceptance without any reservations of these terms by the biddle. The offers submission must, on the penalty of non-acceptance of the offer refer to APP as a whole and not to specific parts or its fixed assets. Reservations or reat terms and conditions will be disregated.

instrusted parties are priried to subject scaled braking offers at the pressures of IONIAN FINANCE (15 Valuorusou St., 106 71 Athens, Greece Tel. 362291). Fan 362297b, person responsible: My John Chukhukst not Lager than 17:00 hours on Monday February 15th, 1999. Overdue offers will not be accepted and shall not be taken into consideration.

All offers must be accompanied, on penalty of mallity of the offer, by a Letter of Guarantee for the amount of one handred multison Dra 100,000,000 Dra t based by a Bank legally operating to the countries of the European Union, valid until the signific of the Purchase ters and, in any case, not due to expiso before the 30th of June 1999. The test of the Letter of Guarantee is set forth in the Offering ten Letter and any attendments and additions to the text of the Letter of Guarantee will resuler it inactive, bull and void. The submission of the offers and the Letter of Guzzantee must be made in a sealed a non-transparent envelope, in person, or through

the unrealize of the submitted ofters will take place at the mentions of KONIAN FINANCE at 18:00 hours on Monday Febru ance of TPRT and can be attended by all those who have submitted an offer in due type.

interested parties will have at their disputal adoptate time to review and main APP and form their own wew of its condition, at their own expense and by their own means. For this remon, they will be cautied to have access to the premises of APP and obtain all relevant

The submessars of an offer unpites that the interested parties are fully aware of the true and legal position of the Company and no terms will be accepted. The Seller and the Advisors are not responsible for any legal or actual defects, or for the lack of any char of the assets or rights of the company, or for inadequate or bad description of the latter.

Offers must expressly mention the total price offered as well as the method and time of payment cash or in instalments, the number of manalments, time of payment cash or as instalments, time of payment cash. A credit for the price is acceptable provided that at least 25% of the total amount offered is pand in cash apon the signing of the Purchase Agreement, while the rest shall be payable in semi-annual instalments, the first of which shalld be made

The offers should not melade terms reservations of indefinite conditions that result at attentions with regard to the total prace offered o the method of payment, or other issues relating to the vale. Where an offer is subunited in a foreign currency, the price offered will be converted into Drachman for the evaluation, according to the frung price offered by the Bank of Greece on the day of subunishen of the

1). The submitted offices must be accommunated by a bruef Business Plan in which the supervised runner should include their cost

the amount of investments to be realised and the amicipated number of pib positions to be created and their duration.

 Evaluation of the offers will be based solely on the price offered. Only, in the case of equal prices offered, will IPRT also evaluate

 the creation of as many new job positions as possible
 the business plan and the atmost of annual coverings confays to be realised.

 the creability, correspondentable and integrity of the interested party.

The evaluation system and the contribution of each of the above criteria at the final aggregate grade of each submetted offer will be made known to the macresical pantes together with the Offering Procedure Letter. In case an offer provides for payment of the price on credit, its evaluation will take into account its present value calculated by mems of a food discount rate over the whole payment period which will be equal to the interest rate carried by the latest annual issue of the Greek State Treasury Bills issued prior to the deathne for the submission of building offers.

13. The prevailing offer will be the higher one in money terms. In case of equal offers, IPRI will evaluate as addition the emistic as set in para. 14. The Seller will podfy in wrising the person or entity to which the transfer of the APP shall be awarded in order to depear at the de place and time for the agrang of the Parchase Agreement, according to the terms of the offering and other terms that will be purposed by the Seller and agreed with that person or entity. In the event that the person or entity to whom the transfer of the Plan shall be awarded infringes its obligation to appear at the place and trose determined in the above invitation of the Seller and to execute the resp Agreement in accordance with the terms set forth in this present as well as those included in such party's offer as finally formulated, then be amount of the aloresant Letter of Guarantee shall be forfested in favour of the Seller on a pro can bears or accepted to be fair and reasonable. In this case, the Seller reserves has rights arising out of the Hability, in acce

accepted to be fair and reasonable, in this case, the Selle who failed to appear at the place and time of signature. 14. The Seller regains the right to declare the tender process abortine if the prevailing other is not, on the whole, estimatory to him

16. The Seller mannams the right to modify the terms of the present invitation metading the standing for the submission of binding offers, it this is necessary, provided that the interested parties involved in the tender process are informed in writing

17. Those participating in the present tender process and substituting an offer do not acquire any right, claim of demands from the process against the Seller or the Advisors for any reason or cause whatsoever. The present document has been drawn up in the Greek language and translated into English. In any case the Greek icus shall prevail. This advertisement has been approved for the purposes of Section 57 of the Financial Services Act 1986 by ABN AMO Stak NV, which is regulated by the Securities and Futures Authorizy for the conduct of investment hashess within the UK.

LEGAL NOTICES

IN THE HIGH COURT OF AUSTICE

IN THE MATTER OF PULBROOK UNDERWRITING MANAGEMENT LIMITED

IN THE MATTER OF THE INSOLVENCY ACT AND

ADVERTISEMENT TO CREDITIONS BY ORDER of the High Court of Justice. Liquidator of the above-named company. Paul Evans, of No ! London Bridge, London, SE1 901, has been arrested leave to adventise for creditors of the above-sau company with the intention of allowing such creditors the period specified in which to prove is the liquidation so as so persua the ionidant of the above-named or

after the period specified. The Liquidator of the above-named Company requests that all creditors of the Company who have not yet substitted classes in the liquidation of the Company should do so now by writing to the Liquidator at the claim within 21 days of this advertisement you will be excluded from the (inal dividend

Creditors of the above-named company who have already animalited claims in the ien nood take no Starther action is it is intended to declare a final dividend as

the above matter unthin four mouths of th rupiny of the closing date for submission of Notification of debts pursuant to this

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Euromoney to No. 7172 of 1995 spend \$43m on

CHANCERY DIVISION COMPANIES COURT

INSOLVENCY RULES 1986

Euromoney Publications, the spend \$43m (£25.9m) to acquire a US company that provides news and data on emerging financial markets via the internet, it is expec-

ted to disclose today. Euromoney has won an auction to buy an 80 per cent stake in Internet Securities. a US company that publishes information on companies and industries in emerging markets over the internet and corporate intranets.

By John Gapper,

Media Editor

Donaldson, Lufkin & Jenrette, the investment bank. conducted the sale of a majority interest in Internet Securities, which was started in 1994 by Gary Mueller, its president and chief executive, and has annnalised sales of \$10m.

The deal will dilute Euromoney's earnings because Internet Securities is expected to lose about \$8m over the coming year. Euromoney made pre-tax profits of £32.1m on revenues of £177m in the year to last Septem-

ber. Mr Mueller is expected to stay with the company. and keep most of the 15 per cent stake he owns jointly financial publisher, is to with a brother. Euromoney is spending \$32.2m on an 80 per cent stake, and investing \$11m more in preferred equity.

internet company

Internet Securities was one of the first internet ventures to provide financial information on emerging markets. It now employs about 200 staff and has offices in 18 countries in eastern Europe, Asia and Latin America People familiar with talks

said interest in the company had been expressed by Thomson Financial Services which is part of the Canadian publishing group Thomson Corporation and by the UK financial data company Reuters.

Internet Securities was founded to aggregate existing data - including news and reports in English and local languages - and to provide its own country and industry analysis for companies and financial institu-

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7.5† 9.3

1.9¥ 4.4

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(8.03) (8.9)

(0.27L)

to quit today By John Gapper Media Editor David Montgomery, chief executive of Mirror Group, is today expected to step down

Mirror chief

after having lost a boardroom tussle with Sir Victor Blank, Mirror's non-executive chairman. Mr Montgomery may resign rather than force Mir-

ror's board to vote on a no confidence motion. He would be likely to lose such a vote. with non-executives voting in favour while his fellow executive directors abstained.

will press for a firm assurance that the regional newspaper group Trinity, which has indicated that it will make a formal offer for the company once he leaves, will be held to its word by the board. He is likely to cite demands from shareholders that Trinity should not be

open auction. His resignation would end week of open turmoil within the Mirror boardroom after three investment institutions that hold 31 per cent of its shares threatened to call an extraordinary general

meeting if he did not go. Sir Victor is thought to have persuaded executive directors including John Allwood, who is likely to be appointed to take Mr Montgomery's place, not to provoke a shareholders meeting by voting down a no confidence motion



Mr Montgomery, who has However, Mr Montgomery been chief executive of the company since 1992 and rebuilt it after its pension fund was stripped under Robert Maxwell, attempted to resist until it was clear that Mirror's board would vote him out.

If he departs voluntarily, he would be likely to receive a pay-off of about £1.7m. He favoured. These include a has a two-year contract that letter from the holder of a 2 paid him £450,000 last year. per cent stake calling for and he also has share Mirror's board to display a options that could be worth

united front and hold an a further £800,000. His departure could clear the way for increased offers from both Trinity, which earlier made an indicative bid worth about 160p per share, and from Regional Independent Media, which has seen an offer of 200p a

share turned down. Trinity is thought to be considering a merger offer valuing the shares at about 180p before benefits from merger savings. Mirror shares closed 9p up at 207p as hopes grew that both Trinity and RIM would submit higher offers.

17.2

Total less

15.14

ोन्धा धरा

1.3

RESULTS

Hayons Publishing ___ 6 mins to Nov 30 13.2 (13.8 ____ Yr to Sept 30 ★ _ 6 mills to Nov 28 ☆ (1,850) (61.3) _ 6 miths to Nov 30 64.46 (64.47) 6 miths to Dec 31 309.4 (279.2) Earnings shown basic. Dividends shown not, Figures in brackets are for corresponding period. After exceptional charge. VAtter exceptional credit, tion increased capital according to the comparatives restated. After exceptional credit, tion increased capital

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Notice of Redemption **General Electric Capital Corporation** 6.75% Fixed Hate Euro Medium-Term Notes

Due recruary 26, 2002

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irre e Manhattari Bank, London Branch Trinty Tower 9 Thomas More Street London E1 9YT By: The Chase Manhattan Bank

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FINANCIAL TIMES TUESDAY JANUARY 26 1999

EURO PRICES EQUITIES

Banks hold firm in face of currency woes

EUROPEAN OVERVIEW By Bertrand Benoft

LYBORN HARRY

COMMINI

Mirror Group

European markets closed slightly higher yesterday as investors opted for a waitand-see attitude in the face of mounting concern over Latin America.

Markets had opened lower on worries that Brazil's Real devaluation might escalate into a run on the Argentine

ity after Friday's free-fall made for a virtually flat day. The FISE Eurotop 300 index of leading European stocks rose 6.15 to 1,186.50, while the FTSE Eurotop 100 gained 14.65 to 2,725.83. The FTSE Ebloc 100 index of

euro-zone shares closed 2.74 higher at 994.85. Banks, which suffered a 3 per cent fall on Friday, held

peso and the Hong Kong dol-lar. But Wall Street's screen-sure to Latin America were the takeover of Cheltenham unclear whether it has left takeover prospects. "If regulators overseeing Morris said.

mergers begin to look at euro-zone market share, the scope for consolidation in Europe becomes enormous," said John Morris, European banking analyst at Dresdner

Kleinwort Benson. "The Santander/BCH merger could be as much of

+0.52 +0.54 +0.28 +0.13 +0.10 -0.11

+6.15 +14.65 +2.74 +1.48 +1.18 -1.29

2.29 2.37 2.08 2.99 2.37 2.28

offset by rosy merger and & Gloucester by Lloyds in the problems of last year 1995 was for the UK," Mr

> Others, however, remain wary. Russia's default last year highlighted the sector's vulnerability to external shocks and there is widespread mistrust of the expo-

cutting its long-term earn-ings prospects. European banks, British banks underper-"Banking is a very diffi-

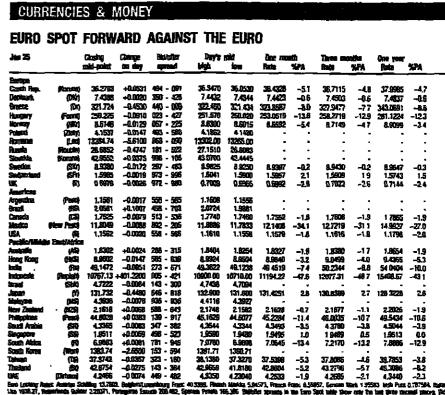
1222_15 977.74 1010.18 1171.67 1206.70 1225.89

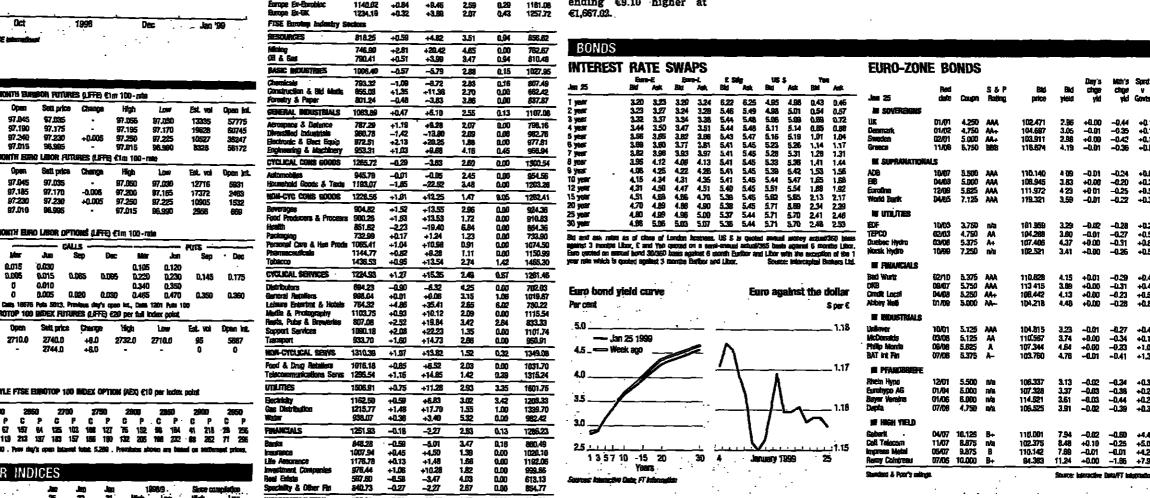
pan-European strategist at BT Alex Brown CCF gained €1.40 to €79.40. while BNP was up €1 to €78. UBS was up €1.70 to €270.23 despite saying that it was

formed due to fears that the Government may impose a windfall tax after it launched a review of the Securicor gained 40 cents

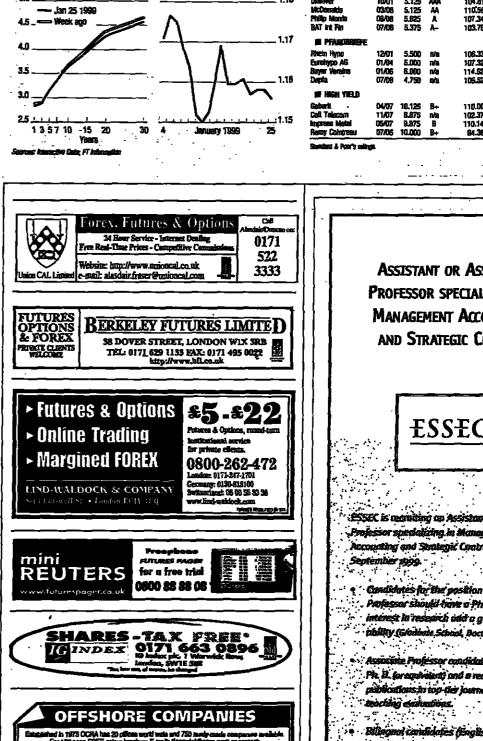
to 68.31 after speculations it was about to sell its stake in Pharmaceuticals, seen as a

defensive sector, were up. Glaxo Wellcome gained 50 cents to €30.32 and Novartis recovered some of the ground that it lost last week, ending €9.10 higher at









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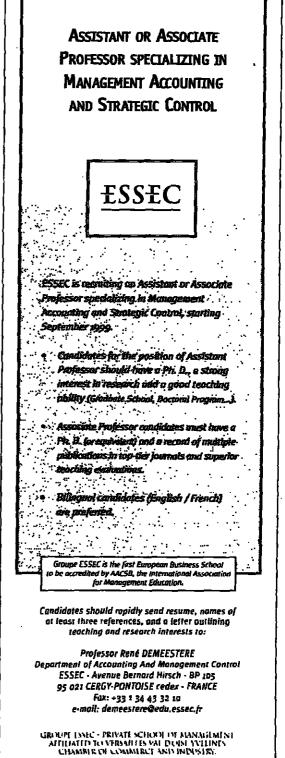
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Russia 'to honour post-1992 debts'

By John Thomhill in Moscow

Russia's finance ministry has continued to insist it would honour its post-1992 sovereign external debts, including eurobonds, in spite of its financial crisis.

A ministry official rejected the possibility that eurobonds might be included in a restructuring of Russia's external debts, as has been tentatively discussed with western finance officials.

Mikhail Kasyanov also denied Russia would discuss a restructuring of its Sovietera debts at today's regular meeting of the Paris Club of sovereign creditors.

"Official talks with the Paris Club about a plan and conditions for restructuring the debt of the former Soviet Union can begin only after an agreement about an economic programme has been reached between Russia and the International Monetary Fund." he told the Interfax

US financial officials. accompanying Madeleine Albright, the US Secretary of State, on her visit to Moscow have been talking to their counterparts about Russia's external debt position.

The government has indicated it can only pay \$9.5bn of the \$17.5bn of external debt payments due this year. Russia is running up sizeable arrears on its Soviet-era debts to sovereign and commercial creditors but is cur-

rent on post-1992 debt. Some economists have suggested the Group of Seven industrialised nations might forgive some of Russia's \$38.7bn of debts to the Paris Club as part of a restructuring deal but G7 tage of the longer maturities finance officials insist it on offer from the capital must first agree an economic | markets in comparison with programme with the IMF. the bank lending market.

WORLD BOND PRICES

Prices fail to hold early gains | Singapore |

BENCHMARK BONDS By Arkady Ostrovsky in London and Richard Waters in New York

Bond markets failed to sustain strong gains made in yesterday's early trading and closed broadly lower, dismissing speculation about the devaluation of the Chinese currency.

Prices staged a brief rally in early trading after stock markets sold off following a publication in a Chinese newspaper suggesting devaluation might not be "a bad thing" but the markets soon ran out of steam.

Observers said the report could have been sanctioned by the Chinese to test the mood in the capital markets. "It seems like a balloon is heing floated across capital markets to see what would

NEW ISSUES

By Edward Luce,

Olivetti,

Capital Markets Editor

telecommunications com-

pany, issued the largest

euro-denominated bond by a

European corporate in a

€1.25bn offering. The bond,

which was unrated, was Oli-

vetti's second in the single

currency after its debut

hoping to acquire US-based

Cellular Communications

International with Mannes-

mann, its German partner.

reported more than €2bn of

demand for the offering. It

the first European compa-

nies seeking to take advan-

was increased by €250m.

offering last year.

the Italian

happen if China devalued," said Richard Gray at Bank of

However, the consensus is that devaluation is unlikely, at least in the short term. China still has a current account surplus and has not exhausted such measures as monetary easing and fiscal relaxation, which usually precede a devaluation.

Nevertheless, Mr Gray said while the markets interpreted the rumours about devaluation as a "red berring", it reminded investors that the renminbl peg to the dollar is not set in stone. The US Treasury market,

caught between fears over rapid US expansion and risks of further devaluations in emerging markets, chose to focus on domestic issues yesterday morning. These included reports of a surge

1998 to 13.5 per cent.

The 30-year bond fell back market is currently pricing in late morning trading, los- in a 50 basis points cut in ing # to 1024 and lifting the rates by March and 75 basis yield to 5.114 per cent. Prices also fell for all but

down it to 100m, for a yield of 4.589 per cent, and 10-year securities sliding & to 100%, lifting the yield to 4.669 per The benchmark 10-year

German bund March future tested a new high of 117.96 before closing at 117.70, down 0.03 from Friday's close. The spread between 10-year Italian bonds and German bunds widened to 27 basis points from about 23 points last week.

The short end of the UK gilts market sold off, as

December. The 3.1 per cent chances of an interest rate increase took the rise for all cut next week, which had been priced in. The forward points by June.

Andy Bevan, at Goldman the most short-dated securi- Sachs, said the June sterling ties, with two-year notes interest rate future fell 13 basis points yesterday following comments by Eddie George, the governor of the Bank of England, that lowered expectations of an interest rate cut at the Bank's Monetary Policy Committee

meeting next week. The 10-year March gilt future closed 0.52 lower at 120.04. In the cash market, the benchmark 10-year gilt reached a 4.17 per cent yield in early trading, its lowest level in more than 40 years.

indicating positive underly in existing home sales in investors began to doubt the in the long term.

New internatio	nal b	рио	issue	s			
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Olivetti launches €1.25bn bond

5.00 99.615R Feb 2009 0.375R (d1) 99.10R Feb 2029 0.50R 4.35 100.00 Feb 2006 1.875 6.26 99.9175R Feb 2002 0 1875R Inter-American Dev Bank ing-rate note. R: fixed re-offer price ad by Mitsubishi Auto Credit-lease (#Unisted. ‡ Floating-rate note. R: fixed re-offer price; fees shown at re-offer level, receivables originated by Mitsubishi Auto Credit-lease Corporation, Average life: 1.22 yr launched on 77/788 Increased to \$350m. c) Spread relates to French got bonds. c) Rec 1, 6% in yr 2, 4% in yrs 3-5, then zero. () Long 1st coupon. c) Quarterly coupons. The company, which is

Telecoms companies, many of which have led the way in the early stages of Europe's high-yield market, tend to be cost-intensive in Olivetti has been among the early stages of an investment project. This means cash flow can take years to come on stream. The bond markets are thus an ideal source of capital.

yesterday's offering was taken by Italian investors, mostly banks. The bond, priced to yield 142 basis points over 10-year German bunds, tightened by a couple of basis points after launch. MCL, the vehicle finance arm of Mitsubishi, securitised \$220m of Japanese domestic car loans in a five-

Tokyo Mitsubishi. The bond, rated AAA, proved popular with European banks, which accounted for 80 per cent of distribution. The offering, secured against 21,500 loans, was priced at the relatively generous spread of 55 basis points over Libor. "Investors know the Japanese individual consumer is highly cre-More than 70 per cent of year bond lead-managed by ditworthy," said one banker.

US CORPORATE BONDS

bolsters bond market

in Kuala Lompur

- STOR CHARLES TO STORE SMOKET AND AND ADMINISTRATION OF THE STORE STORE AND ADMINISTRATION OF THE STORE AND ADMINISTRATION OF

Singapore is moving quickly to bolster its bond market as part of a long-term effort to position itself as the biggest financial centre in Asia after

On Friday, United Overseas Bank launched the UOB-SGS index, the first to provide a consistent measure of the performance of the Singapore dollar fixedincome market.

On the same day, Linda Koh, senior director of the Monetary Authority of Singapore, the city-state's de facto central bank, said the authorities had approved requests by several interna-tional organisations to issue bonds in Singapore dollars and they were waiting for market timing to launch.

The MAS is also evaluating a potential candidate as a primary dealer in Singa pore government securities to bring the total number of such dealers to nine.

This comes after a year in which trading volumes in Singapore government securities rose to a daily average of S\$870m – and more than S\$1bn for the final four months of the year - from

S\$530m in 1997. The city-state also issued its first 10-year bonds, modified its regulations so supranational bonds could be issued, and urged the private sector to raise funds in the market. The government even appointed a high-level committee to research and recommend ways to build the market further, proposing last year, for example, that pension funds invest in bonds and more governmentlinked organisations, such as banks and corporations,

NEWS DIGEST

pilla talk

CREDIT RATINGS

Big increase in corporate allocations seen in 1998

Moody's Investors Services assigned its highest number of new corporate ratings for any single year in 1998, reflecting the onset of the euro, strong issuance of debt and lively merger and acquisition activity. The US agency allocated 95 new corporate ratings, against 42 in 1997.

For the first time the number of sub-investment grade ratings, at 57 per cent, was greater than for investment grade. The larger share of sub-investment ratings was because of the strong flow of high-yield, or junk, bonds (nearly 70 issues and mostly in the first half before the Russian crists killed the market, compared with 41 in 1997). New ratings of European corporates by Standard & Poor's, the other leading US agency, also rose by between 40 and 50 per cent last year compared with 1997.

The record number of new ratings reflects broader developments in the European capital markets, which, after the launch of the euro, is resembling the US market, where credit ratings are routinely used as a guide to relative pricing of debt. Credit ratings agencies have also been recruiting analysts to cope with the demand.

Moody's said the demand for ratings was likely to rise as corporates come under increasing pressure to deliver shareholder value. This is forcing companies to reconsolidate, giving rise to ratings where debt is raised to finance restructuring. Lafarge, the French cement company, and DSM, the Dutch chemicals group, are among corporates that sought a rating for the first time last year.

Khozem Merchant

EQUITY INDICES

INTERNATIONAL BONDS

9.500 8.500

Benchmark battle escalates

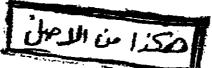
The battle to become the leading equity index benchmark in the euro-zone escalated on Friday with FTSE International's announcement that new derivative products based on two of its leading European equity indices would be launched in May.

FTSE said it would offer four euro-denominated futures and options contracts linked to its Ebloc 100 index of shares in euro-zone stock markets and its Eurotop 300 index, which covers pan-European markets. The contracts will trade on the Amsterdam Exchanges and the London International Financial Futures and Options Exchange. Liffe will also offer two additional contracts on the FTSE Eurotop 300 ex-UK index.

Investors use index-linked derivatives as hedging tools and to get indirect exposure to share price movements in European equity markets. Two contracts based on the FTSE Eurotop 100 Index, which includes stocks inside and outside the euro-zone, are available on the two exchanges. The most widely traded euro-zone equity futures contract is the Dow Jones EuroStoxx 50, listed on Eurex, the German-Swiss derivatives market. Bertrand Benoit

BENCHMARK GOVERNMENT BONDS BOND FUTURES AND OPTIONS Bid Bid Day chg tifk chg Month Coupon Pinca Yeld yield yield chg yid 8.750 107.4722 8.750 128.8117 470 -0.06 -0.12 +0.10 -0.50 4.93 -0.14 -0.25 -0.06 -0.91 NA NOTIONAL SURO BOND FUTURES (MATE) £100,000 Est. vol. Open int. 5.875 104.1100 2.95 ~0.04 ~0.01 ~0.39 ~1.20 5.000 108.9800 3.80 +0.01 ~0.05 ~0.28 ~1.41 -0.02 11332 91,201 2.89 -0.02 3.87 +0.01 -0.92 -0.30 -0.06 -0.24 III LONG TERM SURO BOND OPTIONS (MATE -0.01 -0.12 +0.03 -0.03 -0.11 -0.40 4.78 -0.02 4.93 -5.000 100.4100 6.000 107.9500 0.05 0.10 0.24 0.52 -0.11 -0.04 -0.42 -0.29 -0.87 4.000 101,4990 6.000 116,8890 2.87 - -0.05 +0.18 -0.91 3.82 +0.01 -0.06 -0.25 -1.37 2.87 +0.02 -0.04 -0.31 -1.13 3.38 - -0.04 -0.24 -1.45 3.58 +0.51 -0.53 -0.25 -1.45 4.58 +0.01 -0.07 -0.22 -1.13 4.000 101.5500 7.750 125.8700 8.530 138.7300 5.500 114.9100 3.38 -3.59 +0.51 4.58 +0.01 Low Est vol Open Int. Sett price Change 117.66 -0.07 117.96 117.57 293.570 405.395 117.82 4.000 101.4900 2.87 -0.03 -0.01 -0.33 -1.00 6.500 117.8600 2.46 - -0.05 -0.29 -1.42 4.57 -0 01 -0.70 -0.29 -1.16 m noticinal LFB smap futures (LFFE)" 5/7 4.0% DM250,000 points of 180% +0.05 -0.33 -0.25 Open Sett price Change High Low 2.98 -0.14 -0.05 3.87 - -0.05 -0.23 -0.29 -0.02 -0.07 -0.05 -0.14 -0.17 -0.17 -0.10 10 YEAR BENCHMARK SPREADS Australia 4 94 129 4-27 Nerh Austria 3.92 -0.27 -0.75 New Beiglum 3.96 -0.30 -0.72 Nore Canada 4.92 -1.27 +0.25 Partia Demant 3.95 +0.20 -0.82 Sweet Finland 3.95 +0.20 -0.82 Sweet France 3.72 +0.97 -0.95 Sweet Germany 3.65 - -1.02 UK Greece 8.20 +2.55 +1.53 US Kreland 3.85 +0.21 -0.79 Sauss Kreland 3.85 +0.23 -0.79 Sauss Kreland 3.85 +0.23 -0.79 Sauss Maly 3.85 +0.20 -0.82 Lande Japon 1.79 -1.86 -2.88 Annus EMERGING MARKET BONDS Low 127~18 127~10 Est. vol. Open int. Croatia Polend Rossia 9.87 6.03 42.62 Jun Euro **E LATIN** 09/27 05/27 05/26 12.73 17.71 11.47 +0.22 +0.22 +0.22 7.56 10.15 7.79 +0.22 +0.22 +0.22 This window 5.90 10.09 12.15 +0.22 +0.22 +0.26 -0.80 +1.01 -0.25 open. 90905 03/23 04/14 12/19 68.3750 49.6250 73.5000 63.5000 9.74 16.58 9.11 11.33 +0.09 +0.70 +0.22 +0.05 +0.92 +2.64 +0.61 +1.02 Banking & Finance Appoint

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NEWS DROPE

tions seen in 1998

rk battle escalates

and Robert Chote Rumours over a possible devaluation of China's renminbi sent shivers through Asian currency markets on Monday, putting further pressure on the Hong Kong Following the devaluation of the Brazilian real, markets seem to have concluded that China could be next in the line of possible victims. A report in an official news-

MARKETS REPORT

By Florian Gimbel

the offshore markets. But analysts are divided over the significance of the recent rumours.

The speculation had only a modest impact on the big currencies. The dollar edged lower against the yen to Y114.1 and higher against the euro to \$0.863.

China talk puts pressure on HK peg China will devalue its cur- devaluation to be imminent. rency by about 10 per cent in "Devaluing at this moment the second half of 1999, and Hong Kong will be forced to that the actual growth figabandon its dollar peg in ures do not correspond to early 2000, CLSA Global Emerging Markets predicted in a research report

Jim Walker, CLSA Chief Economist, emphasised that the renminbi would be driven by domestic economic With reform of banking and the state enterprises stalling, China might use exchange rate policy to stimulate growth, he added. He though paper, suggesting that "a renminbi devaluation would not definitely be a bad this year's official growth thing", fuelled speculation in forecast of 7.8 per cent over-

But this is precisely why some analysts do not expect

POUND IN NEW YORK 1,6560 1,6545 1,6528 1,6485 1.6545 1.6532 1.6515 1.6500

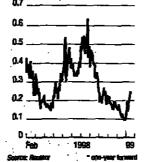
the official ones," said Nick Douch, at Barclays Capital.

Callum Henderson, currency analyst of Citibank. said he thinks the recent China's decision to devalue rumours were being used as an excuse to sell Asian currencies. "Devaluation would imperatives and not by wor-ries over competitiveness. economy, which suffers from economy, which suffers from overcapacity, Instead, it will jeopardise the ailing banking system and will artificially inflate China's dollar debt.

■ Having been mesmerised by the Bank of England's aggressive easing of interest rates over the last four months, futures traders yesterday recalled that what goes down can go up. .

This thought was planted in their minds by an interview with Eddie George, the governor of the Bank of

Difference from spot rate (HKS)



England, in the Scotland on Sunday newspaper. "There's certainly a possi

bility that we will be too aggressive in easing... and that we will find that [the slump in consumer confidence goes away and that the world situation is not as had as we supposed." Mr George was quoted as saying. "Then, of course, if we

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

would adjust policy in the other direction".

Mr George's comments saw UK interest rate forecasts implied by the future market rise by up to 15 basis points over the coming year, as did further contemplation of last Friday's unexpectedly strong fourth quarter growth figures. The September 1999 contract settled at 94.92. implying base rates of around 5 per cent down from the current 6 per cent.

tations. Against the Bank of England's trade-weighted currency basket, the pound rose from 99.8 per cent of its 1990 value on Friday night to **OTHER CURRENCIES**

Sterling benefited from increase in base rate expec-

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base rates below 5 per cent. "But the monetary policy committee will be thinking about raising rates a lot sooner than Europe will," he said, adding that sterling would be supported when this realisation took hold.

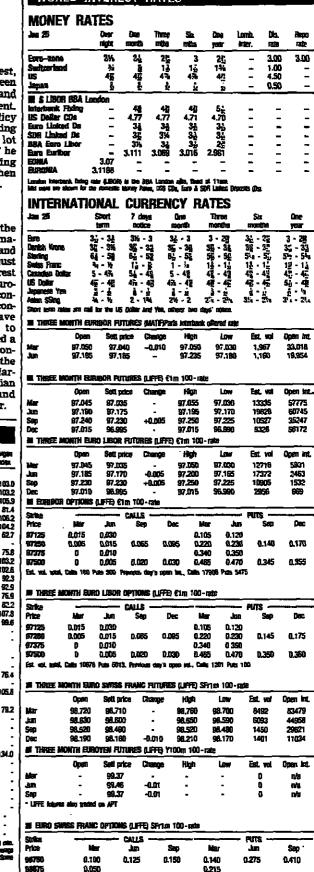
Statistical Changes

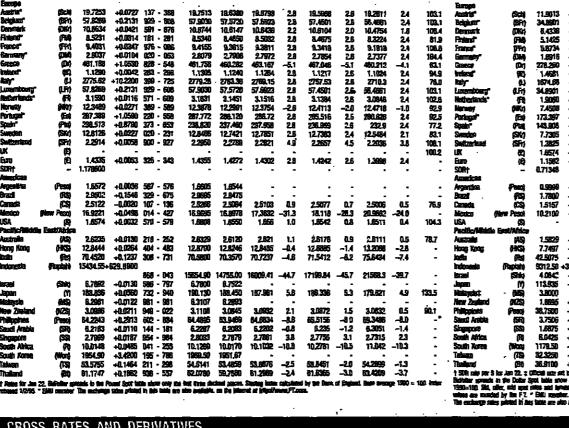
euro, the London International Financial Futures and Options Exchange has just converted the open interest in its Euromark and Eurolira futures and options contracts. Statistics here have been changed today to reflect this. We have added a Liffe Euribor options contract to the coverage. On the International Capital Mar-

Kit Juckes, at NatWest, noted that sterling had been pricing in a recession and

Following the birth of the

kets page, the Liffe Italian bond and German bund





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FINANCIAL TIMES Conferences

NEW MEDIA AND BROADCASTING

The 17th Annual FT World New Media and Broadcasting Conference 3 & 4 March 1999, London

The 17th Annual FT World New Media and Broadcasting Conference the figure transfer Physician (A. 1994) and the will discuss the continuing development of the digital market from both a European and US perspective, six months after the rough t also signed by Albert Chief Color w launch of the UK satellite and terrestrial digital platforms. er de Kles Melefrem Chenstiller, Anglyer Boser. Select heads of industry will discuss post-launch rother i Geografia Englidore Erresarien Ellerafer experiences; market opportunities for new entrants; the impact of competition on the existing networks; new o ma Cliffe Execution († 12 technologies; regulation gatekeepers and convergence: incored High Distributes finance; and interactive services amongst other topics. - รัฐอรูฟร์ หรุง พีรคระจะกั DISTINGUISHED SPEAKERS INCLUDE

> Mr Tony Hisley Chief Executive Mr Romain Bausch Director General Mr Miles Flint

President Mr Martin Bangemann Mr Peter Rogers

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Further drop in metals on LME

MARKETS REPORT By Gillian O'Conner and Paul Solman

The suspension of two important expansion projects by the world's largest copper producer failed to stop prices falling further on the London Metal Exchange.

Traders were more influenced by the rise in LME warehouse stocks to near record levels. They had expected more expansion plans to be put on ice; what they are hoping for is more big cuts in existing mine production to reduce the metal surplus.

Chile's Codelco blamed budget restrictions and the low copper price for its decision to defer the expansion of its Radomiro Tomic and El Teniente divisions by about 70,000 tonnes and 150,000 tonnes respectively. LME stocks now stand at 623,000 tonnes, only slightly below the 645,000 tonne record reached in January 1978, and are expected to continue rising.

Aluminium stocks, up by 2 per cent, compounded the gloom. Prices of all metals closed lower on the LME. World oil prices fell in spite of renewed military activity in the Gulf. In late trading on London's Interna-

tional Petroleum Exchange, compares with that of upper the bellwether March con-Assam or Darjeeling, but tract for Brent blend was much of our tea is as good as \$10.81 a barrel against Frithat in lower Assam or north day's close of \$11.10. Bengal in India. Its qualities The market appeared to are good liquor and smoothhave ignored reports that US ness," he says. aircraft had attacked Iraq air A fast expanding local defence installations while market for good liquor tea,

patrolling "no-fly" zones in the country.
In other oil news, the Iraqi to improve quality. press reported that Baghdad would ask the Organisation the quality campaign to of Petroleum Exporting catch on, we estimate about Countries to cut Saudi Arabia's quota of exported production of 55m kg is good oil by more than a third in an effort to restore stability director of M.M. Ispahani,

Wheat production expected to fall

Unfavourable weather and low prices will cut world wheat production this year, according to the International Grains Council.

Heavy rain hit 1998 crops in many European countries, delayed by rain but the and UK, Danish, German. Finnish and Romanian farmers are expected to plant less wheat this year due to delays from bad weather.

they were 10 years ago, but

their prices are being dis-

counted by 15 to 25 per cent

The Bangladeshi planters

who rescued an industry

ruined by the liberation war

of 1971 are smarting from

"As with so many of our

products. Bangladeshi tea

suffers from an image prob-

lem," says Quamrul Chow-

dhury, chief executive of

James Finlay and chairman

of the Bangladesh Tea Asso-

which sells at a premium.

has encouraged tea gardens

14m kg of Bangladesh's total

tea," says Salman Ispahani,

one of the country's largest

"Although it took time for

"We do not claim our tea

on the world market.

the low prices.

ciation.

Bangladesh fights

its poor tea image

The industry needs effective marketing to

back its quality campaign, says Kunal Bose

rush, tear and curl teas tea companies. "Such tea is

much as 40 per cent lower. while Bulgaria's are expected to fall by 20 per cent, the IGC said in its first assessment of the outlook for 1999. France's 1998 harvest was planted area is not expected

to be reduced in 1999. In the US, low prices have persuaded farmers to abandon 2.3m hectares for the

and used high quality clonal

making poor quality tea for

use as cheap fillers in

blends, says Mr Chowdhury.

is an effective marketing

strategy," he says. "We should also explore the

scope for exporting tea in

value added form." He feels

the government has an

important role to play in

building up the image of

local tea by providing funds

Tea bushes in more than

40 per cent of the plantation

area are at least 60 years old.

"These are not good quality

plants; they are past their

says A. Rouf, director of

Duncan Brothers, the coun-

main reason Bangladesh pro-

hectare, the lowest produc-

tivity among tea producing

countries. Mr Rouf says

more than 50 of the 156 gar-

dens in Bangladesh will

have to uproot old bushes

and go for clonal plantation.

Mar May Jul Sep

The industry aims to

GRAINS AND OIL SEEDS

312.75 -1.75 313.00 310.50

MI MAZE COT 65,000 by pain; contestible business

duces just 1,116kg of tea a

Ageing bushes are the

try's biggest tea producer.

most productive period."

to promote it.

"What we still don't have

Bangladeshi producers

planting material."

Sweden's winter wheat winter season, reducing the plantings are reported as planted area to 17.6m hectares, the smallest since 1972. As a result, the US winter crop is expected to total 45.6m tonnes against 52.1m tonnes last year, while the total crop for 1999 is put at 61m tonnes compared with

69.4m tonnes last year. "Low international prices may bring wheat acreage in Canada down further; however, wheat is spring-sown global production at 575m

so producers have several tonnes, down 8m tonnes weeks to finalise planting decisions," the IGC added.

Where European wheat farmers have been soaked by too much rain, some of their-Asian and African counterparts have had too little. Unusually dry conditions have been reported in China. Morocco and Pakistan, while India needs more rain.

The IGC forecasts 1999

from 1998 but still the third highest figure on record. The Commonwealth of

Independent States and the Baltic region are expected to increase wheat production. with total output forecast at 67.5m tonnes against 57.1m tonnes in 1998. More wheat is also expected to be planted in Turkey as farmers switch from the less profitable cotton crop.



Picking up: an expanding local market has encouraged tea gardens to im-

increase production from 1,100kg a hectare to 1,500kg and a total of 85m kg by 2015, according to Mr Chowdhury. This is not too ambitions as the productivity in well-managed gardens ranges from 1,700kg a hect-are to more than 2,500kg.

In addition, the industry has to introduce modern cultivation and manufacturing practices. The way workers are treated has much to do with productivity and quality improvement.

costs Tk160,000 (\$3,300) to replant a hectare. The industry can achieve this if it gets long-term finance at reasonable rates of interest, says Mr Chowdhury.

Replantation means no crop for at least three years. If good clonal material is used, 900kg a hectare will be available in the fourth year, rising to 1,700kg a hectare in the seventh year.

169 231 35

SOFTS

This is why the BTA is seeking soft loans from banks. However, what makes large-scale replantation difficult is the lack of quality planting materials. Bangladesh's Tea Research Institute, which reports to the Bangladesh Tea Board, needs restructuring.

"The BTRI has brought out quite a few high-yielding clonal varieties, but we think it will be able to do a lot more work if it is brought into the fold of the BTA." says Mr Chowdhury. He is also keen to bring in technology from India, Kenya and Sri Lanka.

The industry owns 112,464 hectares. "Of the total land with the industry, tea is grown on only 47,938 hectares. The rest is used for cultivation of coffee, rubber and other crops. At least half the land belonging to the gardens should be put under tea," says Mr Chowdhury. for export."

For historical reasons, the land has mixed cultivation. The domestic market for tea is about 28m kg and is growing at an annual rate of

more than 4 per cent. "The domestic market holds tremendous promise, says Mr Ispahani, "Only 35 per cent of our people drink tea and per capita consump tion here is 220 grams against 800 grams in India. But with rapid urbanisation more people are drinking tea. They are ready to pay good prices for good teas."

There is a strong export demand for Bangladeshi tea but not at the right price. Laila Kabir, former chairperson of the BTA, is looking to Bangladesh's neighbours.

"India which has a huge domestic market for tea, can help us out by allowing us to sell tea there at zero customs duty. This will leave India with more high quality tea NEWS DIGEST

AGRICULTURE

Market for organic food continues to expand

The market for organically produced food is continuing to expand and presents increasing opportunities for tarmers worldwide, according to the United Nations Food and Agriculture Organisation. Organic agriculture represents 10 per cent of the food system in Austria and almost 8 per cent in Switzerland, while the sector is growing by more than 20 per cent a year in the US, France, Japan and Singapore, the organisation said yesterday. China is also showing an expanding market for "green food", produced without pesticides and fertilisers.

"Some of the developing countries have small domestic organic markets and have begun to seize the lucrative export opportunities presented by organic agriculture," the FAO said. "Some countries export tropical fruits to the European baby food industry, six African nations export cotton to the European Union, Zimbabwe exports to South Africa, and China exports tea to the Netherlands and soyabeans to Japan." Paul Solman

PALM OIL

Indonesia may cut export tax

Indonesia's trade and industry minister yesterday proposed lowering a crippling export tax on crude palm oil to posed lowering a crippling export tax on crude palm oil to 40 per cent, offering relief to foreign and domestic investors in oil palm plantations. "I have proposed a 40 per cent export tax for CPO to the finance minister," said Rahardi Ramelan, who see beach Bullon, the state (cripting parts). Ramelan, who also heads Bulog, the state logistics agency charged with ensuring food supplies.

Indonesia put a 60 per cent tax on crude palm oil exports last year, and 55 per cent on processed oil, to ensure cheap domestic supplies when a fall in the rupiah exchange rate encouraged exports. The tax depressed earnings of plantations that had hoped for export revenues and encouraged smuggling.

The shortage of palm oil turned into oversupply when the rupiah rebounded last autumn, but Mr Ramelan held to the tax until after Lebaran, last week's celebration following the fasting month, when consumption of cooking oil boomed, Indonesia's CPO output is estimated at only 4.8m tonnes in 1998, well below the projected 5.6m tonnes, because of a drought. Sander Thoenes, Jakart

ALUMINIUM

Institute launches web site

Today, the International Primary Aluminium Institute is launching a web site: www.world-aluminium.org. Information on the site, which has cost \$24,000 (\$39,700) to develop, will include all the IPAI's industry data, as well as information on all aspects of aluminium - from extracting bauxite to its use in fast ferries. However, initially there will a seven-day delay between the IPAI sending information to subscribers and putting it on the site. As yet the data do not come with records allowing users to track trends, but supplementary graphics are planned. Gillian O'Connor

COMMODITIES PRICES

to the market.

COMMOD	TILES LIN	OLO
BASE MET	ALS	
LONDON META	AL EXCHANG	Æ
(Prices from Amalga		
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E ALIMBRIM ALL	IY (S per tonne)	
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High/low		1050/1048
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Kerto close Coen Int.	35.801	484-5
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High/lew		4380/4325
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Kerb cleas Open let.	68.586A	4330-35
Total daily turnover	10,624	
III TON GO per turne)		
Close	5149-50	5120-25
Previous	5165-75	512F43 5140-50
High/low		5150/5140
AM Official	5140-45	5115-20
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High/Iow AM Official 1428.5-29.0 176.949 39,574 LIME Closing S/S rate: 1.6585 Snot: 1,6563 3 mile: 1,6533 6 mile: 1,6517 9 mile: 1,6506 M MICH GRADE COPPER (COMEX 165 2,760 3,928 44,958 149 1,778 368 6,301 -0.35 65.90 65.50 -0.30 66.40 65.70 PRECIOUS METALS

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1424-25 1436-37

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Precious Metals continued R GOLD COMEX (100 Tray az.; S/tray az.) 288.0 +1.3 258.7 286.3 25.758 76.872 289.8 +1.1 290.5 288.2 8,153 32,211 291.8 +1.1 292.4 290.3 5,246 19,868 293.5 +1.1 293.6 293.5 5,79 6,823 295.3 +1.1 - 70 2,774 297.1 +1.2 297.9 296.5 148 13,270 49,477 196,432 352.5 +3.4 354.5 350.0 74 113 353.5 +2.4 355.0 349.8 2,126 10,377 M PALLADISM MYMEX (100 Troy 02; S/troy 02) 324.85 +3.80 329.00 321.05 38 2.588 319.85 +3.30 - - 6 68 315.85 +3.30 - - - 127 +8.5 +8.7 519.0 508.5 0 +8.6 522.0 514.0 +8.8 525.0 514.0

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-1.75 98.75 95.75 6,970 42,162 -1.25 98.75 97.25 3,824 20,162 -1.25 101.00 98.75 1,025 11,818 -1.25 103.00 101.00 200 8,505 -1.25 105.00 103.25 84 11,515 -1.00 105.25 105.25 100 3,423 10,951131,884 103.00 -1.25 105.00 103.25 105.25 -1.00 105.25 105.25 MATURAL GAS PE (1,000 theres; perca per there)

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36,20 -0.67 36.85 36.05 16,294 25,522 39,55 -0.47 40.85 39,25 4,737 18,555 40,40 -0.67 40.80 40,40 2,630 15,788

-0.68

34.70 17.860 18,318 36.05 16,294 26,522

43,237110,253

222.50 -0.50 232.50 230.00 1,032 17,858 239.25 - 239.25 236.00 3,074 38,538 247.00 +0.50 247.00 244.00 183 3,436 517.50 -8.25 522.75 514.25 19.428 69.712 521.25 -9.25 527.00 518.25 2.906 27.789 525.75 -9.75 530.25 523.25 3.004 32.017 527.00 -8.00 528.90 525.00 204 8.145 528.00 -8.50 528.90 525.50 149 2.288 533.25 -9.00 538.90 530.50 1,241 19.803 27.044 180,387 22.86 -0.37 22.71 22.25 15.886 55.319
22.85 -0.37 22.00 22.96 6.322 23.774
22.86 -0.35 23.11 22.81 3.377 19.721
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23.07 -0.38 23.30 23.00 27 17.501 131.7 -1.4 132.1 130.0 11,857 55.377 131.5 -1.6 131.9 130.3 4,148 25,450 3 4,146 25,450 3 3,886 25,244 0 345 7,537 0 417 6,087 5 126 2,320 21,178 128,785 -1.6 133.5 131.3 -1.8 134.3 133.0 -1.9 135.7 134.0 -1.9 136.5 135.5 322.0 316.0 80 2,136 850 850 870 850 870 865 925 925 800 800 PULP AND PAPER Self Day's price change High Low Vol. 48 20 68 408.00 -3.00 409.50 408.00

All bases data susplied by CMS. Minor Metals from Metal Bulletin Milnor Metals from Metal Bustetin Europeen free market, \$ per pound in warshouse (ast week's prices in brankets, where changed). Antimory: 93.65%, \$ per tonne. 1.346-1,400 (1.240-1.300). Bistmatic min. 99.99%, tonne lots, 2.80-3.10. Cad-matur: min. 99.95%, cents a pound, 18-20. Cobalir Mai tree martest, min. 98.85%, 11-12.5 (7.8-9), min. 99.3%, 8.5-10 (6-7). Mer-cury: min. 99.99%, \$ per 76 pound flesk; 137-145. Melybdenum: chummed molybcury: mm. 99.97%, a per ro pouru mass, 137-145. Molybdenum: drummed molybdle cidde, 2.60-2.70. Selantum; min. 99.5%, 1.40-2.30. Tungstan ere: 32-42. Urantum: Nuarco, urresticiad exchange min. 99%, 2.60.

988 8,500 52,018 907 2,328 31,351 927 621 13,466 947 1,606 30,311 897 914 935 955 977 1000 2,645 3,509 722 162 970 1,682 23,672 995 320 14,273 16,149 177,543 269.50 -1.75 270.75 287.00 9,749 67,571 280.25 -1.00 281.00 278.00 1,958 14,673 289.75 -1.50 290.75 287.00 3,147 38,708 300.00 -1.25 300.00 298.50 583 2,958 -7 1327 1305 4,757 33,014 -8 1361 1339 3,916 21,264 -10 1387 1389 237 6,444 -11 1419 1400 104 4,555 1310 234 5,932 145 6,285 15,612 125,192 105.80 +0.30 107.75 105.75 9.164 19.087 107.80 +0.20 109.75 107.75 3.869 8.038 109.80 +0.20 111.20 109.50 867 3,470 109.80 +0.20 111.20 109.50 867 3,470 111.30 +0.30 112.70 111.50 417 2,406 112.45 +0.20 113.80 112.75 184 1,298 114.00 +0.50 115.00 114.00 46 300 E COPPEE (ICO); (US cente/pound) 99.79 M WHITE SUGAR LIFFE (50 tunnes; 8/some)

222.3 -4.6 225.5 221.0 3,062 14,958 223.6 -1.7 226.5 222.6 2,719 13,727 222.4 -1.2 227.0 221.8 650 7,459 216.1 -4.7 220.5 214.5 181 5,994 218.3 -1.3 221.9 218.1 327 1,553 222.4 -1.6 225.2 222.5 283 774 7,286 44,677 6.97 -0.13 7.25 6.9537,859 67,283 6.92 -0.12 7.17 6.9011,082 30,936 60,043 163,65° Mar May Jul Set Dec Mer Total EL CRAN 58.55 -4.13 58.75 57.25 5.224 54.212 58.55 -4.13 58.79 58.51 1,471 18,705 59.52 -1.09 60.89 59.51 474 12.274 50.73 -1.35 58.00 50.70 197 1,532 61.76 -1.39 63.05 61.70 572 13,069 63.00 -1.43 64.30 63.15 58 98.45 +0.20 96.90 95.00 1,506 18,011 97.20 +0.80 97.20 95.90 296 4,810 97.80 +0.65 97.10 98.00 53 2,828 98.26 +0.85 97.50 97.22 97 570

INDICES Jan 25 1457.8 Jan 22 1483.0 基本 21 190.成

+15,150 -580 +7,450 23.125 **MEAT AND LIVESTOCK** III LRIE CATTLE CHE (40.000be: centafts Latest Day's Price change High Low Voi

63.200 +0.050 63.425 62.806 4,727 31.263 86.300 +0.025 68.500 65.775 5,168 42,107 85.175 -0.275 65.500 64.800 1,805 21,800 85.100 - 65.200 64.775 1,002 11,304 68.275 -0.050 68.900 65.850 385 6,841 67.000 -6.150 67.150 86.900 166 2,253 13,290 115,673 Feb 44.425 +0.775 44.500 42.250 5.188 11.613 Apr 44.525 -0.475 44.600 43.050 4.516 14.374 Jun 55.125 -0.025 55.190 53.400 1.439 7.154 Jul 56.000 -0.125 56.000 54.500 427 4.010 55.225 -0.525 55.350 54.425 248

56.275 -2.750 57.025 56.025 568 57.800 -2.500 59.000 57.300 81 59.025 -3.000 60.000 59.025 93

LONDON TRADED OPTIONS 1450 .

LONDON SPOT MARKETS

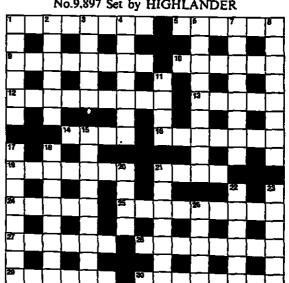
\$12.50-2.52x Gold (per tray azid Silver (per tray azid inkura (ber broy oz.) \$352.00 \$324,00 71.0¢ 45.90¢ 18.98r 244.5 Copper Lead (US prod.) Cable five weight Sheap (live weight) Pigs (live weight) 68.13p 44,82p \$228,00 Rubber (Febyl) Rubber (Max) (F Rubber (KL RSS No.1) 760.00 585.00 470.0y nut Of (Phie) Coconut Of (Philes Pairs Of (Majay.)§ Copra (Prings)
Soyabeans (US)
Catan Cuttook A' Index
Woodaps (SAS Super)

JOTTER PAD

For solutions to today's crossword call 0891 430060. Calls cost 50p a minute.

CROSSWORD

No.9,897 Set by HIGHLANDER



ACROSS 5 Suit chosen for first team

rugby members (6) 9 An eruption in which higher placed explosive reversed lava flow (8) 10 Build up a boat race eight by word of mouth (6) 12 Lion eats MP. Hard cher Definitely not (9)

13 Publish promotional activity in time (5)

14 Extremely light (4) 16 Military man's secret (7) 19 For example lifts nonstarting self-centred ones

21 May sink a ship but there's an abundant supply (4)
24 Limits where shooting can be practised in the hills (5) 25 Original toll on Al (5-4) 27 It stops Rugby being a neg-

cheese (8) one in need of food (6) canoe when at sea (8)

ative team (2-4) 28 Standard means fresh

30 Kiss and cuddle in old

1 University has to cut out-side drainage system (6) Trafford (2.4) 3 Country where almost certainly insurance will cover

4 Bill made off, unknown to school (7) 6 Do use formal greeting ceremony (9) 7 Almond paste reportedly ruins one cooking vessel

8 Flower, pudding and vegetable (5.3) 11 Half of that work is over (4) A capital fellow in a rough sea with a small boat (4-5)

17 Reduce engineers on excavation (8) Mysterious events could be leaving child behind (6-2) 20 Peter's out of danger (4) 21 Wine unfortunately is

going up following blight 22 Old-fashioned daughter got through exam (6) 23 Spiritualist meeting brings John from freland to the church (6)

26 Time to find work, joined Solution to Saturday's prize puzzle on Saturday February 6 Solution to yesterday's prize puzzle on Monday February 8.

AGNICUL TURE Market for organic food continues to expand

CRAFFERNING THE STANDARD STANDARD

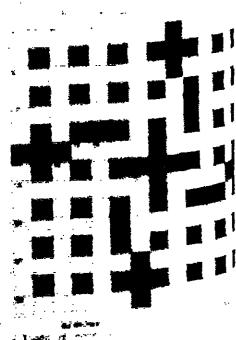
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adonesia may cut exports

institute launches web site

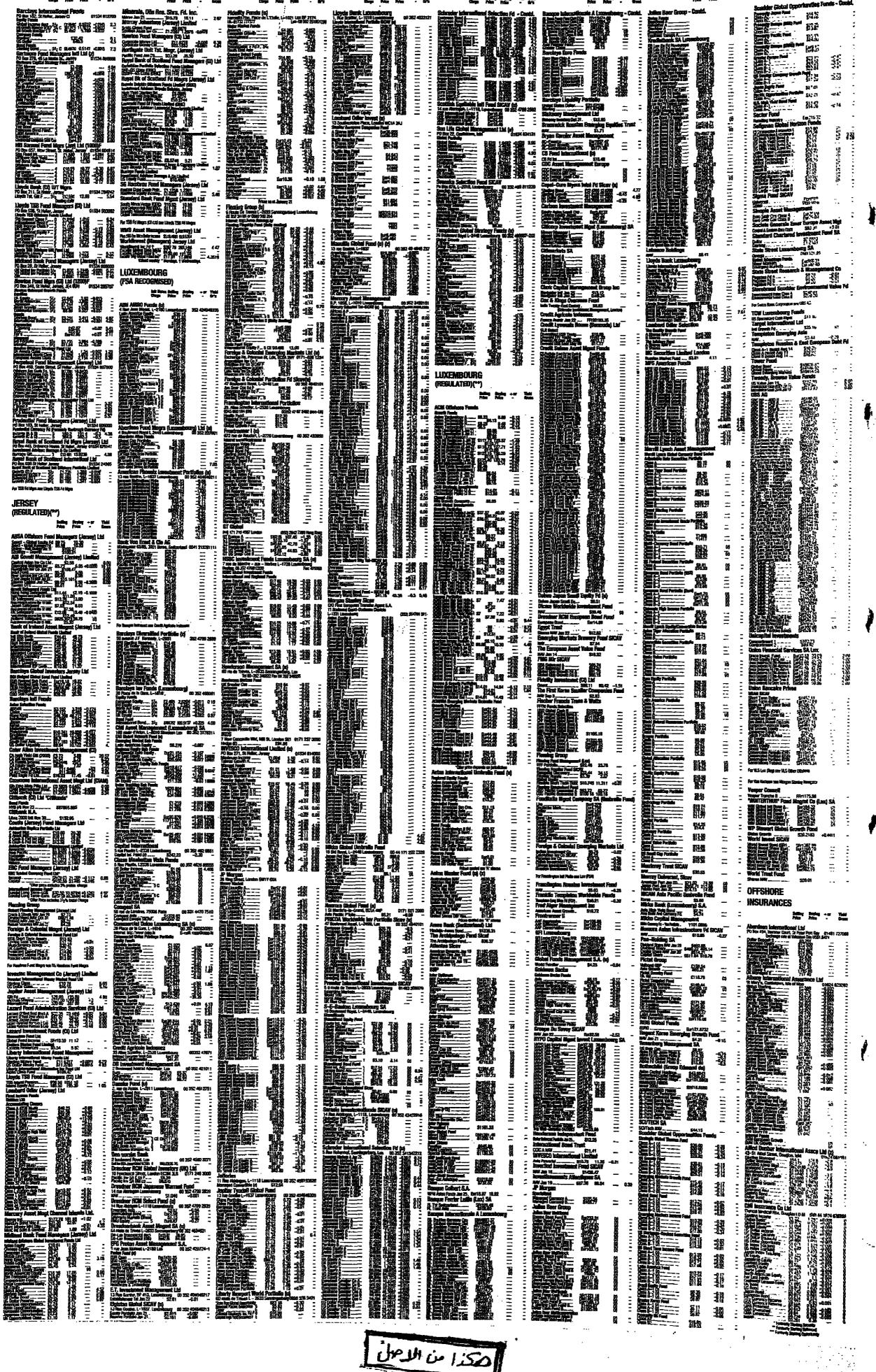
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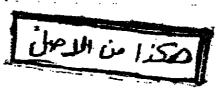


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FT MANAGED FUNDS SERVICE OFFSHORE Berger Seeling Stephy of First Con the case was a con-AND OVERSEAS AIM Capital Funds Pic & The second secon #fn-§ PSSS | Grant | 100 | Compani | SS 22 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | 17.77 | GUERNSEY (REGULATED)(**) BERMUDA \$18 17 381 Notice 180. An offshore high score for your savings... Gross p.a. CLBC Franci Ma Interest Interes 5169.87 Bed 53226.41 Alliance Leicester (01624) 67 81 99 For Sanger & Franchischer TI Auf High son US states in 躧 部長建 建 に ust An Third Point Man **CAYMAN ISLANDS**

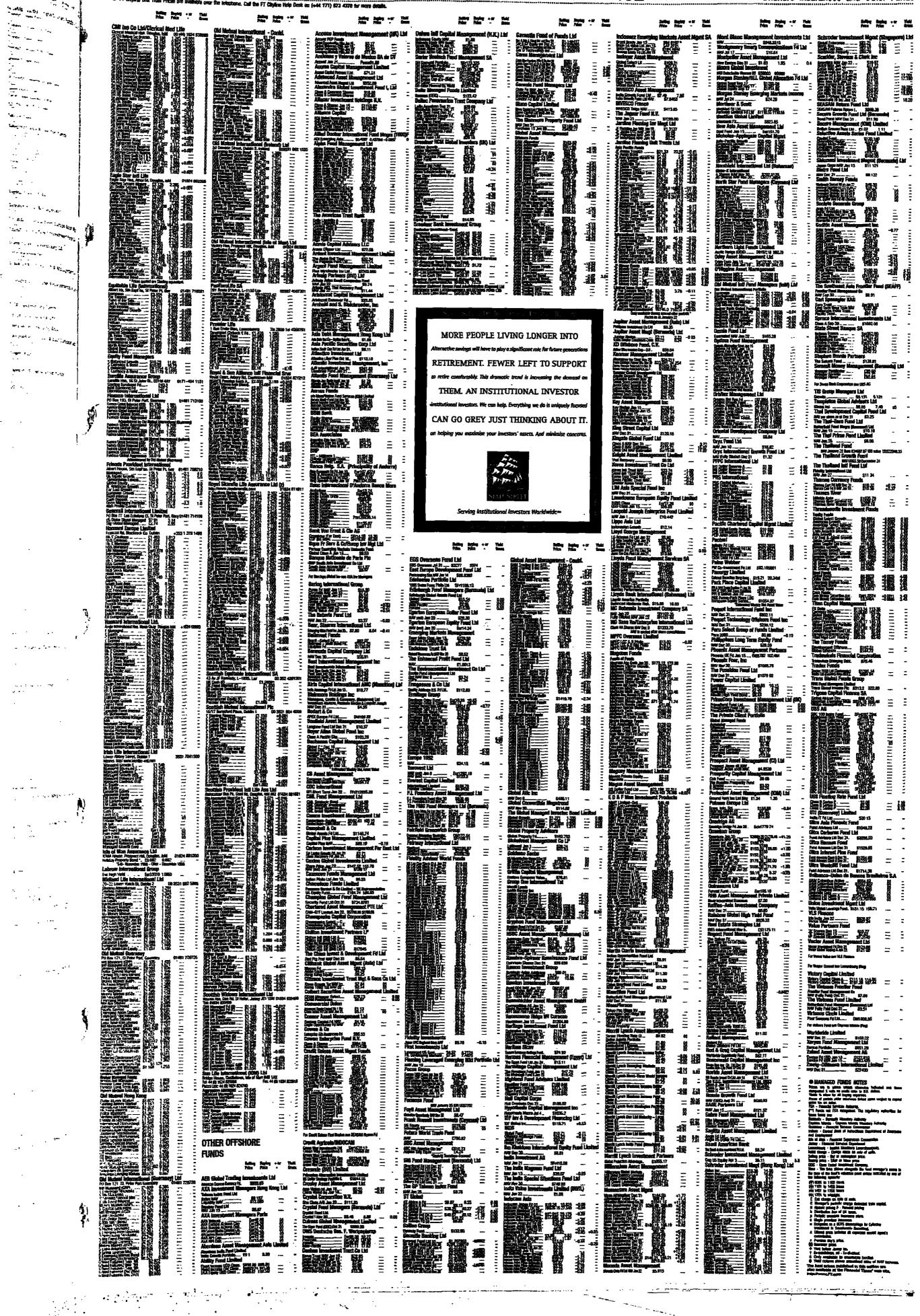
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1.5 214 GUIDE TO LONDON SHARE SERVICE

1.7 Place and trading volumes for the London Share Service are delivered by
1.8 Example of Prescript Times information.
3.8 Example consistence are based on inose used for the FTSE Actor/68.

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Yo-yo day leaves equities spinning a touch higher

By Peter John The London market has known about the yo-yo craze for some time - and cottoned on to it fully yester-

There was a quick spinshot in the morning as the and it is very telling the way FTSE 100 index was flung down 111 points to its low of 5,749 half an hour after the official start of trading.

A flick of the wrist took it back up towards 5,800 and then there was some walking-the-dog around that level. After that, a mid-morn-

Orange

support

for BAe

COMPANIES REPORT

By Martin Brice and Joel Kibazo

British Aerospace was

supported by the clearest

signal so far that it is consid-

ering the sale of its remain-

ing 5 per cent stake in

Orange, the telecoms com-

pany. The sale is expected to

he made to ease the burden

of its merger with GEC's

Yesterday, the company

started a round of meetings with institutional investors

to explain details of its plans

for the merger, and told

them that a sale of the

remaining 60m shares could

A sale of the Orange stake

would take advantage of the

strong rise in the stock,

which has outperformed the

FTSE 100 by 160 per cent

since flotation in 1996.

Orange reached £10.75 a

week ago, powered by recent

strength in the telecommuni-

cations sector. Yesterday it

closed up 31/4 at 874p, more

than four times its flotation

BAe shares suffered last

raise £530m

ABN Amro and Dresdner Kleinwort Benson, and closed up 8 at 427%p. GEC was ahead 10% at 557p.

ing waterfall-climb took it

back towards the opening

"It has been a remarkable

"It started with plenty of

excuses for us to go lower

it resisted those excuses.

What it tells you is the

extent of liquidity in Lon-

The final tally saw Footsie

close 19.7 higher at 5,880.9

while the FTSE 250 rose 6.1

to 4,835.2 and the SmallCap

day around here with some

interesting price action," said Paul O'Connor, strate-

gist at CSFB.

don," he added.

dipped 1.7 to 2,091.4.

level and then some more.

Bid speculation drove Group 9 ahead to 207p as the market awaited the outcome of a bitter boardroom tussle at the company.

Fears of a devaluation in China, broker downgrades. and the launch of a government review into banking practices cast a shadow over the banking sector.

With the sector accounting for nearly 19 per cent of the FTSE 100, the decline helped to check an otherwise strong

from joint house brokers advance of the Footsie. Royal Bank of Scotland was the day's biggest casualty, the shares tumbling 47 or 4.38 per cent to £10.251/4 after Credit Lyonnais, one of the media company Mirror group's two joint brokers. downgraded its recommen-

dation on the stock. While remaining positive on RBoS, Lyonnais moved its stance to "add" from "buy" for valuation reasons and to reflect its more cautious view on the sector as a

"While Royal Bank of Scotland remains our favourite banking stock, we anticipate that current levels of performance will moderate."

FÍ	30	INDEX						
		Jan 25	Jan 22	Jan 21	Jan 20	Jan 19	Yr agro	*14
FT 30 Ord. div. PYE radio	net	3448.7 2.98 22.53	2.59 22.40	2.93 22.91	2.904 23.084	3490.5 2.94 22.84	3.35 21.14	40
PÆ (1850 FT 30 ≠44		22.43 1800: 1809 4004			22,989 3840. Bast		20 <u>.9</u> 5	2

9 16 11 12 13 14 15 16 High Low 3423.9 3404.4 3475.8 3434.3 3428.6 3436.5 3450.7 3452.9 3464.9 3382.5

STOCK MARK	<u>CI 15</u>	ADINU	DATA			
	Jan 25	Jan 22	Jan 21	Jan 20	Jan 19	Yr ago
EAC pargains	66,851	71,841	86,038	81,839	82,095	65,374
isuity turnoves (Emil)	-	5079.3	4871,5	5138.7	4725.5	2532.8
quity bergains†	-	63,726	86,344	70,432	68,982	44,601
Rares traded (m)†	-	1168,4	1109.1	1094.9	957.0	720.1
otal interlest bergainet:	-	75,428	78,990	82,863	62.903	-
otal almover (Entit	-	6211.1	6086.0	6377.1	5903.0	-
otal sires traded (m)#	937.2	1420.6	1329.6	1319.7	1173.7	-
radapólis lumovar (Sza)	23.7	35.0	69.0	43.3	32,4	29.3
radepoint sirs tradedice)	9.2	15.9	28.8	10.5	10.0	9.7
Excluding intra-market and one tra-number become	wa kana	but Including	Crest famous	. UK anty	14 17 Spn.	‡ UK pha

week in the wake of the announcement of the Marconi deal, and on Friday closed at 419%p, their lowest since October. However, the shares yesterday benefited from positive comments

work with their bearskins There had been a sharp fall in the Dow Jones Industrial Average on Friday and concerns about Brazil

There were worries that China might consider floating the yuan and thus unsettle the Pacific Rim economies again.

And, finally, the UK market was domestically overshadowed by the prospect of a governmental review of banking practices.

Footsie had failed to scale new heights and dealing desk heads predicted it would go the other way and

3300

3200

Oct

Dealers had arrived at break through lower chart He calculates that life and spate of high-value mergers support levels.

However, the steady buying of equities and bonds which took the yield on the 10-year issues to the lowest level since the mid-1950s that kicked in during the morning reflected the huge weight of institutional cash looking for a home and the prospect of more to come.

Mr O'Connor said pension their funds in cash, the highest level since the early 1990s when interest rates were above 12 per cent and holding cash was much more worthwhile.

Best and worst performing FTSE sectors

In the rest of the sector,

emerging market litters over

China and Brazil also

exacted a toll on sentiment

in the sector, as did the

launch of a government

review on competition in

declined 88 to £11.10, HSBC

43 to £16.06, Bank of Scot-

land 20% to 779p and Lloyds

Bid rumours around Allied

Irish Banks made it one of

two stocks to buck the sector

trend. The shares ended 161/2

of Ireland rose 14% up at

that Federal-Mogul of the US

was eyeing LucasVarity

prompted the UK engineer

ing group to achieve the best

performance in the FTSE

100, rising almost 14 per cent

came ahead of an announce-

ment after the market had

closed that Federal-Mogul

was considering a proposal

to offer a mixture of cash

and paper worth 280p a

Federal-Mogul also said

that Dick Snell, its chairman

The rise of 29% to 244p

in brisk trade of 8.3m.

share for LucasVarity.

TSB 16 to 794p.

among UK retail banks.

cash swilling around and back into the market to get back on an even keel.

And although CSFB only has an end-of-year target of of the blue-chip index. 6,200 for the Footsie, the investment bank expects a funds are being forced into rush of money into the mar- the market while overseas months as private investors market that is seen as the funds hold 6.7 per cent of take the last opportunity to European safe haven and a buy Peps, companies buy strong convergency play. back shares after the abolition of advance corporation tax and as interest rates continue to fall.

In addition, the recent stocks.

and chief executive, had met

both Ed Wallis, chairman of

The only formal statement

discussions were continuing

with "a number of compa-

wide range of strategic alter-

well received, with US-based

shareholders happy to take

shares in Federal-Mogul. UK

institutions recently blocked

US. One trader said: "The

UK shareholders may have

might not take a lot to shake

about to return to the acqui-

sition trail with another pur-

shares trailing 19 to 494%p,

one of the worst perfor-

announced its intention to

reduce its stake in its tele-

coms subsidiary Energis to

48.7 per cent from 74.8 per

£15.72% on profit-taking.

Last week National Grid

mances in the FTSE 100.

National Grid slips

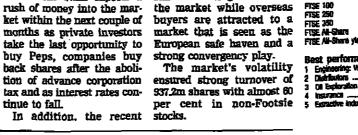
natives".

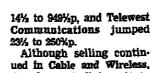
ahead at £12.21% while Bank a transfer of domicile to the

The latest round of reports run out of patience, and it

pension funds have 265hn in have left institutions underweight in three of the Footneed to put at least £20bn sie's most highly valued stocks - BP, Vodafone and Zeneca - and the too six UK stocks represent 30 per cent

All this ensures that UK





ued in Cable and Wireless, the shares declining 71/2 to 849p, it was the opposite for Cable & Wireless Communications, cable television

Lucas Varity, and Victor Rice, its chief executive. 22 to £11.47%. from LucasVarity said that National Westminster nies in connection with a 4½ to 337½p. However, wor-Analysts suggested any

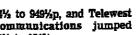
60½ to 134p.

bank yesterday upgraded three stocks in the sector. The bank favours Burford Holdings, which appreciated 3 to 85½p, saying the stock has the "potential to show 15 Talk that National Grid is to 20 per cent total returns

> edging up ½ to 179½p, but MRPC fell 8 to 382p in spite

prompted heavy institu-

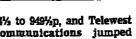
be Mercury Asset Manage-



The shares hardened 271/2 to 780p after Morgan Stanley Dean Witter recommende them. The broker increased its share price target for CWC from 650p to 850p. Among mobile operators

Bid speculation continued to surround House of Fraser. the shares gaining 8 to 92p. Marks and Spencer rose ries over the dividend emerged late in the day.

Great Portland, another favoured stock, the shares of the recommendation. The 200p bid launched on



over the next 12 months". There was little change in chase in the US left the

> Friday by Amey for Servisair, the airline industry

cent through an offering of shares and bonds. The deal tional activity. Framlington, is expected to bring in more the US investor, said it had than £1bn. WestLB Panmure bought 500,000 shares at an is a buyer of the stock up to average price of 216.8p.

Although selling contin-

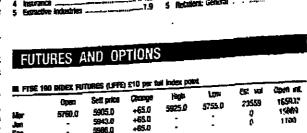
Vodafone Group appreciated

prompting fears of a sharp decline in the stock. bid for LucasVarity might be

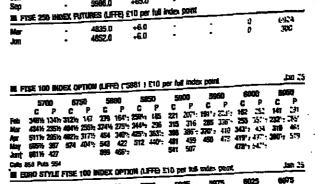
Vehicle engineer Adwest Automotive said it was in advanced talks on an offer at 150p a share in cash, and the shares gained 82 per cent or In properties, Commerz-

support services group.

600p. Energis fell 271/2 to The seller was thought to Buyers returned to many ment. Servisair maintained of the telecom stocks yester- its premium to the 200p day helping to send them offer, closing at 216p, down sharply ahead. BT improved 11/2. Amey was 5 off at 610p.



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	B RATIOS				intel Add <u>ress</u>	25,420,000 1615; +59; 14,549,380 1309; +19; 13,800,808 1129; -10;	<u>u</u> Hilling	34% +5% 79% +12/ 25% +34 400 +48	+29.5 +17.8 +14.5 +14.5	\	tradas Droutific 2005.55	t price change	price Upa 8999 18 Dt 8ab 47.5	: change chips % +1.4 +0.4	Sears 62	Stacks (Same Day's traded price chang 1,384,710 958% +% 1,586,700 2% +%	e P Ups Advest Auto 1	rice change chips %,
i		Jan 22 Ind. Div. Yield 1.67	Jan 15 1.64	Jan 8 Year ago 1.58 1,79	ChecaSys. DeliCrop 1	17,982,500 201 -29 17,458,700 1034 +36 11,284,200 845 +18	Downs Inser Co		+13.8 -20.3 4160	da da da dadaa	Docume 330.30 Dr. Bk 300.07 RASE 277.87	5 45.65 -0.25	SEA P1 19.5 SAP 257	4 .5a	Rage Sufer 25 Teinffest 23	1,544,720 1416 +216 1,064,660 25044 +2316 1,862,530 5016 -216 1,064,580 557 +1016	Gracellos 12 00-Uno 12	1636 +3536 +43.8 190 +26 +35.1 2776 +30 +30.8
•	S&Pindi S&Pindi		1,14	Jan 6 Year ago 1.11 1.47	Ascend Com	9,912,100 82 -31 9,788,100 771, +22 8,408,800 784 -14 5,880,300 454, +14	Infilingii Routeile (b-4/de	257 -61 244 -41 1854 -254 285 -394	-15.1 -15 -12.4	18 19,20-21,22,2 January 1999		3 1895 -015	Downs Dgotes 38.7 Collins 94 Zefpap 57	-28 -67 -5 -51 -3 -5	GEC 19 London inji 18 Slate 15	,335,049 163% +35 ,982,990 198% +%	Landon inti 16 Domes	79 +115 +28.8 63% +35 +27.2 0% -5 -32.3
		FUTURES	37,95	39.11 26.31 			•				Cameriak 250,14 Dr Tel 221,75	6 \$2.15 -0.6 4 25.4 +0.6 8 35.8 -0.7	70Fpap 57 Hd50fi 48.5	-25 -48	Anglian War 8 14 Shell 13	,586,010 52 1,722,050 925 -2%	Lady of Lebs S	95 -27% -27.5
	= 54° 500	Open Sett	orice Cha	nga High	LOW	Est. vol. Open in	L EGAC-48	Oper (200 z Inded)	Şeti.Price	ženge fligh	Low Est. v	rai. Open int.	E DMX	Open Seli	Price Chen	nge High	Low Est.	val. Open ht.
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	III (IIIdaa) 225 Mar Jan		50.0 +4	1998 High 1900 14270.0 1900 14140.0	14070.0 14000.0	Est. vol. Open in 23,568 190,30: 80 30,17;		4950.0 4970.1		-34.0 5045.0 -17.0 5070.0	4896.0 47,4 4950.0 2,4	63 160,706 89 34,208	MERREX		100.9 +5: 044.0 +i	2.0 7108.0 8.0 7052.0		5,177 128,844 200 3,799
	WORLD	D MARKETS AT	A GLAN	·												· 		
	Country 1	rdex Jan 25	Jan Ji 22 2	n 1992/99	1998/79	₹ #mi	Country	ladex	Jen Jen	in 1996/96	1996/98	¥ Yield ¥ P/E	Country Index	,ian	Jan Jan 22 21	1998/99	1998/50	₹ Yand ∳ P/E
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	Hong Rang	1995 1995	973E.62 10044 56678 71 demander 7 70 600 66.	175 17	1985年	38 3.62 13.5 5 38 38 38 38 38 38 5 39 88 38 38 38 5 50 88 38 38 5 50 88 38 5 50 88 38 5 50 88 38 5 50 88	Phillips and the state of the s	Manufacture Plant State of Sta	1951.44 2023 2 2023 2 2023 2 2023 2 2023 2 2023 2 2023 2 2023 2 2023 2 2023 2 2023 2 2023 2 2 2 2 2 2 2 2 2	2211 & 22	## 1882 18 11 1988 ## 1882 18 11 1988 ## 1882 18 11 1988 ## 1882 18 11 1988 ## 1882 18 11 1988 ## 1882 18 11 1988 ## 1882 18 11 1988 ## 1882 18 11 1988 ## 1882 18 11 1988 ## 1882 18 11 1983	2.07 9.5 2.07 9.5 2.07 9.5 1.96 28.1 1.9	Display Disp	See 50 3428.80 1188.52 83 1188.52	1180.55 1214.2 271.17 2793.2 212.26 115.4 271.17 2793.2 272.25.2 272.25 115.4 272.12.46 115.4 272.12.4 272.1	22 22 22 22 22 22 22 22 22 22 22 22 22	## 1995 1970	图

Rate cut proves

STOCK

Currency and labour woes scare off investors

WORLD OVERVIEW

Global equity investors, faced with mounting currency uncertainty in Latin America and Asia and the prospect of labour unrest in Germany, mostly stood back and took stock yesterday,

writes Jeffrey Brown. A suggestion in an official Chinese newspaper that a devaluation or a float of the renminbi "may not be a bad thing" further soured the ber of share markets have quick to dismiss the report cent, but Frankfurt ended in outcome - and best bets shrinking turnover. Eurorecently shown signs of

Around 11 per cent at the start of the year, the 12month implied yield on nondeliverable climbed closer to 16 per cent yesterday.

lurched lower, racking up a three-day decline of 8.2 per cent. Over the same period, Seoul has tumbled almost 13

China's central bank was

as "a private view", but few investors took comfort from the statement. In Hong Kong, where shares at one

stage touched a three-month

low, money market rates

moved higher. The reaction in Europe to Shares in Hong Kong the latest Aslan shakeout was subdued, although a ing 2 per cent plus 0.5 per steady start on Wall Street allowed early losses to be pared. Most markets traded narrowly in dull volumes.

Amsterdam added 1.3 per

Wall Street's mid-morning

rebound, together with a

UBS was at the centre of

attention as the bank cau-

tioned on the outlook for

ing exposure to high-risk

emerging markets and the

volatile global securities

of a meeting with analysts

and major shareholders. The

shares picked up from a low

of SFr419 to close SFr2

Dealers noted the bank

said the market would have

to wait for details about the

The FTSE Eurotop 300 index

rose 6.15 or 0.52 per cent to

1,186.50. See Euro Prices page.

rumour last week suggested

Swiss Life was about to buy

back the stake, leaving UBS

with the cash to implement

a share buyback of its own.

Novartis registered added

Swiss Life lost SFr9 to

SFr10 to SFr2.665 and Nestlé

much of an early 2 per cent

of Wall Street. By the close,

the Xetra Dax index was

Speciality chemicals and

metals group Degussa turn-

bled €3.35 or 8.1 per cent to

19.62 lower at 4.988.59.

gained SFr29 to SFr2.619.

SF185 to SF11,492.

SFr1.030.

higher at SFr432.

The statement came ahead

profits for 2002, after reduc-

negative territory.

The prospect of industrial unrest partly explained the weak trend in Germany with IG Metall, the largest union. on collision course with mployers over pay.

With the union seeking 6.5 per cent and employers offercent on a one-off basis, the gulf between the two sides is unusually wide by German standards.

among analysts at this stage point to a possible 3.5 per cent settlement or more than three times inflation - it is clear that the squeeze on German corporate profits as a result of a slowing economy is going to be exacer-

In the circumstances, it is little wonder trading volumes in Europe are dull. The latest monthly figures from

pean domestic volumes fell 3 per cent in December and international volumes almost 15 per cent.

book-squaring ahead of the introduction of the euro, the trend was hesitant and has stayed so in January. According to James Cornish, European strategist at BT Alex Brown, this reflects mistrust of market strength BT Alex Brown put flesh on at a time of increasing eco-

throughout Latin America.

BCH, which plan to merge,

both recovered from early

weakness. BCH rose 15 cents

or 1.5 per cent to €10; San-

tander ended 5 cents or 0.3

Argentaria, seen as a bid

target as the banking sector

consolidates, shed C1 or 4.2

per cent at €22.90. The gen-

eral index ended 4.19 or 0.5

per cent lower at €16.35.

Even allowing for early Increasing evidence that New Zaniand

MARKET FOCUS

inflation and stronger growth has seen the stock market stage a strong recovery in recent weeks. The market hit a five-year low of 1,668.24 on October 2. but soared 551,38 to a new year high of 2,219,62 on January 20. The market has pulled back 50 points since, but

to falls on Wall Street. The surge in the market. coupled with positive economic data, has seen heightened offshore interest. This Banco Santander and was evident yesterday when turnover was bolstered by overseas dealing in spite of a public holiday in Wellington, the main financial centre.

profit taking and a reaction

Many stocks have doubled in value or better since October when prices slumped amid signs of a worsening domestic recession, political problems, lack of growth and low business confidence.

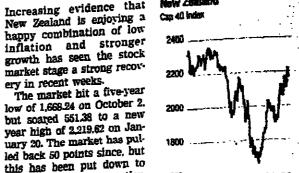
per cent higher at 856.75. In mid-December the MILAN finished lower Reserve Bank took a gloomy despite a strong performance view on the economy and by internet-related stocks. announced a major easing of Olivetti, the computer and monetary policy. This led to telecommunications group, further falls in interest rates was the most heavily traded while the exchange rate stock on a guiet day. It ended 7.2 cents or 2.3 per

The bank's statement Mediaset, the television Within days, positive data group, gained 34.6 cents or began to emerge, much of it 4.4 per cent to reach €8.266. flowing from signs that the The stock has recently been lower exchange rate was upgraded by Deutsche Bank helping exporters.

An unexpectedly strong 0.7 per cent lift in gross domestic product in the three months to September 30 has been followed by preliminary data suggesting the economy grew at the same rate in the December quarter. Latest retail figures. house sales and rising numbers of job advertisements all suggest solid growth.

Inflation seems beaten, with the consumer price index falling to minus 0.8 per cent in the December quarter, its biggest fall in 42 years and much greater than

NZ turning point



expected. November trade figures were much better than forecast. The treasury announced that tax revenues and its books were in better

1998

shape than predicted. The Bank of New Zealand yesterday predicted inflation would stay down. "Such a prospect in an economy gaining upward momentum is a euphoric combination, it said. "The closest parallel was in 1992, which was marked by falling interest rates and a sharply rising

equity market." The brighter economic news coincided with mounting enthusiasm for shares by private investors. Initially this was driven by a halving proved a turning point. in bank deposit rates from around 9 per cent to 4.5 per cent, encouraging investors to seek better returns.

With many shares offering yields of 9 to 12 per cent. a large pool of money has been switched back to equities. Capital gains of more than 40 per cent for heavyweights such as Fletcher Forest have added to the excitement.

Interest in telecommunication stocks - Telecom New Zealand and Australia's Telstra - has further buoyed enthusiasm. Offshore interest in Telecom saw it gain NZ\$2 from its October low to a high of NZ\$9.37 last week. although it slipped back to yesterday.

Terry Hall

Nasdaq rises on Microsoft share split

A share split by Microsoft helped the Nasdaq composite to post a small gain yesterday morning, shrugging off a broader decline on Wall er-Lambert dropped \$1-7 to Street, writes Richard Waters in New York.

The generally cautious mood continued to reflect earnings, as a number of companies in the Dow Jones industrial Average reported their fourth-quarter results.

By early afternoon, the Nasdaq was up 5.28 at 2,344.16 while the Dow Jones Industrial Average was 23.43 lower at 9.097.24 and the 1.42 lower at 1,223.77.

News of Microsoft's twofor one split beloed to lift the shares by \$5% or 3.4 per cent to \$161&. Some other largecapitalisation Nasdaq companies slipped, however, with Intel down \$1% at \$127 and Cisco falling \$21 to

International Business Machines, whose disappointing fourth-quarter earnings last week had prompted a sharp fall in the stock, lost another \$3% to trade at \$176%. IBM was one of several Dow stocks to fall despite meeting earnings expectations. Others reporting yesterday included AT&T, which fell \$1븵 to \$86%. Procter & Gamble, sub-index on the back of which declined \$1% to \$84h, and Union Carbide, which was off \$% at \$42%.

The biggest fall in the Dow came from Merck, which reported a setback in the it would distribute it 42.9 per development of a promising cent stake to shareholders as ment. The pharmaceutical core activities.

group's shares fell \$7% or 5.2 per cent to \$135%. Other drug companies also fell, continuing a decline that has been noticeable since the start of the year. Warn-66% despite meeting earn-

ings expectations.

The shares of local tele-

TORONTO gave up early gains to trade flat at midses sion with investors still cautious about equities while concerns about Brazil and

solved 300 composite index was 0.41 easier at 6.593.50 in volume of just 22m shares. Of the 14 sub-groups, eight were positive in morning trade, led by the gold and precious metals gains in the bullion price.

Base metals miner Boliden sank 80 cents to a 52-week low of C\$2.70 after major shareholder Trelleborg said

Santiago rockets 7% after suspension lifted

power stocks Enersis and

index was 6.62 or 7 per cent higher at 100.78 at midsession soon after the stock exchange watchdog lifted traded up 40 per cent to 275 the trading suspension on the power holding group and generating company.

stocks

of Enersis.

SANTIAGO soared after the board meeting of Spain's resumption of trading in Endesa, which holds about

The benchmark IPSA announced a share purchase offer for another 32 per cent

32 per cent of Enersis. Endesa subsequently

Enersis' local shares pesos while Endesa Chile put on 22 per cent to 175

were São Paulo was closed for suspended on Friday for a a public holiday.

stronger dollar and a late recovery in index heavyweights, enabled ZURICH to recover its poise. By the close, the SMI index was 39.8 higher, near its best for the day, at 7.076.2.

Two bright spots on the

earnings front were Citicorp concerns about corporate and 3M, both of which rose as they beat Wall Street's targets. Citi climbed \$1 to \$52# and 3M \$51/2 to \$76#.

> phone companies, which outperformed the rest of the telecoms sector last year, fell again vesterday on a Supreme Court ruling that appeared to favour the long-distance competitors. The court ruling, which could speed the opening of local markets to competition, prompted a \$211 fall at Bell Atlantic to \$56 and a \$1 decline at SBC Communica-

the Real remained unre-

By midsession, the TSE-

that, in spite of difficult mar- AEX index following solid

SOUTH AFRICA

trade data.

Johannesburg was able to

recoup most of the day's

early losses, helped by bet-

ter-than-expected December

mood remained cautious.

However, dealers said the

with investors rattled by 58.9 to 8,498.6.

UBS caution pleases Zurich Argentaria . Banco Sontande Strane price (67) Share orice (€1)

good full-year figures, the three-month results brought downgrade from WGZ

Bank "as a result of poorer expectations for the sector". Software producer SAP staged a technical rebound, putting on €17 or 5.4 per cent to €334 after recent falls and ahead of final 1998 future of its 25 per cent stake in Swiss Life. A results due today.

Earlier this month, SAP reported worse-than-expected preliminary 1998 results, which sent its shares sharply lower. Industrial giant Siemens

Friday's sharp fall when the company said sales would slow in the remainder of its 1998-99 business year. PARIS pared early losses to close with the CAC 40 index above 4,000. The a further 32 per cent through

benchmark ended up 31.47 at a \$1.45bn share buy option. Cement group Holderbank, 4,050.80 in dull volumes after Endesa wants to use Enersis under pressure recently touching a low for the ses- as a vehicle to expand because of its exposure to sion of 3,972.62. Cap Gemini stayed in Latin America, rebounded favour, adding €6.90 at €157 FRANKFURT recouped for a three-day gain of

almost 13 per cent following fall, helped by a neutral start last week's strong profits statement. Motor components group Valeo also benefited from recent solid results, adding €3.50 at €72.50. In oils, Elf Aquitaine jumped 64.90 or

€37.85 after reporting a 9 per 5.2 per cent to €100. tax profits and disclosing it €9.30 at €164 after a local was the subject of a second broker downgraded the Holocaust-related class catering group.

AMSTERDAM rallied, While the company said adding 6.63 at 525.36 on the ket conditions, it expected gains for a number of inter-

fresh political killings ahead

of the general election, and

wary over the outlook for

The overall index finished

8.7 weaker at 5,580.9 and

industrials lost 34.7 to

6.447.3. Golds eased 0.7 to

937.9, but financials put on

global markets.

Jo'burg cautious after killings

national stocks, notably Uni-

lever and Philips.
The former, hit lately by news of shrinking operating margins at Swiss food rival Nestlé, gained €1.60 to €65.30, while Philips rose €2.25 or 3.4 per cent to €67.75 on talk of a possible bid for the group's medical division. MADRID rallied from

early losses as gains by utilities helped outweigh losses among banks. Endesa, the privatised power group, benefited from

a positive response to its bid recouped €1.80 to €59.60 after for Enersis, the Chilean electricity group. Endesa shares closed 56 cents or 2.3 per cent higher at €24.86. The Spanish group, which already owns about 32 per cent of Enersis, wants to buy

Hall and Paul Gregan

Other stocks benefiting from internet connections included Class Editori, the

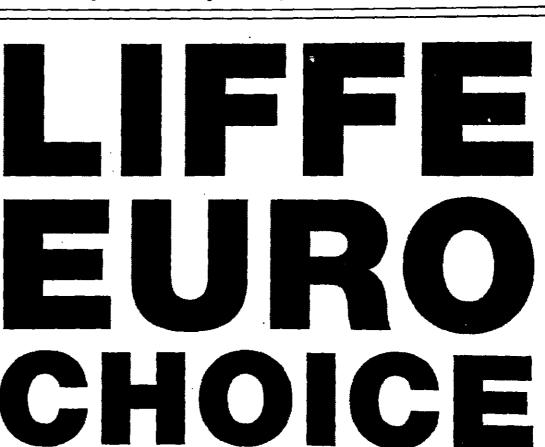
cent higher at €3.161.

and Goldman Sachs.

media company, and Cofide, the holding group. Both companies were suspended limit up, with Class Editori finishing €1.237 or 24.1 per cent up at €6.375 and Cofide closing 4.65 cents or 9.4 per cent higher at 54.18 cents. The Mibtel index ended 57

or 0.2 per cent down at 22,957.

Written and edited by Michael Morgan, Michael Peel, Peter



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ASIA PACIFIC

Currency concerns worsened in SINGAPORE. As money market rates hardened, the Straits Times index fell heavily, closing off 80.73 at

Brokers said worries about a devaluation of the Chinese renminbi continued to depress sentiment after weekend remarks by the deputy prime minister heightened fears about the outlook for the Singapore

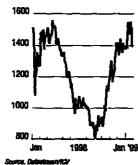
The figance and construction sectors tumbled 6.3 per cent and 6.7 per cent respectively. In banks, Overseas Union lost 9.8 per cent at S\$5.95 while United Overseas came off 5 per cent at S\$9.7. TOKYO was broadly flat

as concern about the state of

weigh on investor sentiment, writes Gillian Tett. The Nikkei 225 rose 54.41 ever, Toyota Motor fell Y15 to 14,208.81, after moving to Y2,830. between 14,076.35 and 14,251.09 during the day. The broader-based Topix index

rose 1.42 to 1,098.71. Main section volume reached only 390m shares, down from Friday's 525m. Gainers outnumbered losers 691 to 433, while 173 issues closed unchanged.

The motor sector performed relatively well, as



investors reacted positively to continued speculation about the future of Nissan Motor. Nissan closed at Y449, Y19 up on the day. after DaimlerChrysler reported it had started tie-up Asian markets continued to talks. Honda Motor closed up Y60 at Y4,050 and Mazda Motor rose Y7 to Y455. How-

HONG KONG tumbled as fresh worries about a Chinese devaluation rocked the market and drove interbank interest rates higher. The Hang Seng index lost 239.02 to 9,499,50 after hitting a low of 9.316.05.

Declining issues outpaced advances 354 to 140 and turnover was HK\$6.1bn. Brokers said market senti-

report in Sunday's official China Daily Business Weekly that a devaluation or floating of the renminbi

Renminbi fears weigh on Singapore

might not be a bad thing. Analysts in China later said the report probably did not reflect official policy, but the litters sent interbank interest rates sharply higher. In the rate-sensitive banking sector, HSBC dropped HK\$4.50 or 2.3 per cent to HK\$192.50 and Hang Seng Bank lost HK\$3 or 4.4 per

cent to HK\$64.75. JAKARTA dropped to its lowest levels in almost two months, bit by regional gloom and concerns about domestic political stability. The composite index ended

19.92 lower at 382.48. Large-caps were among the hardest hit, with Indah Kiat dropping 16.7 per cent to Rp2,000 and Indofood diving 15.6 per cent to Rp4,050. Gudang Garam was the the company had already

dollars from the market. It rose Rp425 to Rp10,300. BANGKOK fell 13.12 to 363.36 on the SET index. Selling was across the board. although trading volumes weakened with turnover shrinking to Bt3.9bn.

Property, off 6.6 per cent,

led the way down, followed per cent to end at T\$80.50.

ment was badly hurt by a closely by the banks. Krung Thai Bank fell Bt1.50 to Bt16.45 and Bangkok Bank Bt2.25 to Bt49.75. MANILA plummeted more

than 5 per cent, reacting nervously to Wall Street's weakness on Friday and worries about the level of debt at Pilipino Telephone. The composite index

Piltel would default. Piltel's chief financial adviser said the company's creditors had not yet

only gainer on speculation declared it in default. Piltel shares slumped 36 centavos bought a large amount of or 15 per cent to 2.04 pesos. TAIPEI suffered from worries about the possibility of a currency devaluation in China. The weighted index finished 195.74 or 3.1 per cent down at 6,033.21.

closed 110.90 or 5.4 per cent lower at 1,951.44 after a newspaper report suggested

THE DAY'S CHANGES						
	% Change					
Singapore	-5.5					
Marila	5.4					
Jakarta	5.0					
Bangkok	3.5					
Taiwan	-3.2					
Hong Kong						
Secul						
Kuala Lumpur	-1.4					

The electronics index fell

3.9 per cent. Taiwan Semi-

conductor shed T\$2.50 or 3

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